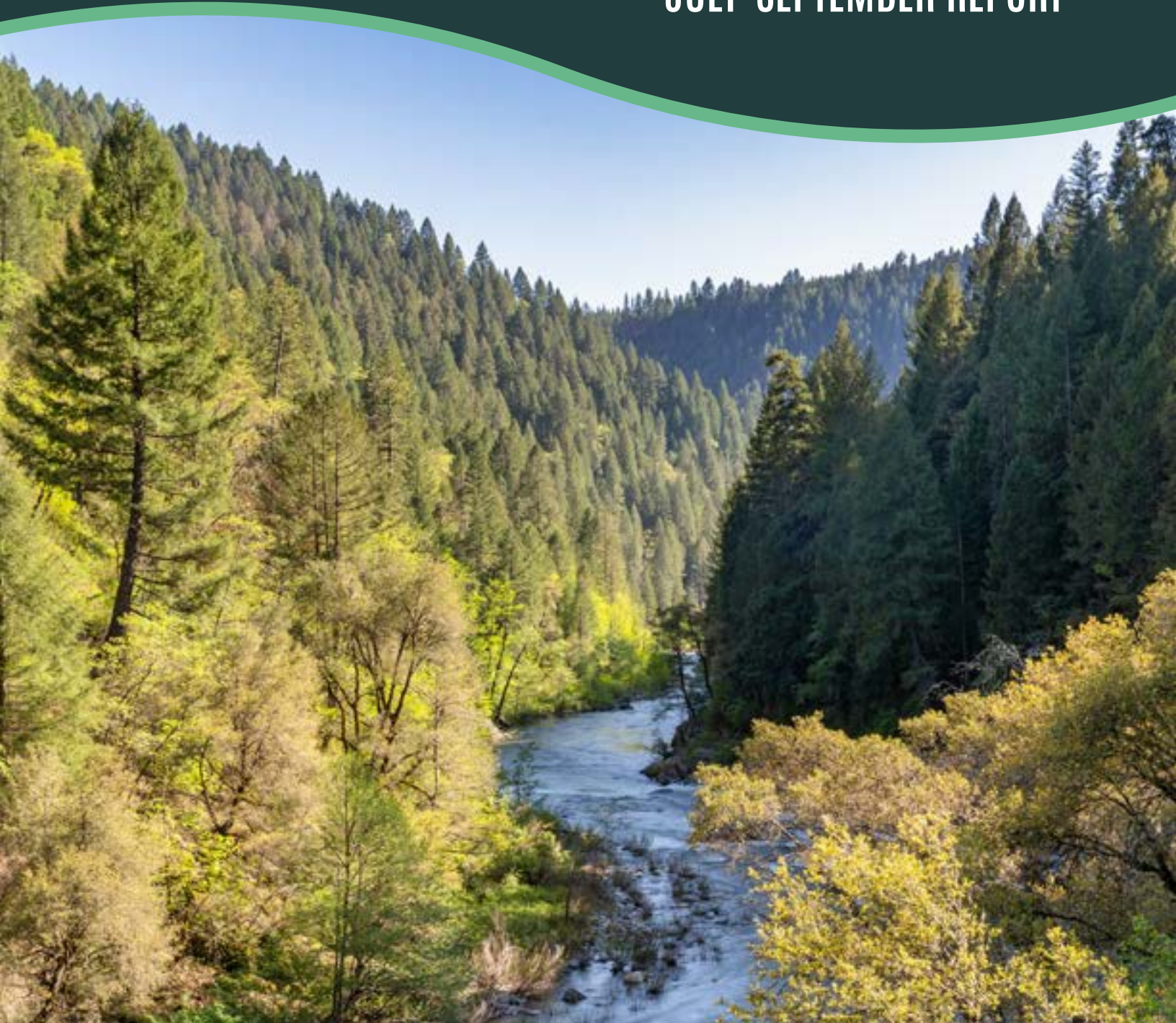




# 2022 BOARD OBJECTIVES

JULY-SEPTEMBER REPORT



QUARTERLY STATUS REPORT ON THE NEVADA COUNTY BOARD OF SUPERVISORS' 2022 OBJECTIVES

## Message from the Chair



Through peak fire season, **emergency preparedness** remains top of mind. In August, the 48-acre Pleasant Fire was another reminder that when we say, 'one less spark, one less wildfire,' we mean it.

In September, we approved [three additional shaded fuel-breaks](#), a total of 1,049 acres of protection to western Nevada County's most populated areas: Woodpecker Ravine along Rattlesnake and Lower Colfax, South County in Alta Sierra, and Phase II of Ponderosa West which protects Grass Valley, Penn Valley, Rough and Ready, and Alta Sierra. These grant-funded projects help our firefighters do what they do best - defend our homes and businesses. I commend the homeowners who have pledged to maintain their pieces of these projects for the next 10 years, but we also need to protect our investment with ongoing maintenance that isn't guaranteed with future grant funding from CAL FIRE or FEMA. And they are just one small piece of what we could and should be doing as a community.

Our Board put [Measure V](#) on the November 8<sup>th</sup> ballot, a half percent sales tax that would add 50 cents to a \$100 purchase, in order to fund community priorities such as preventing wildfires, improving evacuation routes, and providing green waste disposal options – now it's up to the voters to decide.

**Recreation** is our newest Board Objective, and we have hit the ground running. We wrote a grant that secured over \$1M for [Western Gateway Recreation and Park District](#). These funds will make a huge difference in supporting the community's vision and benefit our local economy by attracting visitors with a new RV camping area with BBQs and picnic tables, updated ballfields, and new signage along nature trails and park pathways.

We also launched our new [Go Nevada County tourism website](#). Locals and visitors can find new ways to explore Nevada County, whether it's enjoying the outdoors, going to an event, or supporting your new favorite local businesses.

After many years of planning and building, it was an exciting day to see folks moving into [Brunswick Commons](#) this September, adding 41 affordable **housing** units in Grass Valley. Looking ahead, we expect to see families moving into Cashin's Field in Nevada City towards the new year.

Lastly, I've been thrilled with our progress toward supporting our legal **cannabis** farmers by strengthening our tools to provide enforcement and hold illegal cannabis operations accountable. This quarter, we updated our Cannabis Ordinance and launched a drone program that increases staff safety when investigating illegal operations.

As we celebrate our progress, we also look ahead toward what we can accomplish next. I look forward to finishing the year strong as we continue to serve our community and move the needle forward on these important community issues

A handwritten signature in blue ink that reads "Susan Hoek". The signature is fluid and cursive.

Susan Hoek, Chair  
Board of Supervisors

# 2022 Board Objectives Summary



## **Fiscal Stability and Core Services**

Maintain the County's financial stability and core services.



## **Emergency Preparedness**

Lead the community in all-hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation routes and safety, continuing to strengthen early alert and critical communication systems, partnering closely with residents in emergency preparedness, defensible space, home hardening, green waste disposal, and fire-safe land stewardship.



## **Economic Development**

Promote economic development by emphasizing resiliency and entrepreneurship; retaining and attracting high-quality jobs; investing in major infrastructure projects; and working with local, state, and federal partners to support our small business, nonprofit, and tourism sectors.



## **Broadband**

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



## **Cannabis**

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while implementing additional on-site supply chain license types and tools to mitigate impacts.



## **Housing**

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access to affordable and workforce housing development.



## **Homelessness**

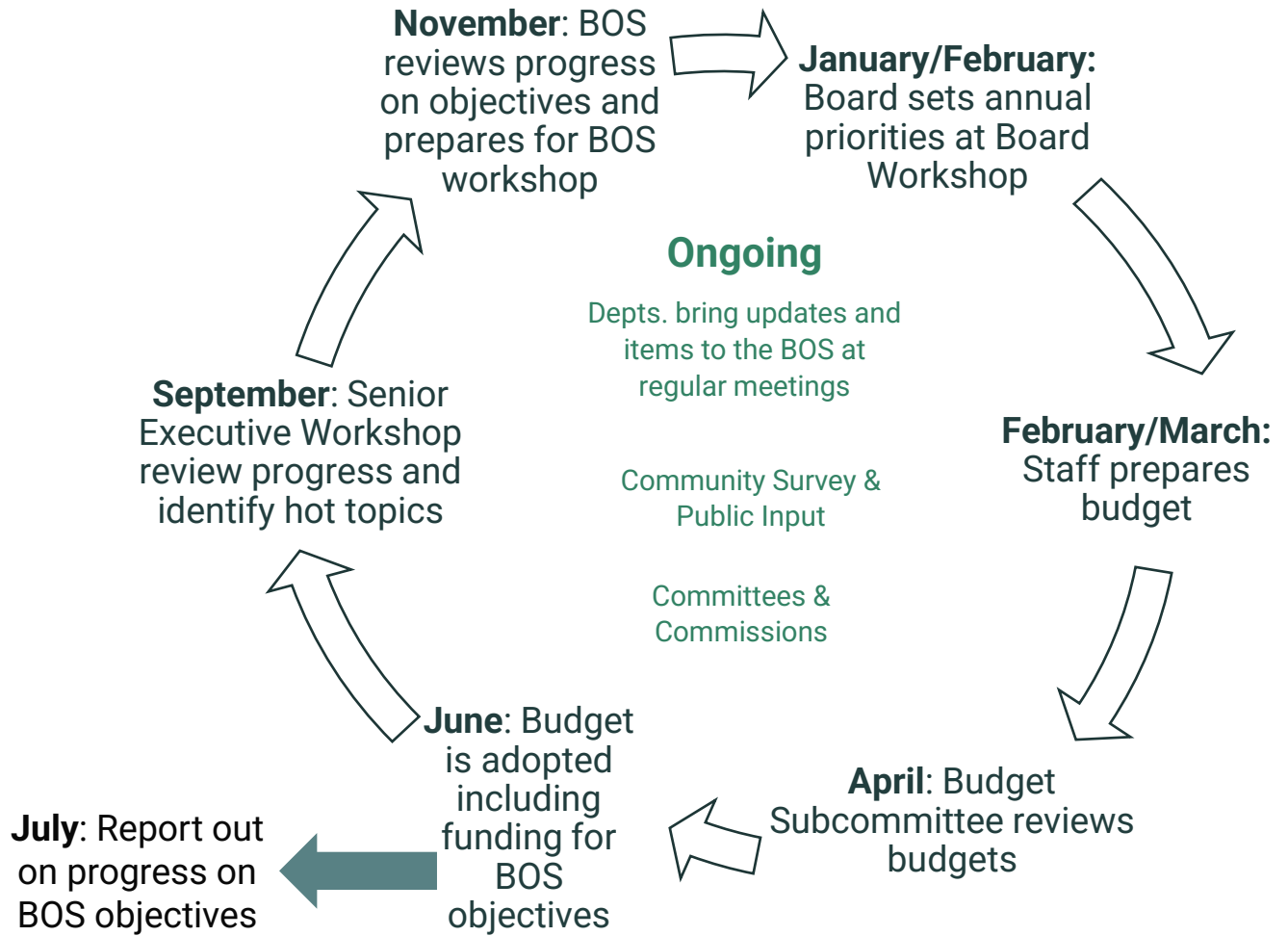
Leverage partnerships, housing first, and sustainable reforms in order to continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



## **Recreation**

Promote sustainable recreation in partnership with community providers and other jurisdictions to enhance recreational access, support public health and safety, realize economic opportunities, and preserve natural resource assets.

# Board of Supervisors (BOS) Objectives Development Cycle



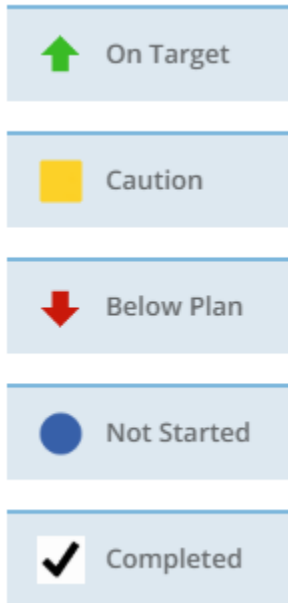
# Intent of Report

This report, covering April-June 2022, summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2022 policy objectives. Staff developed this tracking report to be delivered on a regular basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at [CEO@NevadaCountyCA.gov](mailto:CEO@NevadaCountyCA.gov).

## Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:



Maintain the County's financial stability and core services.



## Progress Update

Q3-22

Highlights from the past quarter (July through September):

On the whole, the County continues to experience financial stability as indicated by General Fund revenue and expense performance against adopted budget. That being said, we would be remiss if we did not specifically address the evolving economic climate in which the County operates. Considering the broader economic climate and overall concerns about potential recession, staff are monitoring revenues closely. A few important considerations when evaluating overall financial stability include the following:

- Historically speaking, the first quarter of the fiscal year is not a strong predictor of how the rest of the fiscal year will perform
- Tax revenues are of particular importance as the largest source of discretionary revenue in the General Fund
  - Through Q1 of FY 22/23, tax revenues, as a % of adopted budget, are in line with historical norms
- The largest source of tax revenues are property taxes, which generally experience trends about 2 years behind the rest of the economy
- The local real estate market does appear to be experiencing a softening, and real-estate transfer taxes reflect this

## Next Steps

Q3-22

Plans for next quarter (October - December) include:

- Monitor the state of the economy at large and in Nevada County specifically
- Continue to proactively monitor General Fund and other programmatic revenue and expense performance
- Continue 5-year fiscal sustainability analysis, and present General Fund balance assignment recommendations to Board of Supervisors at January, 2023 Workshop

## Initiatives



### Increase Collection of Delinquent Taxes

Nevada County | 7/1/19 - 12/31/21



### Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.

Information and General Services | 7/1/19 - 12/30/21



### Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...

County Executive Office | 7/1/19 - 12/31/21



### Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration


County Executive Office | 2/1/19 - 12/31/21




### Ensure Healthy Performance of County General Fund

County Executive Office | 7/1/19 - 12/31/21

## Measures

 **Key General Fund Revenues**  
Board of Supervisors 2022

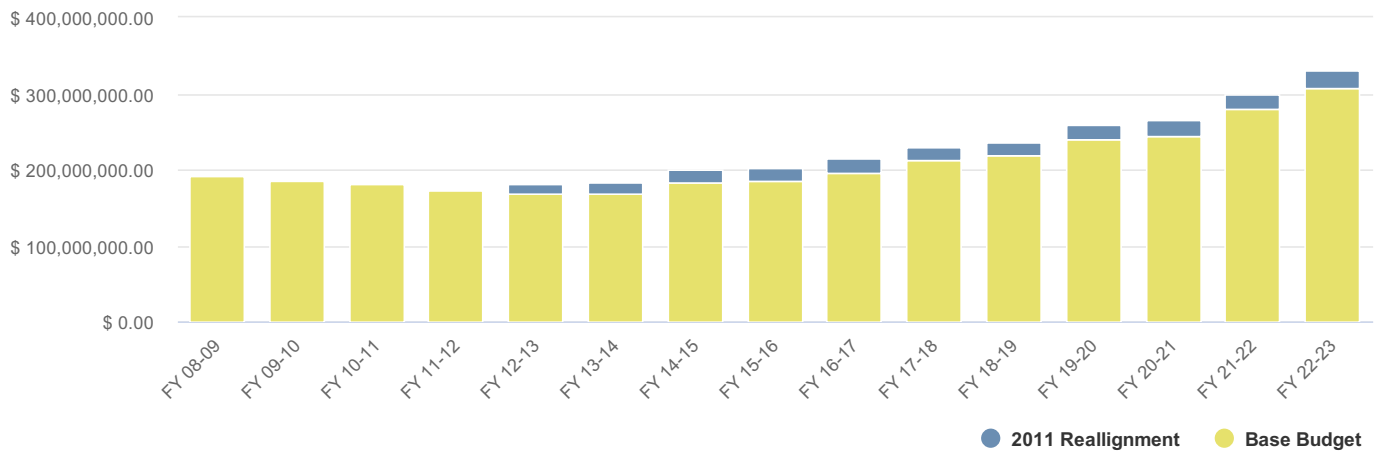
 **County Budget**  
County Executive Office

 **General Fund Revenues**  
County Executive Office

 **General Fund Expenses**  
County Executive Office

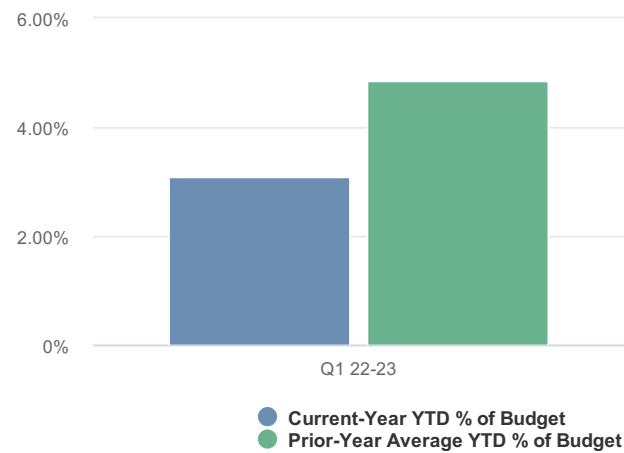
### County Budget

County Budget



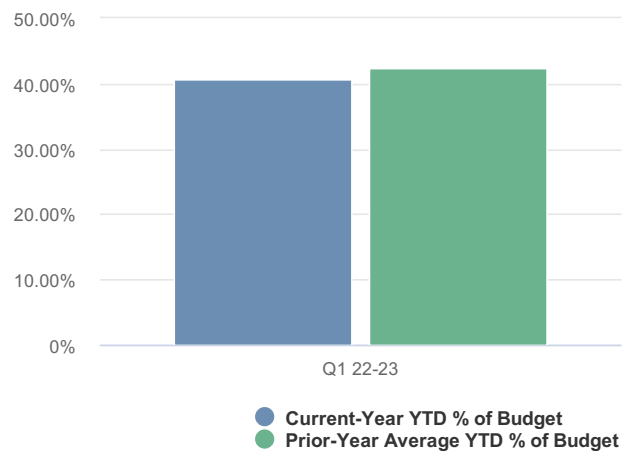
### General Fund Revenues

General Fund Revenues



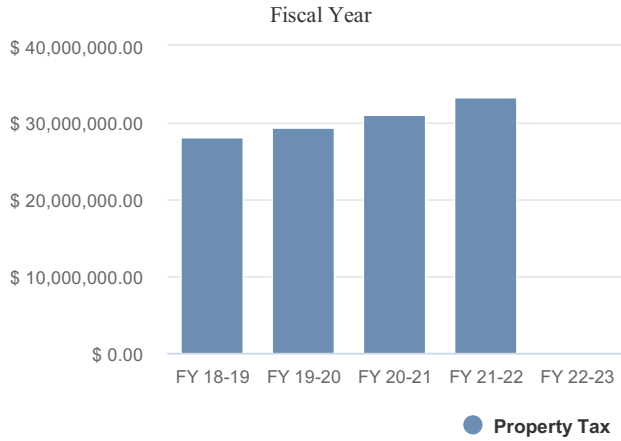
### General Fund Expenses

General Fund Expenses



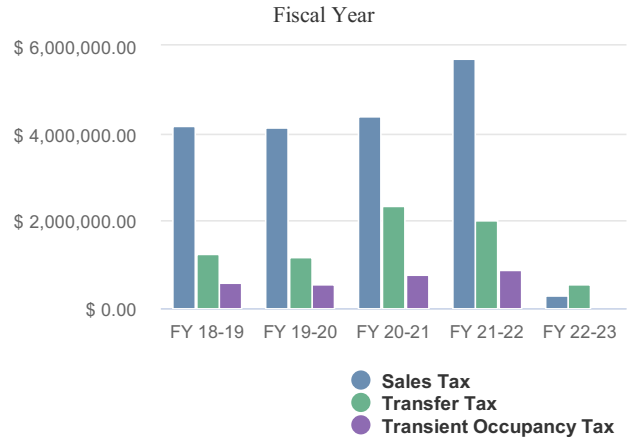
### Property Tax

Key General Fund Revenues



### Sales, Transfer, TOT Taxes

Key General Fund Revenues



### Owner

MP Martin Polt (CEO)



## Emergency Preparedness

Board of Supervisors 2022

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



### Progress Update

Q3-22

#### Highlights from the past quarter (July through September):

- Maintained an ongoing presence in the community at events such as the Grass Valley Thursday Night Market and County Fair.
- Continued gains in the implementation of Phase I of the Federal Emergency Management Agency Access and Functional Needs Defensible Space Grant with the beginning of pre-inspections and fuel reduction work on pre-qualified properties.
- The Nevada County Emergency Operations Center was open for 7 days in support of 3 local Fires and for the Rice's Fire.
- Continued the application process for funding reimbursement of the Winter Storm Recovery Project while making steady progress with the Jones & River Fire Recovery Projects.
- Awarded 26 micro-grants to support Nevada County Firewise Communities in achieving wildfire mitigation goals within their neighborhoods.
- Coordinated with PG&E on local vegetation reduction work, fire response and system hardening.

### Next Steps

Q3-22

#### Plans for next quarter (October - December) include:

- Continue wildfire readiness and evacuation messaging thru the end of fire season (October-November).
- The Nevada County Emergency Operations Center will continue to strengthen its team and remain focused on wildfire response thru the end of fire season.
- Submit two full funding proposals to Sierra Nevada Conservancy for the Ponderosa West Shaded Fuel Break Phase 1 Maintenance Project and the South Yuba Rim Shaded Fuel Break Project.
- Process will continue to be made completing fuel reduction and defensible space work on Phase I of the Federal Emergency Management Agency Access and Functional Needs Defensible Space Grant as well as continuing to sign up qualified participants for Phase II programmatic work.

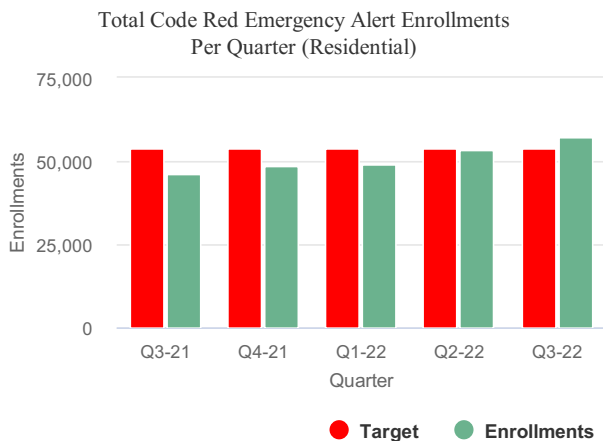
## Initiatives

- **Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property**  
 Information and General Services | 7/1/22 - 9/30/22
- ▲ **Planning and Preparedness**  
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22
- ▲ **Hazard Mitigation**  
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22
- ▲ **Response**  
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22
- **Recovery**  
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22
- ▲ **Public Safety Power Shutoff Preparation**  
 Office of Emergency Services 2022 | 7/1/22 - 9/30/22
- ✓ **Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors**  
 County Executive Office | Completed 10/18/22

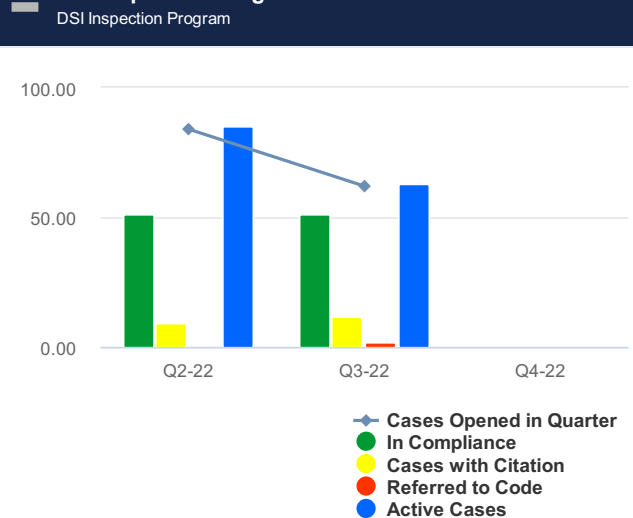
## Measures

- ▲ **Improve Early Warning Systems and Emergency Communications to Reach Everyone**  
 Office of Emergency Services 2022
- **Roadside Vegetation Treatment**  
 Office of Emergency Services 2022
- ▲ **Emergency Response Activation**  
 Office of Emergency Services 2022
- **DSI Inspection Program**  
 Office of Emergency Services 2022

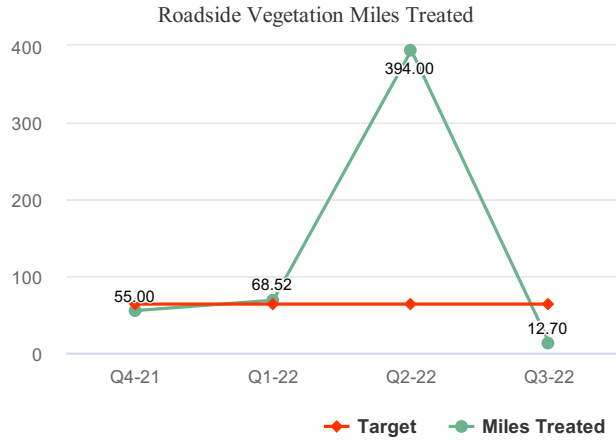
### ▲ **Total Code Red Emergency Alert** Improve Early Warning Systems and Emergency Communications to Reach Everyone



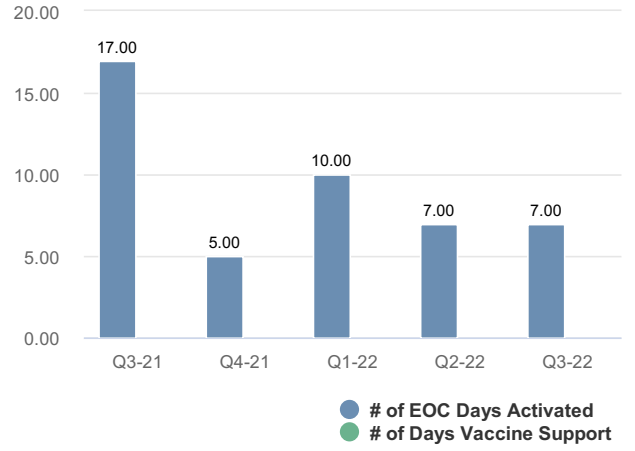
### DSI Inspection Program Case Status



**Roadside Vegetation Treatment**  
Roadside Vegetation Treatment



**Emergency Response Activation**  
Emergency Response Activation



Promote economic development by emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working with local, state and federal partners to support our small business, nonprofit, and tourism sectors.



## Progress Update

Q3-22

Highlights from the past quarter (July through September):

Staff and partners promoted economic development through five board initiatives, with quarter three progress achieved in each initiative.

**1. Support tourism:** Strengthened Go Nevada County website and launched an active social media presence.

**2. Diversify economy, create equity and sustainability**

- Launched planning processes, including community survey to inform priority projects in anticipation of the Community Economic Resiliency Fund release, to position Nevada County to secure funds for economic development priorities. Two hundred and 232 surveys collected by the end of quarter three.
- Contracted with Sierra Business Council for economic development program management services including Business Technical Assistance; Warm Handoff Coordination; Inclusive Business Collaboration; and Rural Broadband Expansion, and regional coordination with CERF and CEDS.
- Engaged with Pioneer Community Energy to explore implementation of community choice aggregation for Nevada County likely in FY 2022 2023.
- Supported launch of a Western Nevada County Community Foundation. The steering committee is currently developing a founding Community Foundation Board.

**3. Establish infrastructure and further projects and plans to support economic vitality**

- CDA staff reinstated programs that increase access to CDA customers through the Building Outpost at the Nevada County Contractor's Association and the over-the-counter plan review program. The Outstanding Public Service (OPS) Team in collaboration with the CDA Leadership Team
- The As-Built Policy Advisory Group implemented the unpermitted improvements (as-built) policy to improve permitting accessibility and efficiency.
- Completed the initial drafts of the affordable housing master plan project, finalized drafts are to be completed in the coming months.
- The Outstanding Public Service (OPS) Team in collaboration with the CDA Leadership Team worked to implement initial updates to the lobby areas and finalize draft process workflows for multiple land use processes for customers and employees.
- Nevada County partnered with South Area MAC for the Higgins Area Plan, analyzing stakeholder interviews and existing conditions analysis, and hosted third public workshop to present draft concept proposals incorporating community input received from previous workshops. Input from this workshop will be used to define specific plan goals and policies to achieve the community vision.
- The County nearly completed the fee study and final determination of the tank site. Began to work on USDA funding application and to work with State and Federal Lobbyists to identify additional funding sources. Additional funding opportunities include reaching out to Nevada County's state legislators for state-level earmark funding. And the preliminary water source has been identified for the first fill of the tank.

**4. Seek Funding and Advocate for Economic development Priorities**

- The Board of Supervisors accepted a \$200,000 grant from the Sierra Nevada Conservancy and added an additional \$250,000 from the general fund to support a Nevada County Recreation and Resilience Master Plan
- Nevada County distributed \$107,500 in California Microbusiness Covid-19 grant funding from the California Office of the Small Business Advocate to 43 Nevada County Microbusinesses.
- The County continues to administer and monitor the \$140,000 second round of Community Resiliency Grant funding to three entities providing capacity building support to small businesses, continues to administer Community Resiliency Grant awards to nonprofits, small businesses, and special districts through ARPA-funded Community Resiliency grants,
- Member designated funding requests submitted to congressional representatives for economic development priorities of Independence Trail reconstruction, and Higgins area sidewalk and pedestrian improvements are moving forward with congressional

**5. Support Business Attraction, Retention and Growth**

- Sustained business technical assistance was provided through SBC contract. During the first 9 months of the year, SBC provided free one-on-one technical assistance to 357 unique businesses with 899 hours of advisory services. SBC hosted 68 individual workshops and started a fall Business Igniter workshop series with Sierra Commons with fifteen businesses participating.
- County staff continued to support 33 active grants through the Community Resiliency Grant Fund.

Plans for next quarter (October - December) include:

1. To **support tourism**, staff and Local Freshies contractor will build on social media campaign and grow content and reach of Go Nevada County website.
  2. To **diversify economy, create equity and sustainability**,
    - Maintain the Sierra Business Council (SBC) contract.
    - Once the Economic Development Strategy surveys are collected, engage in one-on-one interviews and virtual roundtables to codify the SWOT (strength, weakness, opportunities and threats) analysis.
    - Engage in the Community Economic Resilience Fund (CERF) process.
  3. To **establish infrastructure and further projects and plans to support economic vitality**, we will continue to enhance permitting process by implementing improved customer experience in the Community Development Agency (CDA) customer service lobby areas, and continuing process improvement. Staff will focus on Affordable Housing Master Plan project, and update associated policies and procedures related to unpermitted improvement policy (amended as-built permitting process improvements) as recommended by the As-Built Policy Advisory Group.
- With respect to projects milestones, quarter four next steps include communicating with the Donner Summit Association regarding their Soda Springs Visitor amenities project recommendations and continuing to work on interim visitor management solutions. We plan to complete the engineering study for North San Juan Fire Suppression project, including analyzing potential fees, and request cultural assessment from BLM, complete USDA funding application, complete environmental study on project site and begin pre-work needed to secure easements. We will continue to partner with Penn Valley Community Foundation leaders to identify next steps. We will present the Public Draft of the Area Plan and listen to community members about the goals and policies presented, policy prioritization, and potential implementation actions. The public workshop will present potential policy alternatives for inclusion in the Area Plan and hear from community members about what they would like to see in their community, guiding future development and laying the framework for plan implementation.
4. To **seek funding and advocate for economic development priorities** we will continue to monitor Community Economic Resilience Fund (CERF) fund; submit letter of partnership and participation to CERF, including priority projects. We will continue to monitor and apply for climate adaptation and mitigation funds, and use community input to inform proposal development, and prepare to submit proposals in second quarter of 2022, and identify advocacy opportunities.
  5. To support **business attraction, retention and growth**, we will sustain business technical assistance through SBC contract, continue to administer Community Resiliency Grant Funds, including new business-focused grants; and continue to share grant opportunities to local nonprofits and other small businesses.
    - Assess the Nevada County Relief Fund to determine if it can be quickly mobilized if needed. Coordinate with the fiscal agent to ensure the current balance is sustained for future needs.
    - Engage with Sierra Business Council on their Pitch camp workshop in eastern county. Determine if a similar model will work in western Nevada County.

## Initiatives



### Support Tourism

Board of Supervisors 2022 | 1/1/22 - 12/31/22



### Cultivate economic diversification, sustainability and equity

Board of Supervisors 2022 | 1/1/22 - 12/31/22



### Establish infrastructure, further projects and plans to support economic vitality

Board of Supervisors 2022 | 1/1/22 - 12/31/22



### Seek Funding and Advocate for Economic Development Priorities

Board of Supervisors 2022 | 1/1/22 - 12/31/22



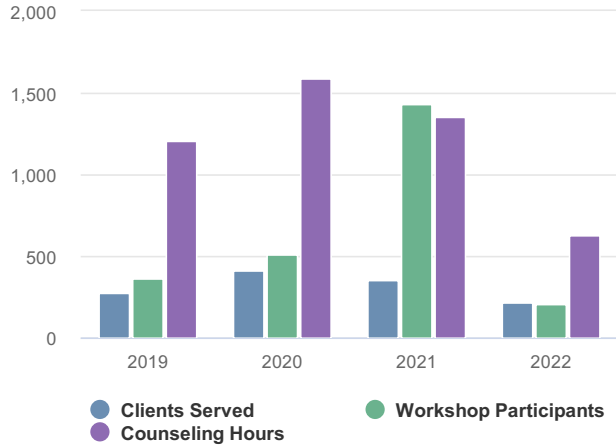
### Support business attraction, retention and growth

Board of Supervisors 2022 | 1/1/22 - 12/31/22



### Sierra Business Council Metrics

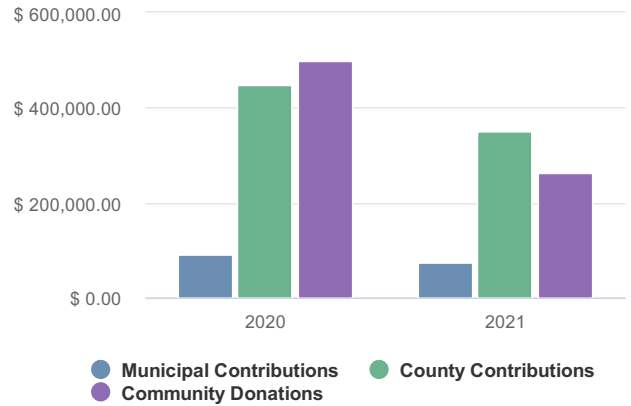
Sierra Business Council Metrics



### Nevada County Relief Fund

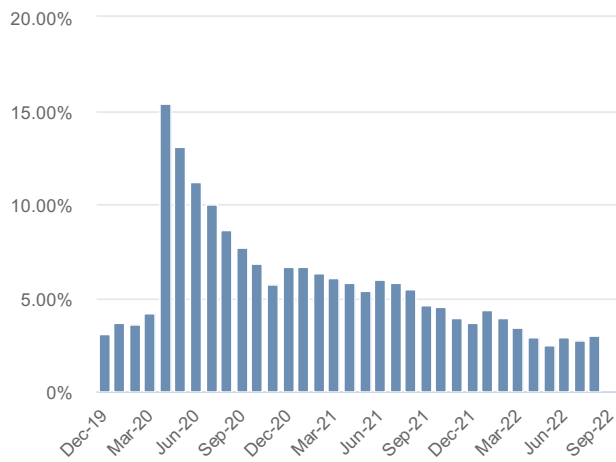
Nevada County Relief Fund

\$1.73 Million raised and distributed to date



### Unemployment Rate

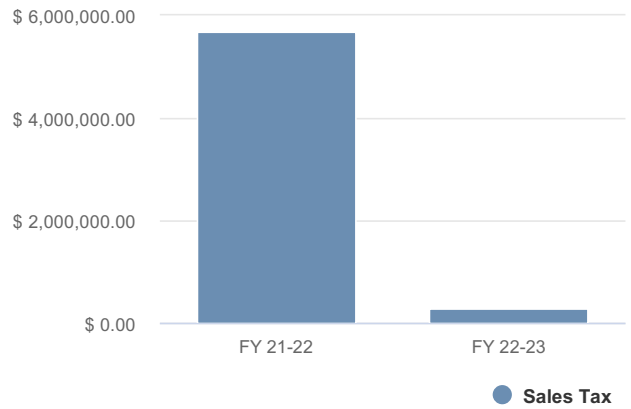
Nevada County Unemployment Rate



### Sales Tax

Key General Fund Revenues

Unincorporated Nevada County



### Owner

AL Ariel Lovett

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



## Progress Update

Q3-22

### Highlights from the past quarter (July through September):

Staff and partners advanced broadband expansion in Nevada County through work toward six objectives:

**1. Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband:** Finalized the Draft Environmental Impact Report (Draft EIR) for the Nevada County Broadband Program and began the 45-day public review period for the document. The purpose of this countywide Environmental Impact Report (EIR) is to meaningfully address challenges and remove barriers for project developers.

**2. Manage the "Last-Mile" Broadband Grant Program with Sierra Business Council:**

Local internet service provider, Nevada County Fiber, completed their planned 16 underground fiber connections for their Last-Mile Grant - Round 1 (2019/2020) and has completed 4 of the 22 homes for their second round of the Last Mile Grant program (2021/2022).

Local internet service provider, Oasis Broadband, has also completed its Last-Mile Grant - Round 1, connecting 49 homes via fixed wireless in the Prosser Dam neighborhood.

**3. Update the County's Broadband Strategy:** This has not yet been completed.

**4. Fund and implement the Dig-Once Policy:** This was completed at the end of 2021.

**5. Engage and inform the community about County efforts to expand broadband:** Continued disseminating information to Nevada County residents about the FCC's Affordable Connectivity Program, which helps low-income families pay for internet services.

Sent two community updates via the new Broadband in Nevada County email list.

**6. Seek grant funding and advocate at state and federal level for broadband:** Applied for the Local Agency Technical Assistance Grant from the California Public Utility Commission (CPUC) in support of the design work for a new, expanded broadband network in Nevada County.

Applied to receive the Federal Communication Commission's (FCC) Broadband Serviceable Location (BSL) Fabric Data so that Nevada County can review it and prepare challenges to it, if necessary. This is a data set of all homes and small businesses that could be serviced by mass market broadband services and will eventually be used by the FCC to allocate funding for broadband expansion projects. Staff participated in training and coordinated with the County's GIS team to prepare for this data review.

**7. Establish partnerships to advance and undertake broadband construction projects:** We are presenting a memorandum of understanding (MOU) with Golden State Connect Authority (GSCA) Joint Powers Authority to the Board of Supervisors at their regular meeting on October 11. GSCA proposes to finance, construct, own, and operate an open access broadband internet access service network, in the same manner as a municipal utility. A portion of the proposed network will be located within the unincorporated area of Nevada County. This MOU will provide GSCA a license to construct, improve, operate, and maintain fiber-optic lines and other broadband infrastructure in Nevada County. Specific project details, areas and funding details will be brought to the board in the future as this project moves forward.

Plans for next quarter (October - December) include:

- 1. Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband:** After the public comment period closes, finalize the programmatic Environmental Impact Report for broadband projects.
- 2. Manage the "Last-Mile" Broadband Grant Program with Sierra Business Council:**
  - Prepare and issue a Request for Qualifications (RFQ), a tool that will help the County identify interested internet service providers and qualify them to work with the County on future projects.
  - Prepare the 3rd round of the Last-Mile Grant program, which provides grants to offset costs for internet expansion projects around the county.
- 3. Update the County's Broadband Strategy:** Finalize the updated Nevada County Broadband Strategy Plan, which will provide a roadmap for how County leaders intend to expand broadband in the county.
- 4. Fund and implement the Dig-Once Policy:** Nothing. This item is complete.
- 5. Engage and inform the community about County efforts to expand broadband:** Continue sending approximately once-a-month updates via the Broadband in Nevada County email list.
- 6. Seek grant funding and advocate at state and federal level for broadband:**
  - Take steps to position Nevada County to qualify for United States Department of Agriculture's ReConnect funds.
  - Submit any challenges we identify to the California Public Utility Commission's Broadband Serviceable Location Fabric Data.
  - If it has been released, review and submit challenges to the Federal Communications Commission's Fixed Availability Service Data and Mobile Availability Service Data. These data sets are intended to indicate where fixed broadband and mobile services are currently available. Providers often inaccurately report that a particular location receives service when, in fact, it does not. Correcting these maps will help our region qualify for additional broadband expansion funds.
- 7. Establish partnerships to advance and undertake broadband construction projects:** Continue pursuing funding to carry out the Golden State Connect Authority Joint Powers Authority's broadband network design plans in Nevada County.

## Initiatives



**Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband.**

Board of Supervisors 2022 | 1/1/22 - 12/31/22



**Manage the "Last-Mile" Broadband Grant program with Sierra Business Council.**

Board of Supervisors 2022 | 1/1/22 - 12/31/22



**Update the County's "Broadband Strategy"**

Board of Supervisors 2022 | 1/1/22 - 12/31/22



**Fund and implement the Dig-Once policy**

Board of Supervisors 2022 | 1/1/22 - 12/31/22



**Engage and inform the community about County efforts to expand Broadband**

Board of Supervisors 2022 | 1/1/22 - 12/31/22



**Seek grant funding and advocate at state and federal level for broadband.**

Board of Supervisors 2022 | 1/1/22 - 12/31/22



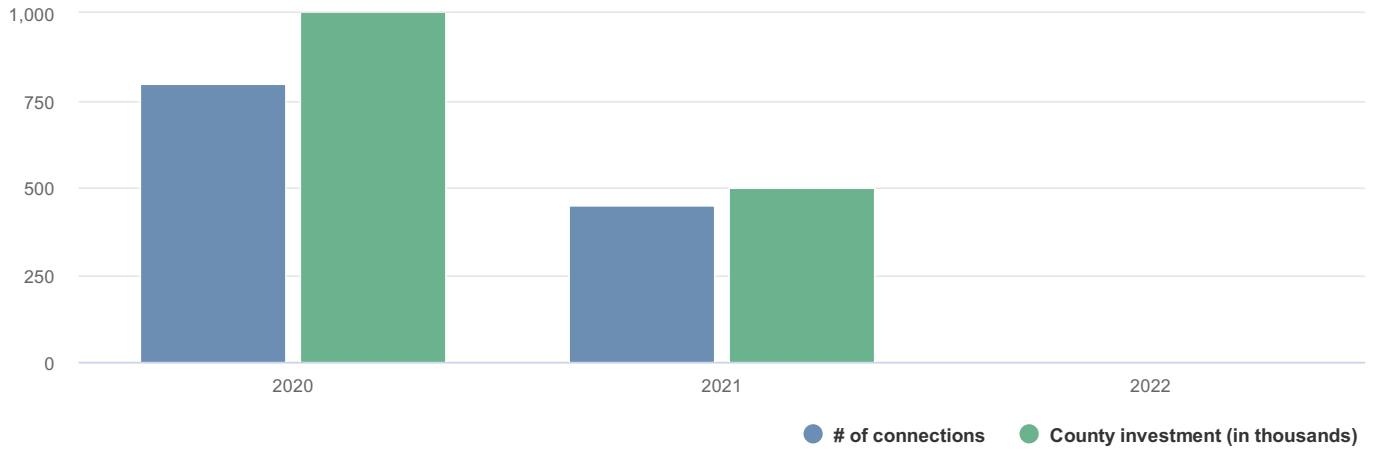
**Establish partnerships to advance and undertake broadband construction projects.**

Board of Supervisors 2022 | 10/1/22 - 2/1/23



## Last-Mile Broadband Connections

Last-Mile Broadband Connections



## Owner

 Steve Monaghan (IGS)

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



**Progress Update** Q3-22

Highlights from the past quarter (July through September):

- Collaborated with Nevada County Sheriff's Office to create a cannabis enforcement team, focused on addressing egregious sites which impact the health, safety, and welfare of the community and environment.
- Continued staff training through the Federal Aviation Administration for the Unmanned Aircraft Surveillance while utilizing the tool to address a significant amount of sites leading to the abatement of illicit cannabis and associated violations.
- Observed a continued decrease in revenue due to market conditions. We received a large number of tax returns that reported \$0 in Gross Receipts for the 21-22 fiscal year including 152 for Quarter 1, 162 for Quarter 2, 144 for Quarter 3, and 129 for Quarter 4. There are also some tax returns that are still outstanding for each quarter.
- Circulated the Draft Notice of Determination for the Draft Ordinance Changes.
- Submit application to GoBiz for Equity Grant, requesting \$2.4million in funding.

**Next Steps** Q3-22

Plans for next quarter (October - December) include:

- Continuing to collaborate with NCSO to strategize effective Cannabis enforcement team.
- Send out annual true-up invoices at a 50% reduction to square footage in order to help reduce the number of businesses that will dissolve due to current market conditions.
- Bring the draft ordinance before the Planning Commission for recommendation to the Board of Supervisors.
- Conducted 33 annual site inspections.
- Approved and issued 9 new cannabis projects.

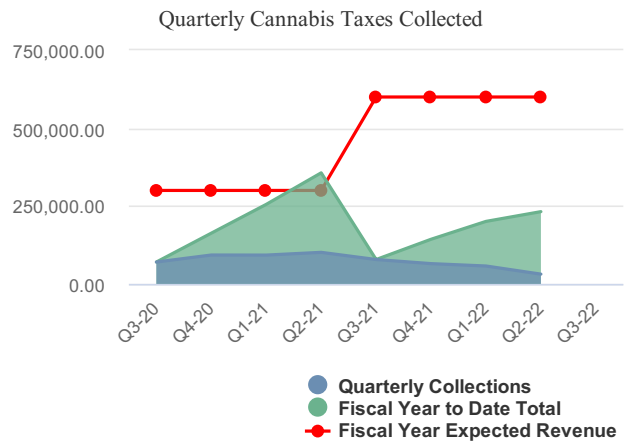
**Initiatives**

- Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**  
Cannabis Division | 12/1/19 - 12/31/20
- Collect Quarterly Cannabis Business Taxes**  
Cannabis Division | 7/1/19 - 6/30/20
- Research New Cannabis License Types**  
Cannabis Division | 4/1/20 - 12/31/20
- Maintain a Cannabis Permitting Program**  
Cannabis Division | 1/1/20 - 12/31/20

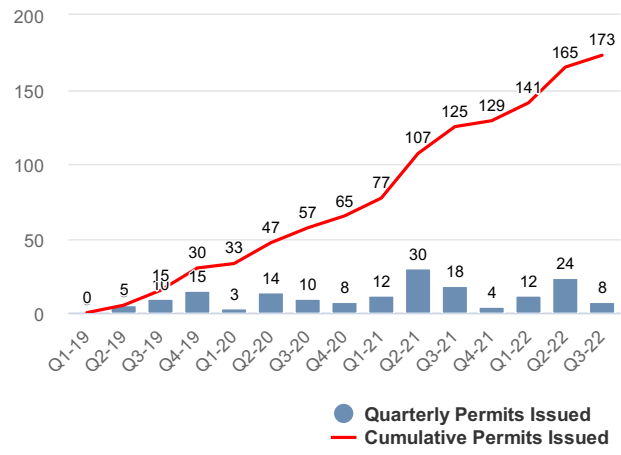
## Measures

- Cannabis Enforcement Complaints**  
Cannabis Division
- Cannabis Permits**  
Cannabis Division
- Cannabis Tax Revenue**  
County Executive Office

## Cannabis Tax Revenue



## Total Permits Issued by Quarter



## Quarterly Cannabis Enforcement Complaints



## Owner

**JM** Jeff Merriman (CDA)



## Housing

Board of Supervisors 2022

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



### Progress Update

Q3-22

Highlights from the past quarter (July through September):

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals.

- Behavioral Health Community Infrastructure Program funds were awarded to purchase a property on **Sutton Way** to be used as a day center and navigation center. Escrow closed on the property on September 15.
- Construction is well underway on **Cashin's Field** and is scheduled to be completed spring of 2023. The project will provide 51 units of affordable workforce housing.
- **Brunswick Commons** is complete and residents are moved in. This project provides 41 units of housing to homeless individuals with 12 units set aside for permanent supportive housing.
- Empire Mine Courtyard is under renovation and will convert 21 units of affordable permanent housing by the end of November for households experiencing homelessness.
- The Ranch House: No Place Like Home Round 2 funding in the amount of \$1,412,000 is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing with estimated completion of January of 2023. The project received over \$2,000,000 in additional funding for construction. Currently, the property is in the process of zoning changes and building permits. Construction is estimated to begin in Spring of 2023.
- **Pacific Crest Commons** is a collaboration between HCS staff, Regional Housing Authority, developer The Pacific Companies (TPC), and the Town of Truckee to secure financing for the California Highway Patrol surplus site in Truckee. Round 4 No Place Like Home funding has been awarded. The project will incorporate 10 supportive housing units into the project. The project has also secured \$2M in local soft financing for development costs.
- **The Landlord Liaison and Recruitment (LLP) program** is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.
- **Lone Oak Phase II** is in planning for 31 units of low income Senior housing.
- The **Affordable Workforce and Housing Team** is a collaboration between the Community Development Agency and Health and Human Services to advance development of affordable and workforce housing through coordination on projects and policies. The Team meets monthly.

### Next Steps

Q3-22



Plans for next quarter (October - December) include:

- Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction and development of housing projects, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.
- Submit Permanent Local Housing Allocation application for round 3 in the amount of \$918,837.
- Requests for Proposals will be released through the Western Nevada County Regional Housing Trust Fund for owner occupied construction and 60% AMI or below affordable rental housing within the next few months.
- CDBG mortgage and rental assistance of \$207,000 will be distributed starting mid-October.

## Initiatives

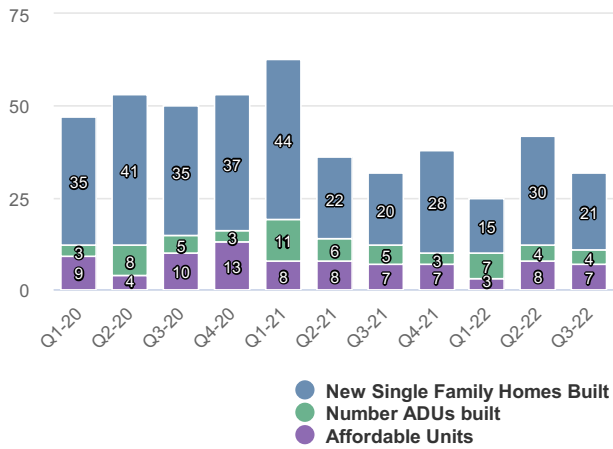
- 
**Housing Master Plans Project**  
 Board of Supervisors 2022 | 10/1/21 - 10/31/21
- 
**Facilitate and promote partnerships for the development of affordable and supportive housing**  
 Homeless Plan 2022 | 1/1/21 - 6/30/24
- 
**Implement a centralized Landlord Liaison Program (LLP)**  
 Homeless Plan 2022 | 1/1/22 - 6/30/24

## Measures

- 
**New Housing Units Built in Unincorporated Areas**  
 Community Development Agency
- 
**Housing Units**  
 Homeless Plan Phase 1

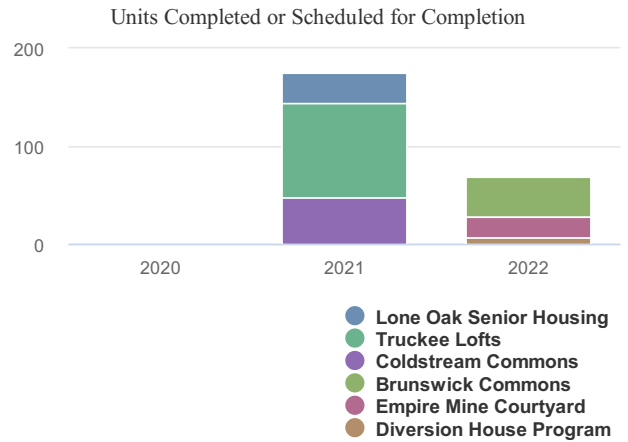
### New Housing Units Built

New Housing Units Built in Unincorporated Areas



### Affordable Housing Units

Housing Units





## Homelessness

Board of Supervisors 2022

Leverage partnerships, housing first, and sustainable reforms in order to continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community



### Progress Update

Q3-22

Highlights from the past quarter (July through September):

- Behavioral Health Community Infrastructure Program funds were awarded to purchase a property on Sutton Way to be used as a **Day Center and Navigation Center**. Escrow closed September 15 on the property.
- **Empire Mine Courtyard** is under renovation and will convert 21 units of affordable permanent housing by the end of November for households experiencing homelessness.
- Continued to work closely with state and federal partners to utilize Built for Zero data for the **Campaign to End Veterans Homelessness** by the end of the year. This year 54 veterans have been served, 23 have been housed, and 9 remain on the list to be housed. Of the 9 that remain to be housed, 4 have housing plans in Empire Mine Courtyards or senior housing and the remaining folks are engaged in services with active work towards finding housing.
- Collaborated with the local Continuum of Care (CoC) to complete a **Homeless Action Plan** (pursuant to new state regulations governing allocations of funding to address homelessness). The plan was presented to both the CoC and the Board of Supervisors with opportunity for public comment and has been submitted to the state
- Continued to leverage incoming coronavirus relief funds for mortgage assistance and rental assistance for those impacted by the pandemic. Additional mortgage and rental assistance administered by the County is forthcoming and will be available in October.
- The **Landlord Liaison and Recruitment Program** (LLP) is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.
- Worked to expand **permanent supportive housing** (PSH) by 28 units through Brunswick Commons, Pacific Crest Commons, and the Ranch House. Units are currently in construction, planning, or have been completed.
- Developed an **Early Psychosis Intervention** program in collaboration with UC Davis.
- Increased number of children aged 0-5 receiving behavioral health services by 23% between FY 20/21 and 21/22.
- Behavioral Health launched the **Enhanced Care Management Team** to improve connectivity to Nevada County Behavioral Health treatment. The team includes a peer specialist role to focus on outreach to individuals experiencing homelessness.
- Renewed **shelter** contracts for low barrier shelter, emergency shelter, and domestic violence shelter, and continued to support non-congregate shelter through the Sierra Guest Home contract with Hospitality House.

### Next Steps

Q3-22

Plans for next quarter (October - December) include:

- Continue to support the remodel of the final units of housing at Empire Mine Courtyard
- Work with State agency to get the Homeless Action Plan reviewed and approved so the remaining Homeless Housing Assistance and Prevention Program (HHAP) funds for round 3 can be released by the State and apply for HHAP round 4 funds.
- Continue to explore uses for the Community Care Expansion (CCE) Grant through the Department of Health Care Services (DHCS).
- Continue to refine coordinated entry processes to better serve those at-risk of homelessness.
- Worked in collaboration with the the Youth Committee of the CoC to identify a provider for youth interim housing and shelter using youth set-aside funds.

## Initiatives

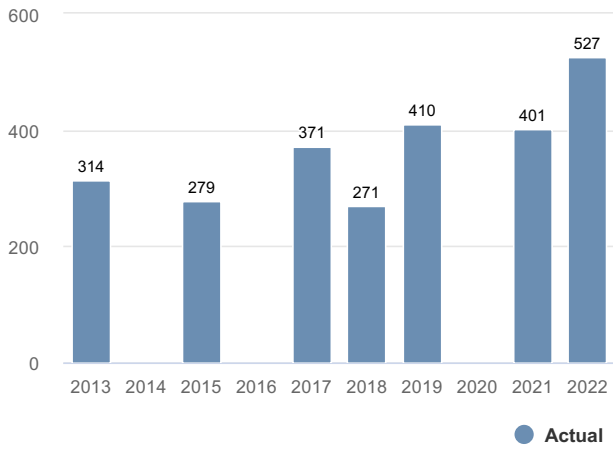
- **Increase availability of rental and mortgage assistance funding to prevent individuals and families from slipping into homeless..**  
 Homeless Plan 2022 | 1/1/21 - 6/30/24
- **Expand services and housing opportunities to transition aged youth and families with children to prevent entry into the adult...**  
 Homeless Plan 2022 | 1/1/21 - 12/31/22
- ▲ **Continue to support and strengthen outreach, engagement, and case management**  
 Homeless Plan 2022 | 1/1/21 - 6/30/24
- ▲ **Strengthen housing focused case management and post housing supportive services**  
 Homeless Plan 2022 | 1/1/21 - 6/30/24
- ▲ **Expand year-round shelter capacity**  
 Homeless Plan 2022 | 1/1/21 - 12/31/22
- ▲ **Expand and strengthen non-congregate, navigation-based, interim housing options**  
 Homeless Plan 2022 | 1/1/22 - 6/30/24
- ▲ **Support system wide improvement to data collection measures, collaboration on funding opportunities, and implementation ...**  
 Homeless Plan 2022 | 1/1/21 - 7/31/22
- ▲ **Strengthen the coordinated multi-disciplinary case conferencing team (Homeless Resource Team)**  
 Homeless Plan 2022 | 1/1/21 - 6/30/24

## Measures

- ▲ **Point in Time Homeless Count**  
 Homeless Plan Phase 1
- ▲ **HOME Team**  
 Homeless Plan 2022
- ▲ **Built for Zero and Functional Zero**  
 Homeless Plan 2022

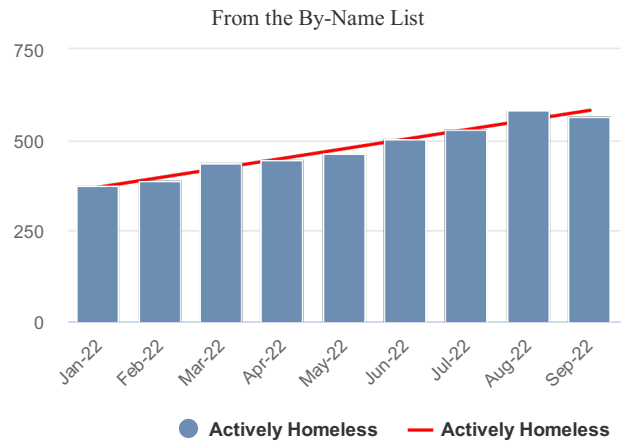
### Point in Time Homeless Count

Point in Time Homeless Count



### Actively Homeless

Built for Zero and Functional Zero

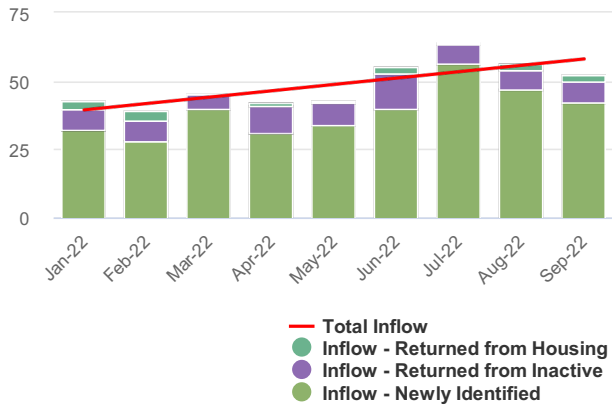




### Inflow

Built for Zero and Functional Zero

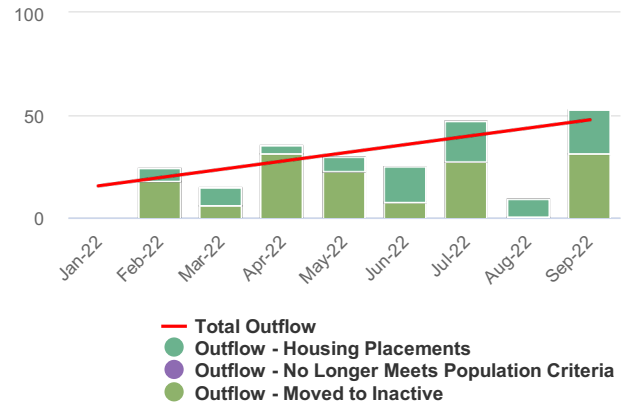
#### Built for Zero



### Outflow

Built for Zero and Functional Zero

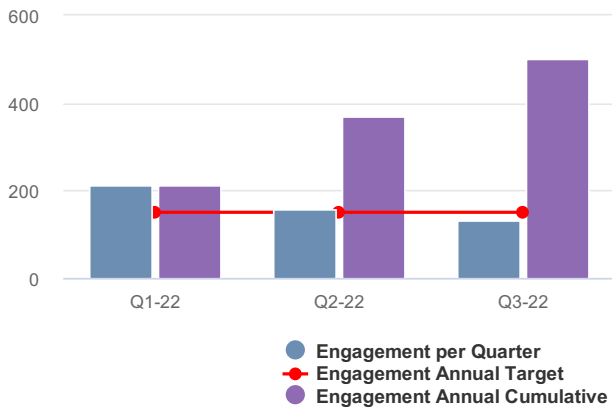
#### Built for Zero



### Engagement

HOME Team

#### HOME Team Duplicated



### Owner



Mike Dent (Housing and Community Services)





## Recreation

Board of Supervisors 2022

Promote sustainable recreation in partnership with community providers and other jurisdictions to enhance recreational access, support public health and safety, realize economic opportunities, and preserve natural resource assets.



### Progress Update

Sep-22

Highlights from the past quarter (July through September):

#### 1. Develop Recreation and Resiliency Master Plan

- Received approval by Board of Supervisors (BOS) to contract with Design Workshop, the consulting firm selected by the Request for Proposal (RFP) Evaluation Panel
- Received BOS approval to accept \$200,000 Vibrant Recreation and Tourism grant award from Sierra Nevada Conservancy; funds will be directly applied to consulting fees
- Began creation of branding, website, and outreach materials for community engagement
- Scheduled tours, presentations and pre-planning meetings with cities, park and recreation districts, providers, and stakeholders

#### 2. Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk destinations

- Distributed first round payments for the 9 Outdoor Visitor Safety Fund grant recipients; progress reports were received with Staff visiting sites and providing support as needed
- Identified a priority location at Bridgeport for installing an emergency call box in 2023
- Received BOS approval proclaiming support of SYRCL's 25<sup>th</sup> Annual Yuba River Cleanup
- Provided Staffing, logistics, planning and emergency assistance for 2nd Annual Heart of Gold Race, which welcomed over 200 participants from California and neighboring states; funds raised support teen mental wellness programs in Nevada County
- Distributed free "South Yuba River" bandanas through community partners and river ambassadors to communicate safety messaging and responsible recreation

#### 3. Enhance recreation access, health and safety, economic development, and resource conservation

- Continued progress by Pines to Mines Trail consultants on fieldwork and research necessary to complete the draft Environmental Analysis (EA), with no major concerns arising; the draft EA is anticipated to be sent to USFS by early November
- Met with BLM to determine next steps for additional parking lot at Edwards Crossing, with funding dedicated by county to support this project

#### 4. Support capacity and sustainability of Western Nevada County organized recreation

- Secured over \$1.1M in grant funds from CA State Parks Rural Recreation and Tourism program by county-provided grant writer and technical assistance; funds support a new RV Park and improvements to ballfields and recreational amenities at Western Gateway Park
- Convened quarterly meeting with Board members and staff of Western County park districts to establish consensus for MOU of a jointly funded administrator position
- Identified park improvement needs with Oak Tree Park District; Prop 68 ADA-accessible playground project nearing completion with final repayment of County gap loan assistance to follow thereafter

#### 5. Identify funding mechanisms and act on advocacy priorities to sustain recreation

- Advocated for Recreation and Resiliency projects at two-day *CA Wildfire and Forest Resilience Task Force Sierra Regional Meeting*; sponsored an outreach booth with OES and field tour of Inimim Forest project in North San Juan by Yuba Watershed Institute
- Met to discuss strategies, projects and funding programs with agency and task force directors of CALRECVision, a cross-jurisdictional collaboration to advance sustainable outdoor recreation in the State of California
- Provided insights for developing strategies and solutions to expand equitable outdoor access at the *California's Outdoors for All Initiative* workshop with the CA Natural Resources Agency, hosted by Tahoe Truckee Community Foundation
- Continued advocacy of public land stewardship with agency partners BLM, USFS, and CA State Parks of high-use recreation areas where land management, fuels reduction and collaboration would support public safety and access goals

## 6. Staff recreation collaborative(s) to promote countywide coordination

- Hired Senior Administrative Analyst in Community Development Agency (CDA) to manage Recreation objective
- Hired CDA Temp Administrative Analyst II dedicated to supporting Organized Recreation initiative, community outreach and related projects
- Began research and database compilation for Recreation Resource guide to support economic development
- Convened monthly South Yuba River Safety Cohort meetings, which celebrated its five-year anniversary in August, coordinating public safety efforts in the Yuba River corridor
- Coordinated and staffed the Convene, Champion, Catalyze (CCC) collaborative of Eastern Nevada County sustainable recreation and tourism stakeholders
- Attended Donner Summit Association (DSA) core action group meetings and Fall Festival; provided input to Stantec for finalizing the phase 2 DSA Recreation Plan, with the Soda Springs Visitor Center concept still in development

## Next Steps

Plans for next quarter (October - December) include:

**1. Work with Design Workshop to ensure successful kickoff of the Recreation and Resiliency Master Plan**

- Form County Team and Working Group, comprised of community stakeholders
- Launch story map and community engagement plan that invites maximum public participation through distribution of outreach materials and kick-off survey
- Begin inventory and mapping phase to assess existing conditions, resources, and efficiencies

**2. Plan and develop Recreation infrastructure and content projects in high use areas; develop tracking tools and analyze effectiveness**

- Identify two more priority locations for emergency call box installation
- Announce grant guidelines and submission dates for second round proposals of the Outdoor Visitor Safety Fund (OVSF) grants
- Continue to support implementation of first round OVSF projects including waste and sanitation solutions, parking access, river corridor mile markers and trail development
- Develop travel alert management system and 2023 content plan for GoNevadaCounty.com that addresses sustainable recreation and tourism
- Solicit design proposals for 2023 Yuba River bandanas, to time distribution earlier in the calendar year and in coordination with the development of a public safety campaign
- Work with South Yuba River Public Safety Cohort (Cohort) and OES on responsible recreation and public safety campaign development for 2023, to include videos and social content
- Establish key visitation metrics and methods for data collection and tracking; monitor trends with the change in seasonal activities
- Meet regularly with OES for collaborative opportunities tied to Recreation and Resiliency including vegetation management, public land management, evacuation, climate/hazard mitigation and related grant programs

**3. Continue to convene partners and provide project implementation support in order to enhance recreation access, health and safety, economic development, and resource conservation**

- Complete EA for Pines to Mines Trail with signed decision by the Tahoe National Forest Supervisor in the Spring/Summer of 2023; will be followed by a focus on acquiring donation and grant funding to build the new 18-mile trail connection in the Sierra Nevada mountains
- Shepherd Edwards Satellite Parking Lot project next steps and apply for BLM funding
- Determine path and partner(s) for permanent toilets at Purdon Crossing
- Begin planning 2023 distribution of AB1600 mitigation funds with related requirements and communication

**4. Develop administrative documents and planning tools that support capacity and sustainability of Western Nevada County organized recreation priorities**

- Draft MOU for review by park districts of Jointly Funded Administrative Support in 2023
- Develop 2023 Compliance Calendar and begin formation of resource toolkit for park districts
- Finalize workplan for enhanced recreation administration support; recruit and retain contractor by February 2023

**5. Foster and cultivate relationships with grant funders and identify shovel ready projects that sustain recreation**







- Convene regional Sustainability Summit with agency directors, thought leaders and recreation partners focused on climate, conservation, and recreation
- Develop master project and grants opportunity database through active research, partner outreach and legislative tracking

- Meet with agency grant program managers to determine best-fit projects for 2023-2024 grant cycle; develop 2023 priority calendar and apply as appropriate
- Identify priority recreation projects that align with CERF and other nexus opportunities (e.g. climate, natural resource, transportation and economic development)

**6. Work with community partners to establish 2023 goals and priorities that promote countywide coordination and identify efficiencies**





- Convene second annual meeting of the Recreation Coalition
- Develop itinerary and activities for new 2023 Western County Recreation Partners Summit
- Develop content management system for recreation resource guide and events, working with Economic Development Office
- Establish 2023 calendar and recreation goals for the Cohort, CCC, working groups and ad-hoc committees in collaboration with members; continue collaboration with DSA



**Initiatives**

- 
**Develop Recreation and Resiliency Master Plan.**  
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
**Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk areas.**  
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
**Enhance recreation access, health and safety, economic development, and resource conservation.**  
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
**Support capacity and sustainability of Western Nevada County organized recreation.**  
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
**Identify funding mechanisms and act on advocacy priorities to sustain recreation.**  
 Board of Supervisors 2022 | 1/1/22 - 12/31/22
- 
**Staff recreation collaborative(s) to promote countywide coordination.**  
 Board of Supervisors 2022 | 1/1/22 - 12/31/22

# Initiative Details





Board of Supervisors 2022


Initiatives	Progress Update	Next Steps
OBJECTIVES		
 <b>Financial Stability and Core Services</b>		
 <p><b>Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives.</b> County Executive Office</p>	<ul style="list-style-type: none"> <li>County staff continue the vacancy review process before vacant positions are filled</li> <li>The Board adopted FY 22/23 staffing level of 844 FTE (8.3 FTE per 1,000 population) remains 20% below staffing of the early 2000's, and well below the majority of similar counties (average of 12.2 per 1,000 population)</li> <li>Staff have solicited staffing change requests to be managed through the upcoming FY 23/24 budget development cycle</li> </ul>	<ul style="list-style-type: none"> <li>County leadership will continue to evaluate targeted staffing increases as departments receive additional sustainable revenue to meet objectives and community needs</li> <li>Staffing change requests will be reviewed and, if approved, incorporated into FY 23/24 budgets</li> </ul>
 <p><b>Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.</b> Information and General Services</p>	<p><b>Facilities</b></p> <ul style="list-style-type: none"> <li>Generators on order, bid documents in development for Jail, Brighton Greens, Crown Point</li> <li>Best House Kitchen remodel in process</li> <li>Bear River Library remodel is out for construction bids</li> <li>Jail medical wing in request for proposal development for design services</li> <li>Animal shelter in request for proposal development for design services</li> </ul> <p><b>Roads</b></p> <ul style="list-style-type: none"> <li>Completed the 2022 Road Rehabilitation Project</li> <li>Nearing completion of the Guardrail Safety Audit Project and High Friction Surface Treatment Project</li> <li>2022 Annual roadway Striping Project is 50% complete</li> </ul>	
 <p><b>Increase Collection of Delinquent Taxes</b> Nevada County</p>	<p>Since July 1, 2022 the Treasurer &amp; Tax Collector has performed the following activity in regard to the collection of delinquent property related taxes:</p> <ul style="list-style-type: none"> <li>Collected more than \$7M in delinquent secured debt, current unsecured taxes and delinquent unsecured debt</li> <li>Received board approval and launched a new program, Easy Smart Pay, which allows taxpayers to make monthly payments to a third party provider for secured taxes</li> <li>Worked in conjunction with the Auditor's office to perform the annual secured extension resulting in 61,195 current secured tax bills generated on 9/12/2022 with a total charge to collect of \$303M</li> <li>Annual Transient Occupancy Tax collection for 2021/2022 totaled \$1,040,971, the highest amount ever collected by this office</li> <li>Posted 14 auction properties on both the Eastern and Western sides of the county to ensure that taxpayers are aware of the potential for sale and their options.</li> </ul>	<ul style="list-style-type: none"> <li>Proceed with filing liens in mid-October for unpaid delinquent unsecured debt</li> <li>Continue to assist taxpayers that have delinquent taxes to apply for the property tax relief funds.</li> <li>Continue to do site visits for those with unsecured taxes, encouraging payment plans to reduce tax delinquencies.</li> <li>Hold auction in November</li> <li>Continue to find areas that cause delinquencies and provide taxpayer education through the use of inserts in tax bill mailings.</li> </ul>




Initiatives	Progress Update	Next Steps
 <p><b>Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration</b> County Executive Office</p>	<p>No update for Q3 of 2022.</p>	<p>CEO staff intend to continue the Interim Budget Analyst Program in the coming months as we gear up for FY 23/24 budget development. This Program provides an opportunity for staff from departments to be engaged in the process of reviewing submitted budget proposals for reasonableness, accuracy and alignment with County priorities. These staff then take this experience back to their departments and into their future career paths.</p>
 <p><b>Ensure Healthy Performance of County General Fund</b> County Executive Office</p>	<p>General Fund performance is measured on a Fiscal Year basis (July through June). Q3, 2022 represents Q1 of the 22/23 Fiscal Year. This Initiative compares year-to date actual transactions as compared to the adopted budget for the General Fund and uses a 3-year historical average of that same comparison to determine overall performance.</p> <p>Considering the broader economic climate and overall concerns about recession, staff are monitoring revenues closely – in particular taxes. Through Q1, as % of the adopted budget, tax revenues are performing just slightly under historical averages by less than 3/4 of a percent, which translates to roughly \$400,000. It is important to keep in mind that, historically speaking, the first quarter of the fiscal year is not a strong predictor of how the rest of the fiscal year will perform. However, this is an indicator that staff will continue to monitor closely.</p> <p>Because General Fund revenues and expenses, as a percentage of adopted budget, are performing in line with historical norms (when offsetting for major outliers) this Initiative is marked as On Track, despite the potential for recession and the impacts that a recession may have on County revenues.</p>	<ul style="list-style-type: none"> <li>• Continue to monitor revenues and expenses to ensure healthy performance.</li> <li>• Monitor economic indicators for potential recession and develop response plans as needed.</li> </ul>

## Initiative Details




Board of Supervisors 2022


Initiatives	Progress Update	Next Steps
OBJECTIVES		
 <b>Emergency Preparedness</b>		
 <p><b>Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors</b> County Executive Office</p>		
 <p><b>Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property</b> Information and General Services</p>	<p><b>Updates from July - September 2022:</b></p> <p>This quarter County Public Works completed 6 miles of brushing and 0 miles of spraying with 6 miles of mowing. These reduced numbers were due to Public Works Staff working on new vegetation removal contracts as well as time spent reviewing work from the last quarter. The quarterly target is 63 miles of vegetation treatment along county roads. Roads crews are judicious with vegetation removal during the summer months due to the fire threat.</p>	<p><b>Plans for next quarter;</b></p> <p>County roads will continue to seek funding and use existing funding to reduce roadside vegetation to continue making evacuation routes safer during this year's fire season. Crews will also increase roadside vegetation reduction as the fire threat wanes.</p>
 <p><b>Planning and Preparedness</b> Office of Emergency Services 2022</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Finalized the 2022 Ready, Set, Go handbook and mailed 62,500 handbooks to every resident in Nevada County, as well as provided it to all local Law and Fire Agencies, Libraries, Non-Profits, and the Nevada County Superintendent of Schools for placement in public spaces .</li> <li>Conducted outreach at Nevada City Summer Nights, Grass Valley Market, First Friday Art Walk, Coalition of Firewise Communities, Nevada County Fair, Nevada County Fire Safety Advisory Council, and Tahoe Donner Bingo Night.</li> <li>Coordinated with leaders of 7 Firewise Communities and 10 local non-governmental organizations (NGO's) in order to build relationships across the community and improve coordination around wildfire mitigation.</li> <li>Launched "Virtual Office Hours" for Firewise Communities, a bi-weekly opportunity for community members to meet with the County Wildfire Coordinator and OES Senior Analyst and ask questions.</li> <li>Co-led a tour on the San Juan Ridge to discuss landscape scale wildfire mitigation as well as a tour in the North Bloomfield community focusing on prescribed fire opportunities as part of the Wildfire and Forest Resilience Task Force Meeting in Grass Valley.</li> <li>The OES team met monthly with community partners and conducted outreach and planning at the Quarterly Wildfire Stakeholder Meeting, the monthly CAUSSS meeting with the schools, the monthly Coalition of Firewise Communities and Fire Safe Council Board Meetings.</li> </ul>	<p><b>Plans for next quarter;</b></p> <ul style="list-style-type: none"> <li>Continue to meet with the public for wildfire outreach as fire season winds down.</li> <li>Conduct an Emergency Services Council Meeting where the Mass Care and Shelter Annex will be brought forward for approval. OES also plans to rewrite the Heat Annex, and Alert &amp; Warning Annex.</li> <li>Conduct media interviews, radio spots and online messaging that encourages the public to remain vigilant thru the remainder of fire season.</li> <li>Translate an evergreen version of the 2022 Ready, Set, Go Handbook into Spanish and print for distribution.</li> <li>Continue our bi-weekly Virtual Office Hours with Firewise Communities.</li> <li>Hold our final Quarterly Wildfire Stakeholder Meeting of the year in Eastern County focused on tree mortality.</li> <li>Revisit best-practices and lessons learned from outreach in 2022 and develop an outreach plan for 2023 focused on community involvement in the Community Wildfire Protection Plan update.</li> </ul>


Initiatives	Progress Update	Next Steps
 <p><b>Hazard Mitigation</b> Office of Emergency Services 2022</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Contracted with the United States Forest Service for \$750,000 of fiscal year 2022 Congressionally Directed Spending to launch the Ponderosa West Grass Valley Defense Zone Phase 2 Project.</li> <li>Contracted with the Fire Safe Council of Nevada County to begin work on the South County Shaded Fuel Break which is funded by a \$952,610 grant award from CAL FIRE.</li> <li>Began on-the-groundwork for two Phase 1 Federal Emergency Management Agency Access and Function Needs (AFN) defensible space grants totaling \$1.3 million dollars.</li> <li>Developed and circulated an internal Scope of Work for the Evacuation Study which is funded by a \$135,422 grand award from CAL FIRE.</li> <li>Was awarded \$2,178,044 grant from CAL FIRE for the Woodpecker Ravine Shaded Fuel Break.</li> <li>Received notice that our 31 million dollar proposal to the FEMA Building Resilient Infrastructure and Communities (BRIC) Program has advanced to the environmental and cultural review phase.</li> <li>Submitted two concept proposals to the Sierra Nevada Conservancy to satisfy the local match requirements for the Ponderosa Phase 1 Maintenance Project (matched against a FY23 earmark request) and the South Yuba Rim Shaded Fuel Break Project (matched against a FEMA HMGP proposal); full proposals for both projects were invited.</li> <li>Awarded 26 micro-grants to support Firewise Communities using funds grant funds awarded from the Disaster Relief, Recovery and Resilience Fund at the League of California Community Foundations with support from the Tahoe Truckee Community Foundation.</li> </ul> <p><b>Defensible Space Updates:</b></p> <ul style="list-style-type: none"> <li>The Nevada County Defensible Space (DSI) Program opened 62 cases. 14 came into compliance on the first visit, 41 came into compliance after the notice to abate was sent, 17 came into compliance after a warning letter was sent, 3 after the first citation, 1 after the second citation and 2 after the third citation. 61 cases were complaint driven and 1 was a proactive case. This quarter the DSI program saw a 49% compliance rate and a 53% education rate*. 3 Cases were referred to the Code Compliance Department. These numbers are down over last quarter as this type of work is unsafe for residents during the peak of fire season.</li> <li>*Educational Rate: The percent of complaint based and pro-active cases with hazardous vegetation violations that achieve compliance with the Nevada County Hazardous Vegetation Ordinance prior to being issued an administrative citation. The goal is 80%.</li> <li>The DSI team workshopped the fuel on open lands and 50/50 cost share concerns brought forward by residents. These were concerns directly related to the County Hazardous Vegetation Ordinance 2477. They created a public survey and conducted outreach with key communities and stakeholders. This input shaped Board of Supervisor recommendations for a presentation in the next quarter.</li> <li>The grant funded defensible space inspector began work with the Fire Safe Council inspecting prequalified homes ahead of grant abatement. This will help local residents with access and functional needs achieve their necessary defensible space to mitigate against wildfire.</li> </ul>	<p><b>Plans for next quarter;</b></p> <ul style="list-style-type: none"> <li>Submit two full proposals to Sierra Nevada Conservancy for the Ponderosa Phase 1 Maintenance Project and the South Yuba Rim Shaded Fuel Break Project.</li> <li>Submit a proposal to the Community Wildfire Defense Grant Program for the Community Wildfire Protection Plan (CWPP) update.</li> <li>Strategize priority projects and submit proposals to the fall round of CAL FIRE grants.</li> <li>Release a Request for Qualifications (contracting requirement) for a consultant to conduct the CAL FIRE funded Evacuation Study.</li> <li>Release a Request for Qualifications (contracting requirement) for a consultant to satisfy environmental compliance for the Ponderosa Phase 2 fuel reduction Project.</li> </ul> <p><b>Roadside Vegetation:</b></p> <ul style="list-style-type: none"> <li>Continue to seek funding and use existing funding to reduce roadside vegetation to continue making evacuation routes safer during this year's fire season. Crews will also increase roadside vegetation reduction as the fire threat wanes.</li> </ul> <p><b>Green Waste:</b></p> <ul style="list-style-type: none"> <li>Work with the Nevada County Resource Conservation District to learn more about their efforts to support local resident prescribed burning as a way to reduce our local fuel load.</li> <li>Begin planning for the Spring 2023 Western &amp; Eastern Nevada County Green Waste Events.</li> </ul> <p><b>Defensible Space:</b></p> <ul style="list-style-type: none"> <li>Continue to implement the FEMA Access and Functional Needs (AFN) Defensible Space Grant home treatment and pre-inspection schedule.</li> <li>Board of Supervisors recommended updates to the Hazardous Vegetation Ordinance will be completed and presented at a public hearing for Board review, comment, and adoption.</li> <li>Collaborate with the Code Compliance Department on pursuing a priority hazardous vegetation abatement case to abate hazardous vegetation.</li> </ul>







Initiatives	Progress Update	Next Steps
 <p><b>Response</b> Office of Emergency Services 2022</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>The Nevada County EOC was open for 7 days this quarter in support of 3 local Fires and for the Rice's Fire. The EOC Team worked a total of 201 hours.</li> <li>Cooling centers were established at the Penn Valley Library and Grass Valley Library from 09/03/22 to 09/09/22 due to a heat event. A total of 50 people visited the locations.</li> <li>Mosquito Fire: Nevada County EOC members have logged 20 hours in the Placer County Emergency Operations Center for the Mosquito Fire in the Planning Section. In addition, several other county staff assisted Placer County as well to support them during this event. Animal Evacuation was activated at the Nevada County Fairgrounds. Nevada County Sheriff's Office Animal Control staff stood up the shelter and worked with the Placer County Staff who have been running the shelter. OES staff met periodically to monitor the threat this fire posed to Nevada County.</li> </ul>	<p><b>Plans for next quarter;</b></p> <ul style="list-style-type: none"> <li>Continue to meet Bi-Monthly around EOC topics involving event specific training, statewide credentialing and after-action reporting. The EOC Team will also continue to recruit new staff to deepen its bench of team members.</li> <li>EOC leadership will also continue to explore Team Member performance and time tracking as well as formal written commitments to EOC membership.</li> </ul>
 <p><b>Recovery</b> Office of Emergency Services 2022</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Continued to work with the county Environmental Health Department team to support residents in the debris removal process stemming from the Rice's Fire. This process involved ongoing dialogue with uninsured residents about their obligation to conduct debris removal on their property. OES also advocated to the state on behalf of these residents in search of state support.</li> <li>Worked with FEMA to track county public costs stemming from the River Fire and enter these into the grant's portal as projects for state and federal reimbursement.</li> <li>County reimbursed vendors (Fairgrounds &amp; Schools) and mutual aid partners (law enforcement) from the Jones &amp; River Fires.</li> <li>Met with CAL OES staff to discuss requirements for the December Winter Storm Recovery Project.</li> </ul>	<p><b>Plans for next quarter;</b></p> <ul style="list-style-type: none"> <li>Take the Jones Fire state and federal reimbursement to the County Board of Supervisors for acceptance and will rescind the Local Emergency Proclamation.</li> <li>Submit the initial paperwork required for the state reimbursement of costs associated with the December Winter Storm event.</li> </ul>
 <p><b>Public Safety Power Shutoff Preparation</b> Office of Emergency Services 2022</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Handled multiple public questions around PG&amp;E's local outages, fast trip sensors and hazardous vegetation abatement program. OES staff advocated to PG&amp;E for more local messaging around these topics.</li> <li>Staff met with Sierra Division Public Safety Specialists to discuss Nevada County specific concerns around local micro-outages, PG&amp;E vegetation treatment programming, wildfire response and future collaboration opportunities.</li> <li>This quarter the Sierra Division Government Affairs Liaison addressed the Nevada County Board of Supervisors around the fast trip system and the PG&amp;E local vegetation treatment program.</li> </ul>	<p><b>Plans for next quarter;</b></p> <ul style="list-style-type: none"> <li>Meet bi-monthly with PG&amp;E PSS and Government Liaison staff.</li> <li>Continue to work with PG&amp;E, TDPUD and Liberty utilities to plan for an mitigate the impacts of PSPS &amp; PSOM in the fall of 2022.</li> <li>Work with PG&amp;E on increased messaging around their "Fast Trip" sensors being used in Nevada County.</li> </ul>





Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Economic Development		
 Support Tourism	<p>During the last quarter staff:</p> <ul style="list-style-type: none"> <li>• Successfully transitioned oversight of the GoNevadacounty.com website to the new economic development office.</li> <li>• Launched the social media platform with a strong focus on sustainable tourism.</li> <li>• Expanded content development within the GoNevadaCounty.com website advancing the project.</li> </ul>	<p>In the next quarter staff will:</p> <ul style="list-style-type: none"> <li>• Continue to build a social media presence and reach.</li> <li>• Develop a travel alert tab for the website</li> <li>• Expand the emphasis on sustainable recreation.</li> <li>• Coordinate with the Senior Administrative Analyst for recreation (hired July 2022) to incorporate elements of a recreational guide into the GoNevadaCounty.com website.</li> </ul>
 Cultivate economic diversification, sustainability and equity	<p>In the last quarter:</p> <ul style="list-style-type: none"> <li>• Staff followed-up on the status of the founding board that is being formed for the Western Nevada County Community Foundation. No further requests are being made of the county at this time.</li> <li>• Sierra Business Council began the process to update the Comprehensive Economic Development Strategy (CEDS) and has collected 232 surveys to date.</li> <li>• A county team met with Pioneer Energy to better understand how community aggregation works. More study is needed and a decision on this is expected by the winter of FY2022/2023.</li> <li>• Staff followed up regarding CERF and was informed that conveners would not be identified until October 2022.</li> <li>• The new county Grants Coordinator is monitoring opportunities for climate adaptation and mitigation grant opportunities.</li> </ul>	<p>In the next quarter:</p> <ul style="list-style-type: none"> <li>• Staff will work with the founding board of the Western Nevada County Community Foundation to release their first grant installment once their match has been secured.</li> <li>• Once the Sierra Business Council Comprehensive Economic Development Strategy (CEDS) surveys are collected, one-on-one interviews and virtual roundtables will be scheduled to validate the results and codify the required SWOT (Strength, Weakness, Opportunities and Weakness) analysis.</li> <li>• Once CERF conveners are announced, contact will be made to determine next steps and ensure Nevada County is represented.</li> <li>• Staff will collaborate with local and regional climate partners on potential grant projects if identified through the county process.</li> <li>• Coordination between the new economic development office and Sierra Business Council (SBC) will identify tactics to enhance cross collaboration for business handoff and technical assistance across the county and economic development agencies that best serves the needs of businesses in the region.</li> </ul>




Initiatives	Progress Update	Next Steps
<p data-bbox="94 157 328 298">  <b>Establish infrastructure, further projects and plans to support economic vitality</b> </p>	<p data-bbox="354 157 646 184">During the past quarter staff:</p> <p data-bbox="354 201 641 228"><u>Enhance Permitting Process:</u></p> <ul data-bbox="365 243 993 569" style="list-style-type: none"> <li>• Presented to the BOS the unpermitted improvements (as-built) policy to improve permitting accessibility and efficiency.</li> <li>• Continued to increase access to CDA customers through the Building Outpost at the Nevada County Contractor's Association and the over-the-counter plan review program.</li> <li>• Continued to work on affordable housing master plans and review these drafts in coordination with collaborating jurisdictions</li> <li>• Began to review the recently released 2022 CA Building Standards Codes that will be adopted and implemented in January 2023.</li> </ul> <p data-bbox="354 596 537 623"><u>Higgins Area Plan:</u></p> <ul data-bbox="365 638 982 1205" style="list-style-type: none"> <li>• Conducted four Check-In meetings with PlaceWorks regarding Community Workshop #4 coordination and Administrative Draft development.</li> <li>• Met with the South County Municipal Advisory Council (SCMAC) to receive comments on the Draft Area Plan and prepare for the 4th Community Workshop including coordinating outreach efforts and identifying concept proposals for presentation.</li> <li>• Coordinated outreach and hosted a fourth public workshop in September to present the draft Area Plan to the community and receive feedback on the overall plan, implementation actions, and implementation prioritization.</li> <li>• Attended three MAC meetings to solicit feedback from the MAC and community members regarding plan development and implementation.</li> <li>• Completed an intergovernmental review of the Administrative and Public Drafts of the Area Plan.</li> <li>• Began Environmental Review pursuant to California Environmental Quality Act (CEQA).</li> </ul> <p data-bbox="354 1220 683 1247"><u>North San Juan Fire Suppression:</u></p> <ul data-bbox="365 1262 977 1350" style="list-style-type: none"> <li>• Researched property ownership of the desired tank site.</li> <li>• Prepared to meet with the owner of the desired tank site to request a legal agreement to use their property.</li> </ul> <p data-bbox="354 1365 987 1541"><u>Soda Springs Visitor Management:</u> The new program manager for economic development and the new senior administrative analyst for recreation met with the Donner Summit Association (DSA) to learn about the Donner Summit Visitor Center concept. DSA is still in the early stages of planning. Once their concept is set, county staff will be engaged in a review and input process.</p> <p data-bbox="354 1556 954 1614"><u>Penn Valley Community Center:</u> No action occurred with this item last quarter.</p>	<p data-bbox="1024 157 1307 184">In the next quarter staff will:</p> <p data-bbox="1024 201 1312 228"><u>Enhance Permitting Process:</u></p> <ul data-bbox="1036 243 1528 510" style="list-style-type: none"> <li>• Finalize drafts of affordable housing master plans and review these drafts in coordination with collaborating jurisdictions, including revisions for the 2022 CA Building Standards Codes</li> <li>• Begin education and outreach process with the community associated with the 2022 CA Building Standards Codes, which will be adopted and implemented in January 2023.</li> </ul> <p data-bbox="1024 525 1208 552"><u>Higgins Area Plan:</u></p> <ul data-bbox="1036 567 1523 892" style="list-style-type: none"> <li>• Coordinate public review draft of the Area Plan and provide comments to PlaceWorks to prepare final draft.</li> <li>• Meet with the SCMAC to identify and define implementation priorities and timelines for actions.</li> <li>• Complete Environmental Review pursuant to California Environmental Quality Act (CEQA).</li> <li>• Develop staff reports and schedule hearings for the Planning Commission to review the project and make recommendations.</li> </ul> <p data-bbox="1024 907 1528 1024"><u>North San Juan Fire Suppression:</u> (please note these items are carried over from last quarter due to the survey of the project tank site being delayed because of capacity issues).</p> <ul data-bbox="1036 1039 1523 1213" style="list-style-type: none"> <li>• Complete the engineering study and fee study.</li> <li>• Finish the USDA funding application</li> <li>• Complete the geotechnical study of the prospective tank site.</li> <li>• Begin the pre-work needed to secure easements.</li> </ul> <p data-bbox="1024 1228 1365 1255"><u>Soda Springs Visitor Management:</u></p> <ul data-bbox="1036 1285 1528 1493" style="list-style-type: none"> <li>• Continue to work with the Donner Summit Association (DSA) as they develop their plan for the Donner Summit Visitor Center. Economic development and recreation will coordinate with DSA to look at long-term solutions and help align funding that has been set aside for this project.</li> </ul> <p data-bbox="1024 1520 1341 1547"><u>Penn Valley Community Center:</u></p> <ul data-bbox="1036 1577 1523 1724" style="list-style-type: none"> <li>• Engage with the project champions to determine if there are ways to help their group overcome barriers specific to funding for a business plan. This may be a project identified through the CERF.</li> </ul>






Initiatives	Progress Update	Next Steps
<p data-bbox="94 163 293 275">  <b>Seek Funding and Advocate for Economic Development Priorities</b> </p>	<p data-bbox="358 184 540 212">In the last quarter:</p> <ul data-bbox="370 254 997 1234" style="list-style-type: none"> <li>• Staff finished the Microbusiness COVID-19 grant funding which was fully distributed in a prior quarter.</li> <li>• The Board of Supervisors accepted a \$200,000 grant from the Sierra Nevada Conservancy, added an additional \$250,000 from the general fund and voted to approve moving forward with Nevada County's Recreation and Resilience Master Plan.</li> <li>• A letter of intent to the California Strategic Growth Council Regional Climate Collaborative Program (RCC) which supports capacity building for under-resourced communities in California was successful. If funded, this project will bring key partners and stakeholders together to form a collaborative to create a Forest Health Resource Hub.</li> <li>• After meeting with Pioneer Energy, county staff decided more information is needed and moved this to FY22/23 for further discussion and a decision about proceeding.</li> <li>• Sierra Business Council (SBC) government affairs team represented Nevada County interests in the Governor's Forest Task Force, California Emerging Technology Fund Broadband task force, and has been invited to represent rural regions in the Entrepreneurship and Economic Mobility Task force.</li> <li>• County staff continued to administer ARPA-funded Community Resiliency Grant awards to nonprofits, small businesses, and special districts, including Round II funding specifically focused on providing capacity building support services to small businesses.</li> <li>• Member designated funding requests submitted to congressional representatives for economic development priorities of the Independence Trail reconstruction and Higgins area sidewalk and pedestrian improvements are no longer moving forward and will not be receiving congressionally dedicated allocations.</li> </ul>	<p data-bbox="1029 159 1305 186">In the next quarter staff will:</p> <ul data-bbox="1040 203 1511 764" style="list-style-type: none"> <li>• Continue to coordinate with key partners and develop the strategy to submit a successful Regional Climate Collaborative Grant Program grant for the June 2023 deadline.</li> <li>• Develop a strategic approach to grants to maximize Nevada County's ability to pursue viable funding opportunities.</li> <li>• Bring together a grants committee to help identify key funding priorities. If a potential match for funding to a nonprofit, business, or agency is identified, county staff will provide a warm hand-off of that grant opportunity.</li> <li>• Engage in activities such as the Rural County Representatives of California (RCRC), the Nevada County Conservation Summit, the Nevada County Economic Resource Council Summit, and more to engage partners and stakeholders to help shape future economic development policy within the County.</li> </ul>

Initiatives	Progress Update	Next Steps
 <p>Support business attraction, retention and growth</p>	<p>In the last quarter:</p> <ul style="list-style-type: none"> <li>• Sustained business technical assistance was delivered through the Sierra Business Council (SBC) with the Small Business Development Center (SBDC) providing the following technical assistance: <ul style="list-style-type: none"> <li>• Free one-on-one business counseling to 138 unique clients for a total of 272 hours.</li> <li>• Client access to topics that included access to capital, website development, social media marketing, human resources, employee ownership, financial restructuring, accounting.</li> <li>• A Fall Business Ignitor series with Sierra Commons at which fifteen businesses participated.</li> <li>• Thirty-two free virtual workshops for interested participants.</li> </ul> </li> <li>• There was no call to action to activate the Nevada County Relief Fund over the summer.</li> <li>• County staff continued to support Community Resiliency Grant Fund grantees, with 33 active grants: one yet to be funded and five completed.</li> </ul>	<p>In the next quarter:</p> <ul style="list-style-type: none"> <li>• The Small Business Development Center and Sierra Commons will complete the Business Ignitor program with a graduating group of 15.</li> <li>• Upon completion of the Business Ignitor program, a newly created success cohort will be launched.</li> <li>• Staff will conduct an assessment of the Nevada County Relief Fund to determine if it can be quickly mobilized if needed. Staff will also coordinate with the fiscal agent to ensure the current balance is sustained for future needs.</li> <li>• Engage with Sierra Business Council on their Pitch Camp workshop in eastern county. Determine if a similar model will work in western Nevada County.</li> <li>• Collaborate with Sierra Business Council (SBC) after CERF announcement and seek participation in the formation of the High Road Transition teams with Valley Vision.</li> </ul>
OBJECTIVES		
 <p>Broadband</p>		
 <p>Complete the Programmatic EIR and expand the permitting "tool kit" to facilitate broadband.</p>	<p>Finalized the Draft Environmental Impact Report (Draft EIR) for the Nevada County Broadband Program and began the 45-day public review period for the document. The purpose of this countywide Environmental Impact Report (EIR) is to meaningfully address challenges and remove barriers for project developers.</p> <p>Applied to receive the Federal Communication Commission's (FCC) Broadband Serviceable Location (BSL) Fabric Data so that Nevada County can review it and prepare challenges to it, if necessary. This is a data set of all homes and small businesses that could be serviced by mass market broadband services and will eventually be used by the FCC to allocate funding for broadband expansion projects. Staff participated in training and coordinated with the County's GIS team to prepare for this data review.</p>	<p>After the public comment period closes, finalize the programmatic Environmental Impact Report for broadband projects.</p> <p>Prepare and issue a Request for Qualifications (RFQ), a tool that will help the County identify interested internet service providers and qualify them to work with the County on future projects.</p>
 <p>Manage the "Last-Mile" Broadband Grant program with Sierra Business Council.</p>	<p>Local internet service provider, Nevada County Fiber, completed their planned 16 underground fiber connections for their Last-Mile Grant - Round 1 (2019/2020) and has completed 4 of the 22 homes for their second round of the Last Mile Grant program (2021/2022).</p> <p>Local internet service provider, Oasis Broadband, has also completed its Last-Mile Grant - Round 1, connecting 49 homes via fixed wireless in the Prosser Dam neighborhood.</p>	<p>Prepare the 3rd round of the Last-Mile Grant program, which provides grants to offset costs for internet expansion projects around the county.</p>
 <p>Update the County's "Broadband Strategy"</p>	<p>This has not yet been completed.</p>	<p>Finalize the updated Nevada County Broadband Strategy Plan, which will provide a roadmap for how County leaders intend to expand broadband in the county.</p>
 <p>Fund and implement the Dig-Once policy</p>	<p>Complete</p>	

Initiatives	Progress Update	Next Steps
 <p>Engage and inform the community about County efforts to expand Broadband</p>	<p>Continued disseminating information to Nevada County residents about the FCC's Affordable Connectivity Program, which helps low-income families pay for internet services.</p>	<p>Submit any challenges we identify to the California Public Utility Commission's Broadband Serviceable Location Fabric Data.</p> <p>If it has been released, review and submit challenges to the Federal Communications Commission's Fixed Availability Service Data and Mobile Availability Service Data. These data sets are intended to indicate where fixed broadband and mobile services are currently available. Providers often inaccurately report that a particular location receives service when, in fact, it does not. Correcting these maps will help our region qualify for additional broadband expansion funds.</p>
 <p>Seek grant funding and advocate at state and federal level for broadband.</p>	<p>Applied for the Local Agency Technical Assistance Grant from the California Public Utility Commission (CPUC) in support of the design work for a new, expanded broadband network in Nevada County.</p>	<p>Take steps to position Nevada County to qualify for United States Department of Agriculture's ReConnect funds.</p>



Initiatives	Progress Update	Next Steps
<p data-bbox="94 218 126 254">↑</p> <p data-bbox="151 159 313 321">Establish partnerships to advance and undertake broadband construction projects.</p>	<p data-bbox="355 159 997 512">We are presenting a memorandum of understanding (MOU) with Golden State Connect Authority (GSCA) Joint Powers Authority to the Board of Supervisors at their regular meeting on October 11. GSCA proposes to finance, construct, own, and operate an open access broadband internet access service network, in the same manner as a municipal utility. A portion of the proposed network will be located within the unincorporated area of Nevada County. This MOU will provide GSCA a license to construct, improve, operate, and maintain fiber-optic lines and other broadband infrastructure in Nevada County. Specific project details, areas and funding details will be brought to the board in the future as this project moves forward.</p>	<p data-bbox="1026 159 1528 275">Continue pursuing funding to carry out the Golden State Connect Authority Joint Powers Authority's broadband network design plans in Nevada County.</p>



Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Cannabis		
 <b>Collect Quarterly Cannabis Business Taxes</b> Cannabis Division	<p>In the past quarter, staff:</p> <ul style="list-style-type: none"> <li>Collected the following in FY 21/22: \$69,053.75 for Quarter 1 \$59,614.14 for Quarter 2, \$32,130.52 for Quarter 3, and \$32,743.16 Quarter 4 for a total of \$193,541.57.</li> <li>Observed a continued decrease in revenue due to market conditions. We received a large number of tax returns that reported \$0 in Gross Receipts for the 21-22 fiscal year including 152 for Quarter 1, 162 for Quarter 2, 144 for Quarter 3, and 129 for Quarter 4. There are also some tax returns that are still outstanding for each quarter.</li> <li>Q1 tax returns for 22-23 are due by October 31. We have only received one tax return so far, which reported \$0 in Gross Receipts.</li> <li>Registered 223 businesses with us in the 21-22 fiscal year, and 53 businesses have registered with us so far for the 22-23 fiscal year.</li> <li>Continued to work with CDA to check the tax status of each business to ensure compliance before renewing permits. Many businesses have been routed to us before being issued permit renewals, which has helped us maintain and improve compliance.</li> <li>Completed the MOU with the Department of Cannabis Control (DCC) as of July, which grants us access to California Track and Trace System (CCTT) Data.</li> <li>Completed the new Cannabis Handbook, which will be going out in the Welcome Packets moving forward for new businesses and will be available on our website for all current businesses to access.</li> </ul>	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> <li>Continue to work on ordinance changes in collaboration with Planning to ensure any changes made are captured in the tax revenue ordinance changes.</li> <li>Send out annual true-up invoices at a 50% reduction to square footage in order to help reduce the number of businesses that will dissolve due to current market conditions.</li> </ul>
 <b>Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program</b> Cannabis Division	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> <li>Collaborated with Nevada County Sheriff's Office to create a cannabis enforcement team, focused on addressing egregious sites which impact the health, safety, and welfare of the community and environment.</li> <li>Continued staff training through the Federal Aviation Administration for the Unmanned Aircraft Surveillance while utilizing the tool to address a significant amount of sites leading to the abatement of illicit cannabis and associated violations.</li> <li>Collaborated with CA Water Boards, CA Fish &amp; Wildlife, Department of Justice to address egregious illicit cultivation sites in high impact areas.</li> <li>Collaborated with state and local Fire Agencies to address two illicit cannabis related fires within the quarter.</li> </ul>	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> <li>Continuing to collaborate with NCSO to strategize effective Cannabis enforcement team.</li> <li>Collaborate with violators to remediate environmental concerns and fire, life, safety concerns that remain on site.</li> <li>Prioritize staff training through the Federal Aviation Administration for the UAS with the goal of all cannabis staff obtaining certification.</li> <li>Collaborate with California Water Board to address sites that previously have been found in violation and rectify environmental concerns on site.</li> </ul>



Initiatives	Progress Update	Next Steps
 <p><b>Research New Cannabis License Types</b> Cannabis Division</p>	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> <li>• Circulated the Draft Notice of Determination for the Draft Ordinance Changes.</li> <li>• Continued to collaborate with the Environmental Impact Report (EIR) consultant to review findings regarding proposed changes.</li> <li>• Conduct outreach with cannabis stakeholders regarding proposed changes including state and local advocacy groups, elected officials, and neighborhood associations.</li> </ul>	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> <li>• Continue to collaborate with EIR consultant to review findings regarding proposed changes.</li> <li>• Continue conduct outreach with cannabis stakeholders regarding proposed changes.</li> <li>• Review and make necessary amendments to the draft ordinance in preparation for the planning commission.</li> <li>• Bring the draft ordinance before the Planning Commission for recommendation to the Board of Supervisors.</li> </ul>
 <p><b>Maintain a Cannabis Permitting Program</b> Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> <li>• Continued to communicate with GoBiz in preparation for the Fall 2022 Equity Application period.</li> <li>• Collaborated with the State's Department of Cannabis Control to amend the Local Authority grant to allow Sierra Business Council (SBC) to administer the grant.</li> <li>• Conducted 33 annual site inspections.</li> <li>• Approved and issued 9 new cannabis projects.</li> </ul>	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> <li>• Bring Equity Grant budget to Board of Supervisors for the GoBiz Equity Grant.</li> <li>• Submit application to GoBiz for Equity Grant, requesting \$2.4million in funding.</li> <li>• Collaborate with SBC to finalize contract to facilitate and administer the Equity and Local Authority Grant.</li> </ul>
<p>OBJECTIVES</p> <p> <b>Housing</b></p>		
 <p><b>Housing Master Plans Project</b></p>	<p>In the last quarter, staff:</p> <ul style="list-style-type: none"> <li>• Continued to work on affordable housing master plans and review these drafts in coordination with collaborating jurisdictions.</li> </ul>	<p>In the next quarter, staff:</p> <ul style="list-style-type: none"> <li>• Finalize drafts of affordable housing master plans and review these drafts in coordination with collaborating jurisdictions, including revisions for the 2022 CA Building Standards Codes.</li> </ul>
 <p><b>Implement a centralized Landlord Liaison Program (LLP)</b> Homeless Plan 2022</p>	<p>Q3 updates:</p> <ul style="list-style-type: none"> <li>• The Landlord Liaison Program is under contract with AMI. The program successfully used marketing and messaging to get landlords to rent to veterans. Currently two housing navigators work with the Housing Resource Team (HRT) to coordinate acquiring subsidies and connecting subsidies to landlords. The program needs work on mediation and the rapid response process for landlords.</li> <li>• All 30 Housing Choice Vouchers have been utilized. Many went to Empire Mine Courtyard and prevented homelessness. Another 15 vouchers will be available in December.</li> <li>• AMI and our CalWORKs Team have utilized vouchers whenever possible.</li> <li>• Partnering with Regional Housing Authority (RHA) and the Continuum of Care (CoC) to preserve vouchers within the community has been highly successful. Nevada County maintains high performance across the region and in the state for preserving vouchers in the community.</li> </ul>	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> <li>• Continue to promote the program to the community through collaboration with businesses.</li> <li>• Work on mediation and rapid response process for landlords.</li> </ul>






Initiatives	Progress Update	Next Steps
<p data-bbox="94 247 126 279">↑</p> <p data-bbox="151 159 321 344">Facilitate and promote partnerships for the development of affordable and supportive housing</p> <p data-bbox="151 344 321 365">Homeless Plan 2022</p>	<p data-bbox="358 159 480 184">Q3 updates:</p> <ul data-bbox="370 205 992 1451" style="list-style-type: none"> <li>• Behavioral Health Community Infrastructure Program funds were awarded to purchase a property on Sutton Way to be used as a day center and navigation center. Escrow closed on the property on September 15.</li> <li>• Brunswick Commons construction is complete and residents are moved in. The project provides 41 units of affordable housing, with 12 of those units slated for permanent supportive housing.</li> <li>• Construction on Cashin's Field is expected to be completed in spring of 2023.</li> <li>• Empire Mine Courtyards acquired through Homekey funds is being converted into permanent affordable housing with an estimated leasing date in November.</li> <li>• The Ranch House project received \$2,700,000 in additional funding through the Community Care Expansion (CCE) grant for construction. The property is in the process of zoning changes and building permits with Construction beginning Spring of 2023.</li> <li>• Pacific Crest Commons will provide 10 supportive housing units in Truckee. Round 4 No Place Like Home funding has been awarded and the project has also secured \$2M in local soft financing for development costs.</li> <li>• The Landlord Liaison and Recruitment (LLP) program is currently underway and is being promoted to the public.</li> <li>• Lone Oak Phase II is in planning for 31 units of low income senior housing.</li> <li>• The Affordable Workforce and Housing Team meets monthly and is a collaboration between the Community Development Agency and Health and Human Services to advance development of affordable and workforce housing through coordination on projects and policies.</li> <li>• Permanent Local Housing Allocation (PLHA) standard agreements for 2021 have been received and allocations have been posted for 2022 with application submittal pending. The County expects to receive and administer \$918,834 for Nevada County, Grass Valley, and Nevada City for the 2022 allocation.</li> <li>• Requests for Proposals will be released through the Western Nevada County Regional Housing Trust Fund for owner occupied construction and 60% AMI or below affordable rental housing within the next few months.</li> </ul>	<p data-bbox="1027 159 1284 184">Priorities for next quarter:</p> <ul data-bbox="1039 216 1523 510" style="list-style-type: none"> <li>• Submit an application for the next round of Permanent Local Housing Allocation (PLHA) for use as a Local Housing Trust Fund match and funding for homelessness services.</li> <li>• Continue to explore uses for the Community Care Expansion (CCE) Grant through the Department of Health Care Services (DHCS).</li> <li>• Release Requests for Proposals for owner occupied construction and 60% AMI or below affordable rental housing.</li> </ul>



Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Homelessness		
 <p data-bbox="151 254 313 596"> <b>Increase availability of rental and mortgage assistance funding to prevent individuals and families from slipping into homelessness and implement a CoC-wide diversion strategy</b>            Homeless Plan 2022         </p>	<p data-bbox="358 254 480 275">Q3 updates:</p> <ul data-bbox="358 296 997 1037" style="list-style-type: none"> <li>• Housing and Community Services (HCS) continues to apply for funding to support both rental assistance and mortgage assistance, work with the state to leverage incoming coronavirus relief funds to provide emergency rental assistance to those impacted by the pandemic, and work with partners to administer funds. Rental assistance distributed through the state portal, Housing is Key, has ended and HCS will be distributing some rental assistance in the next few weeks.</li> <li>• Rental Assistance through the CalWORKS Housing Support Program (HSP) is dispersed through a contract with AMI since FY 21/22. AMI has leveraged HSP funds with Emergency Solutions Grant (ESG) and other available housing funds through the Continuum of Care (CoC) and otherwise this past year and half. CalWORKS continues to contract with Connecting Point to leverage the Family Stabilization Program funds.</li> <li>• Coordinated entry currently focuses on high vulnerability individuals, such as the chronically homeless. A process needs to be developed to quickly identify and refer lower vulnerability individuals and families to the appropriate program for assistance. FY 23/24 contract with coordinated entry service provider will include additional support for identifying low vulnerability individuals new to coordinated entry so that they can be contacted quickly for assistance.</li> </ul>	<p data-bbox="1029 279 1284 300">Priorities for next quarter:</p> <ul data-bbox="1029 321 1533 674" style="list-style-type: none"> <li>• Develop a process to identify and quickly provide assistance to lower vulnerability individuals and families and refer new Coordinated Entry Clients to the appropriate program for assistance.</li> <li>• Provide scope of work for FY 23/24 contract with coordinated entry service provider for identification and referral for lower vulnerability individuals.</li> <li>• Identify funding for training to all coordinated entry service providers for developed process for identification and referral process.</li> </ul>

Initiatives	Progress Update	Next Steps
 <p data-bbox="151 161 324 485">Expand services and housing opportunities to transition aged youth and families with children to prevent entry into the adult homeless system and long-term homelessness. Homeless Plan 2022</p>	<p data-bbox="358 174 480 201">Q3 updates:</p> <ul data-bbox="370 216 997 842" style="list-style-type: none"> <li>• A youth specific Point in Time (PIT) was conducted for 2022.</li> <li>• The Continuum of Care (CoC) currently has youth set-aside funding for homeless youth prevention and additional youth set-aside funding will be available with the award of Homeless Housing, Assistance, and Prevention (HHAP) 3 and 4 funds. A project and a provider need to be identified through the Youth Committee for interim housing and shelter, and permanent supportive housing.</li> <li>• The Early Psychosis Intervention (EPI) Program with UC Davis has officially launched. Referrals to UC Davis from current clients have been made. Referrals will continue to ramp up in the next few months.</li> <li>• The Rapid Response Team (RRT) meets daily with the Review Evaluate Determine Team consisting of the Child Welfare Services (CWS) Emergency Response team to decide the pathway of CWS referrals. RRT has had success engaging families and preliminary data suggests that cases successfully closed with RRT result in fewer repeat investigations, substantiations, and inconclusive findings.</li> <li>• Increased number of children aged 0-5 receiving behavioral health services by 23% between FY 20/21 and 21/22.</li> </ul>	<p data-bbox="1029 161 1284 189">Priorities for next quarter:</p> <ul data-bbox="1040 205 1533 470" style="list-style-type: none"> <li>• Work with youth providers and the CoC Youth Committee and advocate at the CoC for use of youth set-aside funds with a focus on interim or permanent supportive housing.</li> <li>• Identify a project and provider for youth interim housing, shelter, and permanent supportive housing.</li> <li>• Explore options for leveraging youth set-aside funding to apply for state and federal funding.</li> </ul>
 <p data-bbox="151 957 324 1163">Strengthen housing focused case management and post housing supportive services Homeless Plan 2022</p>	<p data-bbox="358 968 480 995">Q3 Updates:</p> <ul data-bbox="370 1010 987 1604" style="list-style-type: none"> <li>• Purchased and opened a new permanent supportive house supported by 24/7 Full Service Partnership (FSP) staffing and services.</li> <li>• FSP participation in the Housing Resource Team (HRT) continues and is being redefined for better post housing supports. Training in how to connect clients to permanent supportive housing (PSH) housing, delineating rolls and responsibilities between AMI housing, Behavioral Health and Full Service Partners when developing treatment plans and goals for mutual clients, and accessing Housing Choice Vouchers (HCV) and other rental subsidies are in progress.</li> <li>• A recently awarded grant will provide broader post-housing support and staffing as well as a dedicated staff position to be embedded in recovery residency programs with the role of working to navigate recovery residence stayers into permanent housing.</li> <li>• Through Brunswick Commons, Ranch House, and Pacific Crest Commons, 28 units of permanent supportive housing (PSH) are in planning, under construction, or completed. Pacific Crest Commons provides 10 units of PSH in Truckee.</li> </ul>	<p data-bbox="1029 968 1284 995">Priorities for next quarter:</p> <ul data-bbox="1040 1010 1533 1184" style="list-style-type: none"> <li>• Establish procedures at the Connecting Point/coordinated entry level to quickly identify newly homeless and connect them to an eligible service. This step will be accomplished in the upcoming FY23-24 contract renewal with Connecting Point.</li> </ul>

Initiatives	Progress Update	Next Steps
 <p><b>Expand year-round shelter capacity</b> Homeless Plan 2022</p>	<p>Q3 updates:</p> <ul style="list-style-type: none"> <li>• Contracts with Hospitality House and Sierra Roots are in place for emergency and low barrier sheltering. Contract is in place for Sierra Guest House, which provides up to 20 beds of emergency sheltering. Expanded capacity in the shelter has been created through the opening of Brunswick Commons and the support of 20 bed units at Sierra Guest House. Ongoing work is being done with Hospitality House to best use expanded capacity and limit amount of time in shelter.</li> <li>• Continued to provide family housing and shelter options through the CalWORKS Housing Support Program (HSP).</li> <li>• Continued to contract with Community Beyond Violence for domestic violence shelter services.</li> <li>• The Continuum of Care (CoC) currently has youth set-aside funding for homeless youth prevention and additional youth set-aside funding will be available with the award of Homeless Housing, Assistance, and Prevention (HHAP) 3 funds. A project and a provider need to be identified through the Youth Committee with a focus on youth interim housing, shelter, and permanent supportive housing.</li> <li>• The County of Nevada, Tahoe Truckee Community Foundation, AMI Housing, and the United States Forest Service continue to make progress in opening the Hobart Mills location as a seasonal workforce housing pilot in the coming months.</li> </ul>	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> <li>• Work with the Continuum of Care (CoC) and youth providers to identify a project for youth set-aside funding with a focus on interim housing, shelter, and permanent supportive housing.</li> <li>• Continue conversations with service providers on Truckee shelter.</li> </ul>
 <p><b>Expand and strengthen non-congregate, navigation-based, interim housing options</b> Homeless Plan 2022</p>	<p>Q3 updates:</p> <ul style="list-style-type: none"> <li>• Implemented contract with Hospitality House to provide non-congregate sheltering to reduce unsheltered homelessness among veterans, families, and chronically homeless individuals at Sierra Guest House.</li> <li>• All providers are currently using the Homeless Management Information System (HMIS) to track all hotel/motel stayers.</li> <li>• Permanent Local Housing Allocation (PLHA) competitive grant awarded \$1,000,000 to develop the Housing Support Team to actively engage individuals with substance use disorders receive assistance with securing permanent housing upon entry into treatment. The Housing Support Team will be active spring 2023.</li> <li>• Actively working with the Housing Resource Teams (HRT) and coordinated entry to refine, update, and ensure accuracy of all people on the By-Name List. We have achieved the quality data marker and the Built for Zero Data portal is real-time.</li> <li>• Capacity in the shelter has been created through the opening of Brunswick Commons and the support of 20 bed units at Sierra Guest House. We continue to support the use of hotel rooms for medically vulnerable people in the community.</li> </ul>	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> <li>• Include a scope of work in FY 23/24 coordinated entry contract for a process to quickly identify individuals newly homeless and refer them to the appropriate program for assistance.</li> <li>• Include a scope of work in FY 23/24 creating a better process that ensure people can first access emergency shelter and then begin case management and move to interim housing as their housing plans develop.</li> <li>• Next year's contracts will be focused on creating a better process that ensure people can first access emergency shelter and then begin case management and move to interim housing as their housing plans develop.</li> </ul>

Initiatives	Progress Update	Next Steps
<p data-bbox="94 302 126 338">↑</p> <p data-bbox="151 161 324 485">Support system wide improvement to data collection measures, collaboration on funding opportunities, and implementation of the County-CoC joint strategic plan Homeless Plan 2022</p>	<p data-bbox="358 161 483 186">Q3 Updates:</p> <ul data-bbox="370 205 987 856" style="list-style-type: none"> <li>• Homeless Action Plan was created in collaboration with the continuum of Care (CoC) and outlines shared goals and priorities through 2024; a press release went out messaging County and CoC collaboration. The Plan identifies disparities among subpopulations and measurable goals to address the disparities. A reporting mechanism for all planks of the homeless plan is in progress.</li> <li>• Data quality standards are implemented into all service provider contracts and a quality By-Name list was achieved; Built for Zero metrics are trackable.</li> <li>• An executive director for the CoC was hired and started the position this quarter.</li> <li>• The Homeless Management Information System (HMIS) subcommittee is working to address recommendations from Housing and Urban Development (HUD) technical assistance for improvements to the coordinated entry system. The CoC is implementing a direct referral process, an inactive policy was adopted, and data quality standards have been created.</li> <li>• The CoC score given by HUD score has been raised from previous years but is still slightly below median. The score affects the CoC's ability to compete for federal funding.</li> </ul>	<p data-bbox="1029 161 1284 186">Priorities for next quarter:</p> <ul data-bbox="1040 205 1528 827" style="list-style-type: none"> <li>• Work with CoC and providers to develop specific policies to address disparities and identify project that addresses disparities. Develop contracted deliverables for identified project.</li> <li>• Conduct outreach and recruitment of new board members within communities of color and other groups disproportionately impacted by homelessness.</li> <li>• Continue to participate in the Public Information Team meetings and leverage media opportunities highlighting County and CoC collaboration.</li> <li>• Coordinate for CoC provider and community trainings covering topics relevant to homeless service provision, evidence-based practices, and leadership development.</li> <li>• Implement a process for authentically involving households experiencing homelessness to be part of the process for planning and implementing homeless services.</li> </ul>
<p data-bbox="94 1003 126 1039">↑</p> <p data-bbox="151 932 324 1115">Strengthen the coordinated multi-disciplinary case conferencing team (Homeless Resource Team) Homeless Plan 2022</p>	<p data-bbox="358 932 483 957">Q3 Updates:</p> <ul data-bbox="370 976 987 1178" style="list-style-type: none"> <li>• Multiple Housing Resource Teams (HRT) spanning Truckee, Veterans, Families, and Chronic Homeless have been implemented. Information is tracked through the coordinated entry system and all Housing Resource Teams have access. The Built for Zero dashboard is accurate according to the By-Name list and reflects subpopulation for chronic and veterans.</li> </ul>	

Initiatives	Progress Update	Next Steps
<p> <b>Continue to support and strengthen outreach, engagement, and case management</b> Homeless Plan 2022</p>	<p>Q3 updates:</p> <ul style="list-style-type: none"> <li>• Launched Enhanced Care Management (ECM) team to improve connectivity to Nevada County Behavioral Health (NCBH) treatment. Team is fully staffed and active.</li> <li>• Worked with Hospitality House to establish workflows and roles and responsibilities between existing Hospitality House staff and newly formed Nevada County Behavioral Health ECM staff.</li> <li>• Recently launched a grant funded program that added 2 peers to the Nevada County Behavioral Health (NCBH) system of care to enhance case management capacity. The peer specialist role on the ECM team was redefined to have a renewed focus on outreach to individuals experiencing homelessness.</li> <li>• Conducted Justice and Mental Health Collaboration meetings to improve screening and referral processes and continued to incorporate therapists and case managers into Probation, the Public Defender's Office, the jail, and in Hospitality House to expand embedded outreach and engagement.</li> <li>• Critical Time Intervention (CTI) training is scheduled for ECM HOME Team in October. CTI is being used as the case management framework by the newly developed NCBH ECM Team.</li> </ul>	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> <li>• Explore automated ways to source and track referrals from jail to treatment partners based on universal screening tools.</li> </ul>
<p>OBJECTIVES</p> <p> <b>Recreation</b></p>		
<p> <b>Develop Recreation and Resiliency Master Plan.</b></p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>• Received approval by Board of Supervisors (BOS) to contract with Design Workshop, the consulting firm selected by the Request for Proposal (RFP) Evaluation Panel</li> <li>• Received BOS approval to accept \$200,000 Vibrant Recreation and Tourism grant award from Sierra Nevada Conservancy; funds will be directly applied to consulting fees</li> <li>• Began creation of branding, website, and outreach materials for community engagement</li> <li>• Scheduled tours, presentations and pre-planning meetings with cities, park and recreation districts, providers, and stakeholders</li> </ul>	<p><b>Work with Design Workshop to ensure successful kickoff of the Recreation and Resiliency Master Plan</b></p> <ul style="list-style-type: none"> <li>• Form County Team and Working Group, comprised of community stakeholders</li> <li>• Launch story map and community engagement plan that invites maximum public participation through distribution of outreach materials and kick-off survey</li> <li>• Begin inventory and mapping phase to assess existing conditions, resources, and efficiencies</li> </ul>

Initiatives	Progress Update	Next Steps
<p> Promote health and safety at river crossings, lakes, trailheads, and other high-use or high-risk areas.</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>• Distributed first round payments for the 9 Outdoor Visitor Safety Fund grant recipients; progress reports were received with Staff visiting sites and providing support as needed</li> <li>• Identified a priority location at Bridgeport for installing an emergency call box in 2023</li> <li>• Received BOS approval proclaiming support of SYRCL's 25<sup>th</sup> Annual Yuba River Cleanup</li> <li>• Distributed free "South Yuba River" bandanas through community partners and river ambassadors to communicate safety messaging and responsible recreation</li> </ul>	<p><b>Plan and develop infrastructure and content projects; develop tracking tools and analyze effectiveness</b></p> <ul style="list-style-type: none"> <li>• Identify two more priority locations for emergency call box installation</li> <li>• Announce grant guidelines and submission dates for second round proposals of the Outdoor Visitor Safety Fund grants</li> <li>• Continue to support implementation of first round Outdoor Visitor Safety Fund grant projects including waste and sanitation solutions, recreation parking access, river corridor mile markers and trail development</li> <li>• Develop travel alert management system and 2023 content plan for GoNevadaCounty.com that addresses sustainable recreation and tourism</li> <li>• Solicit design proposals for 2023 Yuba River bandanas, to time distribution earlier in the calendar year and in coordination with the development of a public safety campaign</li> <li>• Work with South Yuba River Public Safety Cohort (Cohort) and OES on responsible recreation and public safety campaign development for 2023, to include videos and social content</li> <li>• Establish key visitation metrics and methods for data collection and tracking; monitor trends with the change in seasonal activities</li> <li>• Meet regularly with OES for collaborative opportunities tied to Recreation and Resiliency including vegetation management, public land management, evacuation, climate/hazard mitigation and related grant programs</li> </ul>
<p> Enhance recreation access, health and safety, economic development, and resource conservation.</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>• Continued progress by Pines to Mines Trail consultants on the fieldwork and research necessary to complete the draft Environmental Analysis (EA), with no major concerns arising; the draft environmental assessment is anticipated to be sent USFS by early November</li> <li>• Met with BLM to determine next steps for additional parking lot at Edwards Crossing</li> </ul>	<p><b>Continue to convene partners and provide project implementation support</b></p> <ul style="list-style-type: none"> <li>• Complete EA for Pines to Mines Trail with signed decision by the Tahoe National Forest Supervisor in the Spring/Summer of 2023; will be followed by a focus on acquiring donation and grant funding to build the new 18-mile trail connection in the Sierra Nevada mountains</li> <li>• Shepherd Edwards Satellite Parking Lot project next steps and apply for BLM funding</li> <li>• Determine path and partner(s) for permanent toilets at Purdon Crossing</li> <li>• Begin planning 2023 distribution of AB1600 mitigation funds with related requirements and communication</li> </ul>

Initiatives	Progress Update	Next Steps
<p>Support capacity and sustainability of Western Nevada County organized recreation.</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Secured over \$1.1M in grant funds from CA State Parks Rural Recreation and Tourism program by county-provided grant writer and technical assistance; funds support a new RV Park and improvements to ballfields and recreational amenities at Western Gateway Park</li> <li>Convened quarterly meeting with Board members and staff of Western County park districts to establish consensus for MOU of a jointly funded administrator position</li> <li>Identified park improvement needs with Oak Tree Park District; Prop 68 ADA-accessible playground project nearing completion with final repayment of County gap loan assistance to follow thereafter</li> </ul>	<p><b>Develop administrative support documents and planning tools</b></p> <ul style="list-style-type: none"> <li>Draft MOU for review by park districts of Jointly Funded Administrative Support</li> <li>Develop 2023 Compliance Calendar and begin formation of resource toolkit for park districts</li> <li>Finalize workplan for enhanced recreation administration support; recruit and retain contractor by February 2023</li> </ul>
<p>Identify funding mechanisms and act on advocacy priorities to sustain recreation.</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Advocated for Recreation and Resiliency projects at two-day <i>CA Wildfire and Forest Resilience Task Force Sierra Regional Meeting</i>; sponsored outreach booth with OES and field tour of Inimim Forest project in North San Juan by Yuba Watershed Institute</li> <li>Met to discuss strategies, projects and funding programs with agency and task force directors of CALRECVision, a cross-jurisdictional collaboration to advance sustainable outdoor recreation in the State of California</li> <li>Provided insights for developing strategies and solutions to expand equitable outdoor access at the <i>California's Outdoors for All Initiative</i> workshop with the CA Natural Resources Agency, hosted by Tahoe Truckee Community Foundation</li> <li>Continued advocacy of public land stewardship with agency partners BLM, USFS, and CA State Parks of high-use recreation areas where land management, fuels reduction and collaboration would support public safety and access goals</li> </ul>	<p><b>Foster and cultivate relationships with grant funders; identify shovel ready projects</b></p> <ul style="list-style-type: none"> <li>Convene regional Sustainability Summit with agency directors, thought leaders and recreation partners focused on climate, conservation and recreation</li> <li>Develop master project and grants opportunity database through active research, partner outreach and legislative tracking</li> <li>Meet with agency grant program managers to determine best-fit projects for 2023-2024 grant cycle; develop 2023 priority calendar and apply as appropriate</li> <li>Identify priority recreation projects that align with CERF and other nexus opportunities (e.g. climate, natural resource, transportation and economic development)</li> </ul>
<p>Staff recreation collaborative(s) to promote countywide coordination.</p>	<p><b>Updates from July - September 2022:</b></p> <ul style="list-style-type: none"> <li>Hired Senior Administrative Analyst in Community Development Agency (CDA) to manage Recreation objective</li> <li>Hired CDA Temp Administrative Analyst II dedicated to supporting Organized Recreation initiative, community outreach and related projects</li> <li>Began research and database compilation for Recreation Resource guide to support economic development</li> <li>Convened monthly South Yuba River Safety Cohort meetings, which celebrated its five-year anniversary in August, coordinating public safety efforts in the Yuba River corridor</li> <li>Coordinated and staffed the Convene, Champion, Catalyze (CCC) collaborative of Eastern Nevada County sustainable recreation and tourism stakeholders</li> <li>Attended Donner Summit Association (DSA) core action group meetings and Fall Festival; provided input to Stantec for finalizing the phase 2 DSA Recreation Plan, with the Soda Springs Visitor Center concept still in development</li> </ul>	<p><b>Work with community partners to establish 2023 goals and priorities</b></p> <ul style="list-style-type: none"> <li>Convene second annual meeting of the Recreation Coalition</li> <li>Develop itinerary and activities for new 2023 Western County Recreation Partners Summit</li> <li>Develop content management system for recreation resource guide and events, working with Economic Development Office</li> <li>Establish 2023 calendar and recreation goals for the Cohort, CCC, working groups and ad-hoc committees in collaboration with members; continue collaboration with DSA</li> </ul>