

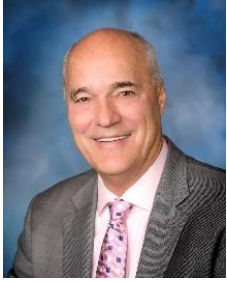
2021 BOARD OBJECTIVES FOURTH QUARTER REPORT



This report outlines the various initiatives in progress during the fourth quarter of 2021 that contribute to the achievement of the Board of Supervisors' annual priority objectives.



January 2022



Message from the Chair

When the rains finally fell a few months back, I thought, “This is a pretty good way to wrap up 2021.” Then on December 27th, we had the mother of all storms, knocking out power to over 30,000 households, nearly 60% of the County. Not a nice way to wrap up 2021 at all.

But if I have learned one thing in over 30 years of public life, it’s this: there’s no keeping Nevada County down. Within hours, we’d declared a local emergency, which was soon followed by the State’s emergency declaration. Our first responders activated the Emergency Operations Center, deploying resources to help stranded residents, clear roads, and work with PG&E to remove downed power lines and trees. We are still responding to the crisis, but we are committed as a County and a community to recover stronger and more resilient than before.

Looking back at the last quarter, I am proud of the progress we’ve made on so many of our objectives:

- We’re clearing obstacles to make **broadband** more accessible with a countywide programmatic environmental impact report that will expedite the work of internet service providers connecting more homes to the internet. And the California Public Utilities Commission awarded two grants totaling \$8 Million that will result in 527 new connections.
- We hit a major milestone in creating more **affordable housing**, with over 300 new units since 2017 and over 100 more coming in 2022. And this past quarter, we celebrated the completion of the Lone Oak senior housing project in Penn Valley.
- Our campaign to **end Veterans' homelessness** served 37 vets with only a few remaining to house. We also halved the homeless population in Truckee, housing 24 people. And newly renovated, the **Odyssey House** provides new beds for residential mental health treatment.
- Working with our Sheriff’s Office, we ramped up enforcement of unpermitted **cannabis** while also working with responsible growers to sensibly expand the industry.
- We’ve all seen the negative economic impacts of the pandemic. That’s why we awarded \$2 Million in **Community Resiliency grants** funded with American Rescue Plan Act dollars to 32 community organizations hard hit by the pandemic but have plans to come out of this more capable of serving their communities.
- Our work is recognized statewide. The California State Association of Counties honored us with four **Challenge and Merit Awards** for our innovation in budgeting, internship programs, emergency sheltering, and our Rapid Response Team.

As we start the New Year, I look forward to continued progress on all fronts in 2022. You know why? Because we are “Nevada County Strong.”

Sincerely,

Dan Miller, Chair
Board of Supervisors



2021 Board Objectives Summary



Fiscal Stability and Core Services

Maintain the County's financial stability and core services.



Emergency Preparedness

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Economic Development

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Broadband

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Cannabis

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Housing

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



Homelessness

In partnership with community providers and other jurisdictions, utilize Housing First principles and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Board of Supervisors (BOS) Objectives Development Cycle








Intent of Report

This Fourth Quarter Report summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2021 policy objectives. Following the Board's January planning workshop, and subsequent adoption of their Board Objectives on February 23, 2021 with Resolution 21-049, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:

	On Target
	Caution
	Below Plan
	Not Started
	Completed





Financial Stability and Core Services

Board of Supervisors 2021

Maintain the County's financial stability and core services.



Progress Update

Q4-21

The County is experiencing financial stability, as indicated by the following key indicators:

- General Fund revenues, as a % of adopted budget are performing in line with normalized historical averages through the second quarter of the fiscal year (July – June)
- General Fund expenses, as a % of adopted budget, are performing in-line with historical averages, when offsetting for a couple of key outliers:
 - Prepayment of PERS Annual Required Contributions (ARC) for the Miscellaneous Tier. While this prepayment has been performed in 2 of the 3 prior Fiscal Years, the total cost of the ARC is higher than those years by approximately 2M.
 - Legal settlement costs resulting from litigation against the County (\$1M) Collection of more than \$1M in delinquent secured debt

The delivery of core services continues to be sustained by the overall fiscal stability and the dedication of County staff, even as the COVID-19 pandemic and other factors have stretched staff capacities and increased service needs in the community.

In recognition of workload impacts being experienced by nearly all County departments and the evolving nature of community needs, County Executive leadership continues to focus on the following:

- 5-year staffing needs evaluation across the county's main agencies
- Evaluating targeted new positions to support specific Board and community priorities
- Continuing to identify opportunities for reorganization and/or streamlining

Next Steps

Q4-21

Next steps for Q1, 2022 include the following:

- Continue to proactively monitor General Fund revenue and expense performance
- Continue to implement the American Rescue Plan Act (ARPA) Expenditure Plan, advancing Board priorities, ensuring the sustained delivery of core services, and addressing emergent community and County program needs
- Monitor the Governor's January Budget Proposal for potential impacts to County operations
- Present a formal ARPA Expenditure Plan update in Q1, 2022
- Continue 5-year staffing needs evaluation, including fiscal sustainability analysis



Initiatives



Increase Collection of Delinquent Taxes

Nevada County | 7/1/19 - 12/31/21



Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.

Information and General Services | 7/1/19 - 12/30/21



Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...

County Executive Office | 7/1/19 - 12/31/21



Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration

County Executive Office | 2/1/19 - 12/31/21



Manage Core Services Levels by Reorganization or Streamlining Current Resources.

County Executive Office | 1/1/19 - 12/31/21



Ensure Healthy Performance of County General Fund

County Executive Office | 7/1/19 - 12/31/21

Measures



Key General Fund Revenues

Board of Supervisors 2021



County Budget

County Executive Office



General Fund Revenues

County Executive Office



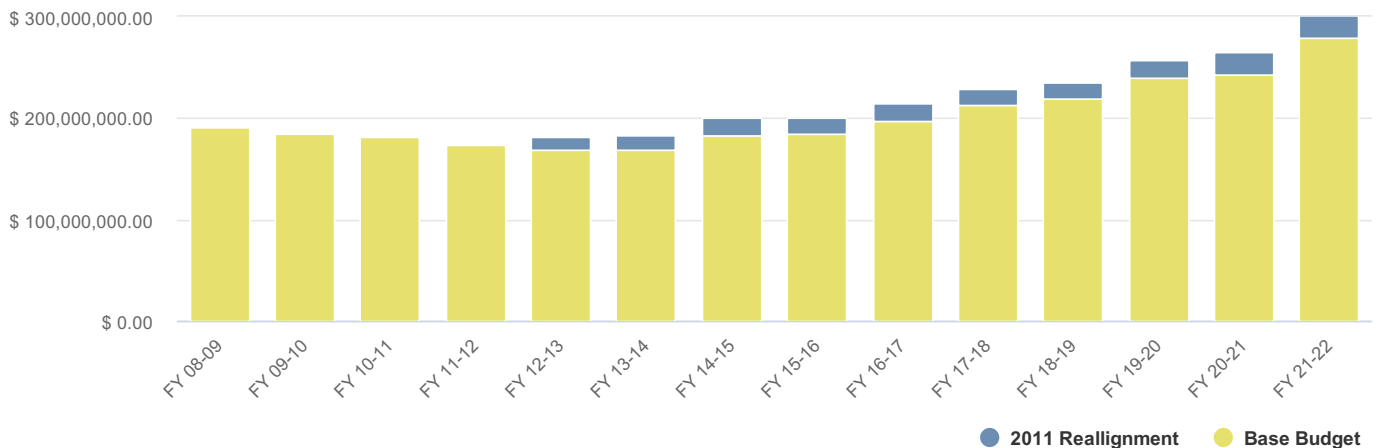
General Fund Expenses

County Executive Office

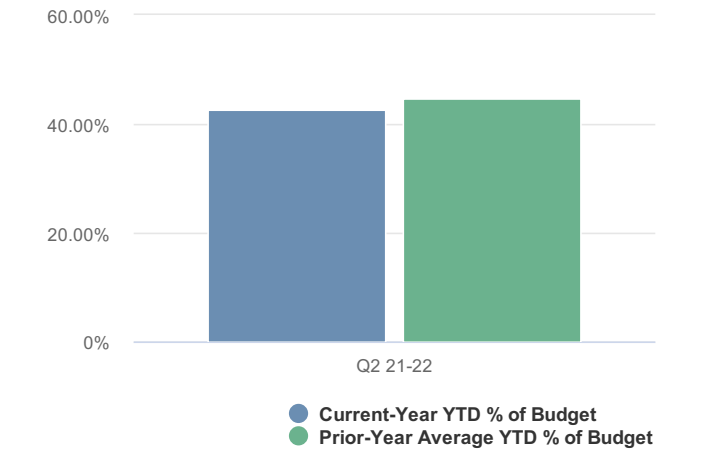


County Budget

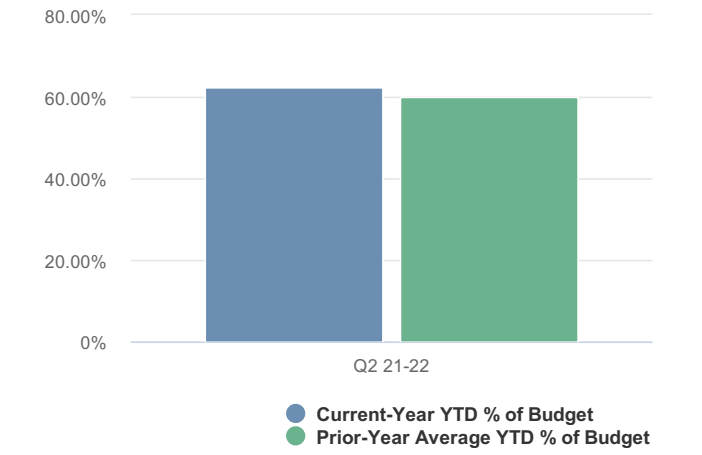
County Budget



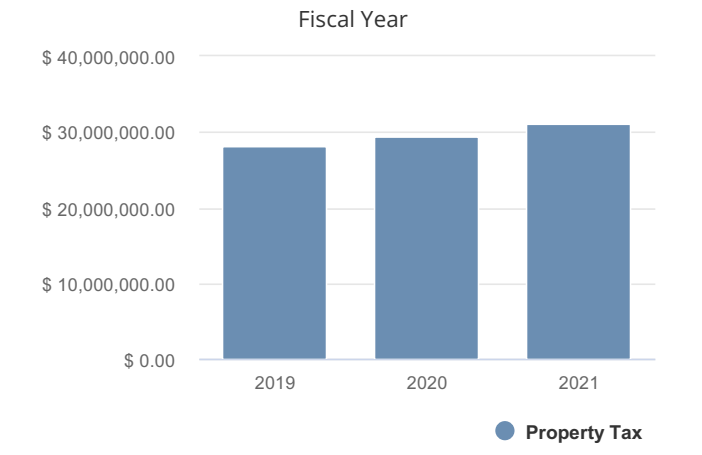
General Fund Revenues
General Fund Revenues



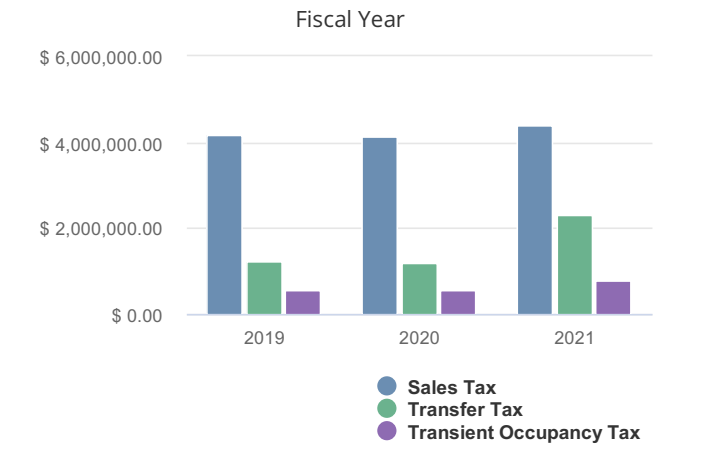
General Fund Expenses
General Fund Expenses



Property Tax
Key General Fund Revenues



Sales, Transfer, TOT Taxes
Key General Fund Revenues



Owner

MP Martin Polt (CEO)



Emergency Preparedness

Board of Supervisors 2021

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Progress Update

Q4-21

UPDATE PENDING - STAFF ON STORM RESPONSE

Next Steps

Q4-21

UPDATE PENDING - STAFF ON STORM RESPONSE

Initiatives

-  **Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property**
Information and General Services | 1/1/21 - 12/31/21
-  **Planning and Preparedness**
Office of Emergency Services 2021 | 1/1/21 - 12/31/21
-  **Hazard Mitigation**
Office of Emergency Services 2021 | 1/1/21 - 12/31/21
-  **Response**
Office of Emergency Services 2021 | 1/1/21 - 12/31/21
-  **Recovery**
Office of Emergency Services 2021 | 1/1/21 - 12/31/21
-  **Public Safety Power Shutoff Preparation**
Office of Emergency Services 2021 | 1/1/21 - 12/31/21
-  **Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors**
County Executive Office | 1/1/21 - 12/31/21



Measures

Improve Early Warning Systems and Emergency Communications to Reach Everyone
Office of Emergency Services 2021

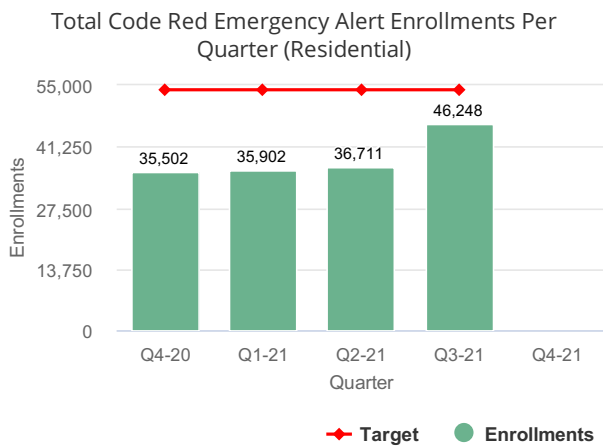
Roadside Vegetation Treatment
Office of Emergency Services 2021

Emergency Response Activation
Office of Emergency Services 2021

DSI Inspection Program
Office of Emergency Services 2021

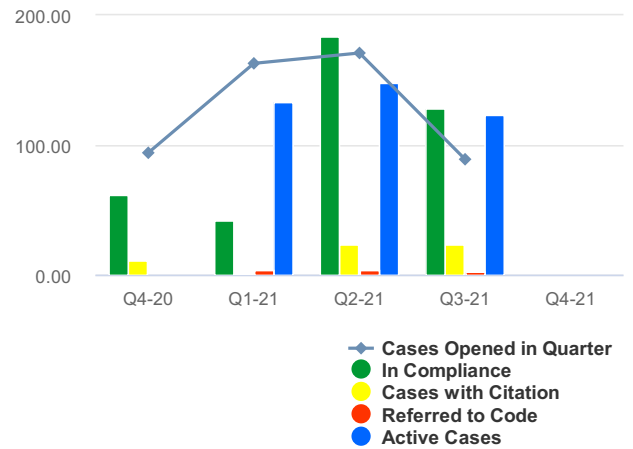
Total Code Red Emergency Alert

Improve Early Warning Systems and Emergency Communications to Reach Everyone



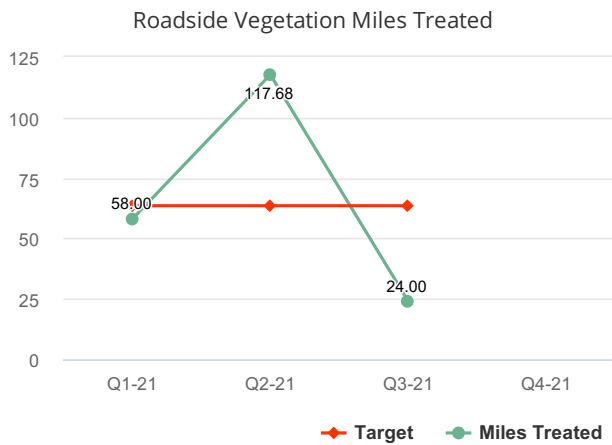
DSI Inspection Program Case Status

DSI Inspection Program



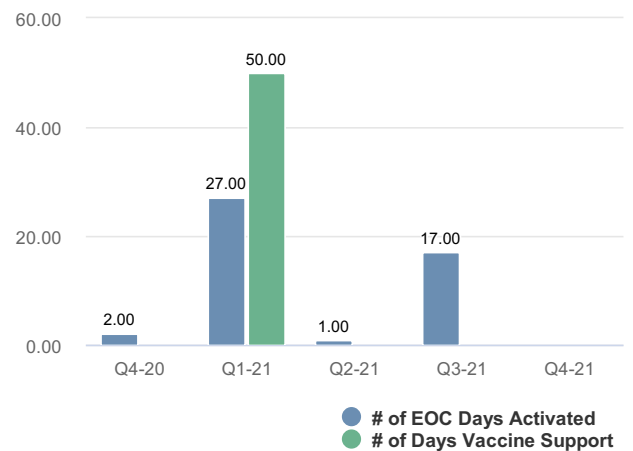
Roadside Vegetation Treatment

Roadside Vegetation Treatment



Emergency Response Activation

Emergency Response Activation



Economic Development

Board of Supervisors 2021

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Progress Update

Q4-21

Highlights from the past quarter (October-December 2021):

- Using American Rescue Plan Act (ARPA) funds, the Board granted nearly \$2,000,000 in "Community Resiliency" grants to 32 local nonprofits, small businesses, and special districts.
- Year to date since January, SBC has provided 1293 free counseling hours to 429 clients in Nevada County.
- Staff continued to host monthly COVID-19 Business Task Force meetings and public webinars, and conducted direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines.

Next Steps

Q4-21

In Q1 (January-March 2022), the County will:

- Develop a revolving Loan Fund leveraging \$250,000 in ARPA funds for the Board's consideration.
- Award Microbusiness grants up to \$2,500 totaling \$122,860 to very small businesses with earnings under \$50,000.
- Award a contract to a new vendor to manage the "Go Nevada County" economic development/tourism marketing campaign contingent on Board approval.
- Continue to host bi-monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines.



Initiatives



Maintain GoNevadaCounty.com to promote sustainable tourism

Board of Supervisors 2021 | 7/1/20 - 6/30/22



Partner with the Sierra Business Council to support Economic Development countywide.

Board of Supervisors 2021 | 1/1/21 - 6/30/22



Provide support to small businesses impacted by Covid-19 pandemic.

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Higgins Area Plan

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Penn Valley Community Center

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Identify lessons learned and opportunities to enhance permitting processes

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband

Community Development Agency | 1/1/21 - 12/31/21



Nevada County Energy Action Plan Implementation

Community Development Agency | 3/1/20 - 12/31/21



Support development of a Soda Springs Visitors Center with stakeholders

County Executive Office | 3/1/19 - 12/1/20



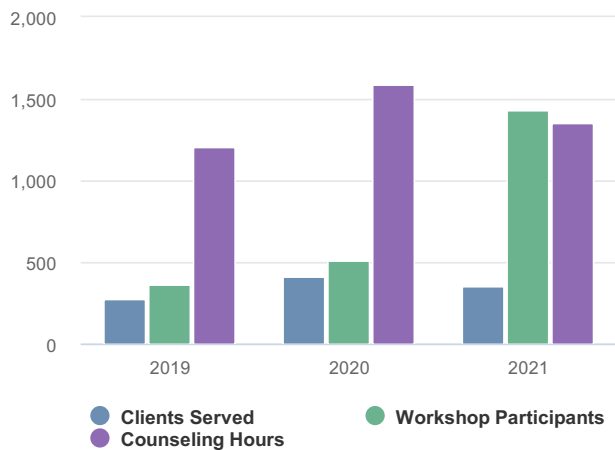
Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts

County Executive Office | 7/1/20 - 12/31/20



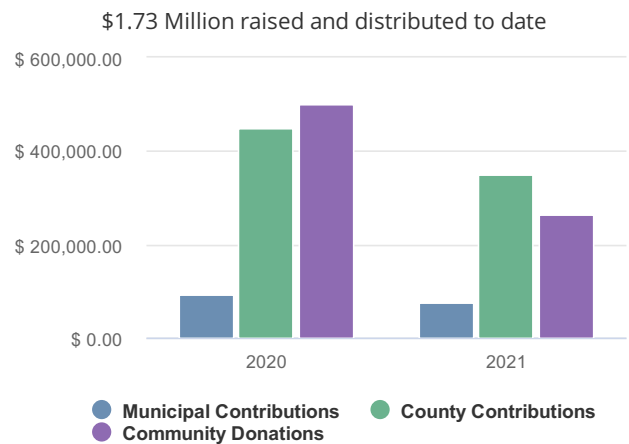
Sierra Business Council Metrics

Sierra Business Council Metrics



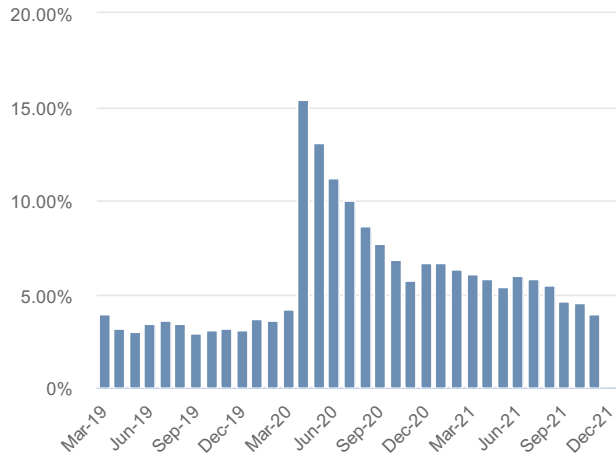
Nevada County Relief Fund

Nevada County Relief Fund



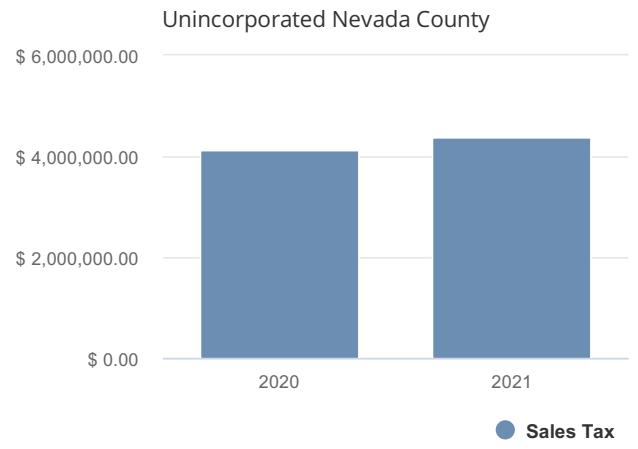
Unemployment Rate

Nevada County Unemployment Rate



Sales Tax

Key General Fund Revenues



Owner

 Caleb Dardick (CEO)





Broadband

Board of Supervisors 2021

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Progress Update

Q4-21

Expediting access to the internet for all residents is a County priority. The County's Broadband Work Group meets regularly to promote the expansion of rural broadband through our "Last-Mile Grants Program," "Dig Once" policy, and legislative advocacy. Highlights of our work in the fourth quarter (October-December 2021) included:

- The Broadband Work Group, working with Ascent Environmental, Inc., launched the Countywide Environmental Impact Report (EIR), which is designed to expedite shovel-ready broadband projects. This programmatic EIR should help local internet service providers overcome CEQA specific barriers to implementing local last-mile broadband projects in Nevada County.
- County advocacy resulted in CPUC awards of \$8 million for two Nevada County broadband projects for [Race Telecommunications, Inc.](#), and [Nevada County Fiber](#), connecting 527 additional Nevada County homes to high-speed internet.

Next Steps


Q4-21


Next quarter, the County's Broadband Work Group expects to:


- Continue working with Ascent Environmental, Inc. on the Programmatic EIR process, which is expected to take 10-12 months to complete;
- Develop additional resources (an online "tool kit") to facilitate speedier implementation of last-mile broadband projects in Nevada County; and
- Continue to seek state and federal funding for large-scale broadband projects .





Initiatives


 **Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Develop an environmental permitting “toolkit” to facilitate broadband.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21


 **Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21


 **Evaluate the feasibility of a pilot “line extension” grant program.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Update the “Broadband Strategy” with Sierra Business Council.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Develop process and funding guidelines to support “Dig Once” initiatives.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

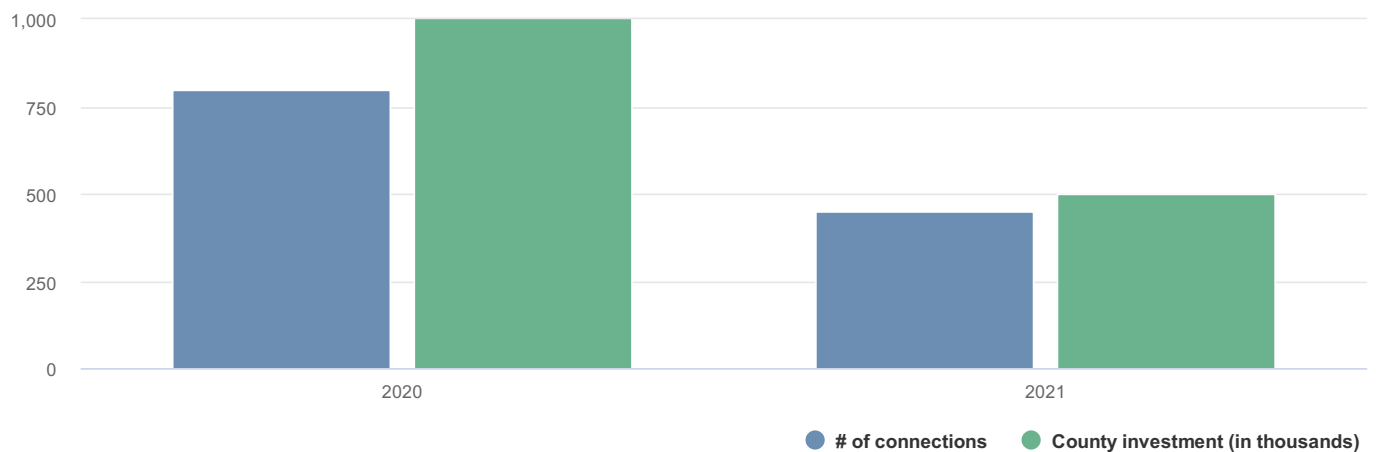
 **Develop a map of projects in the County to show service areas and gaps.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Engage and inform the community about County efforts to expand Broadband,.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Advocate at state and federal level for funds to expand rural broadband.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

Last-Mile Broadband Connections

Last-Mile Broadband Connections



Owner

 Steve Monaghan (IGS)



Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Progress Update Q4-21

During the past quarter, staff continued to respond to permitting demands while investigating public concerns.

Staff will also:

- Drafted a Memorandum of Understanding (MOU) with the Sheriff's Office regarding planned collaboration to address unpermitted cannabis cultivation and is currently under review.
- Met with stakeholders and state licensing authorities, Department of Cannabis Control (DCC), to discuss additional license types possibilities.
- Submitted application for DCC Local Jurisdiction Assistance Grant Program, potentially securing \$1.2million to assist in the further development of the Cannabis Permitting Program and now awaiting award.
- Submitted application for California State Equity Grant, to secure Type 1 Funding for the development of a local Cannabis Equity Program \$2.3million and now awaiting award.

Next Steps Q4-21

During the next quarter, staff will continue to respond to permitting demands while investigating public concerns.

Staff will also:

- Finalize Memorandum of Understanding (MOU) with Sheriff's Office and solidify planned collaboration addressing unpermitted cannabis cultivation.
- Recommend new license type options to Board of Supervisors and receive direction.
- Collaborate with Purchasing Department to conduct request for proposal (RFP) process. RFP will focus on grant management opportunities for the Cannabis Equity Grant.

Initiatives

- Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**
Cannabis Division | 12/1/19 - 12/31/20
- Collect Quarterly Cannabis Business Taxes**
Cannabis Division | 7/1/19 - 6/30/20
- Research New Cannabis License Types**
Cannabis Division | 4/1/20 - 12/31/20
- Maintain a Cannabis Permitting Program**
Cannabis Division | 1/1/20 - 12/31/20

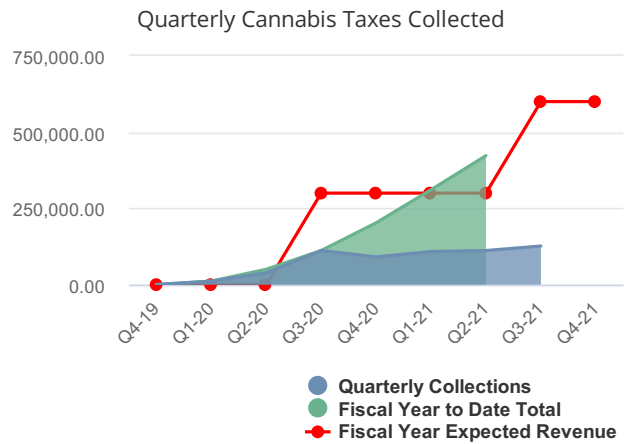


Measures

- Cannabis Enforcement Complaints**
Cannabis Division
- Cannabis Permits**
Cannabis Division
- Cannabis Tax Revenue**
County Executive Office

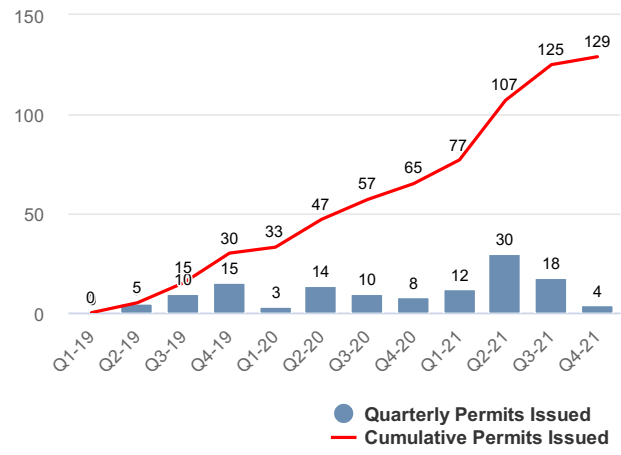
Cannabis Tax Revenue

Cannabis Tax Revenue



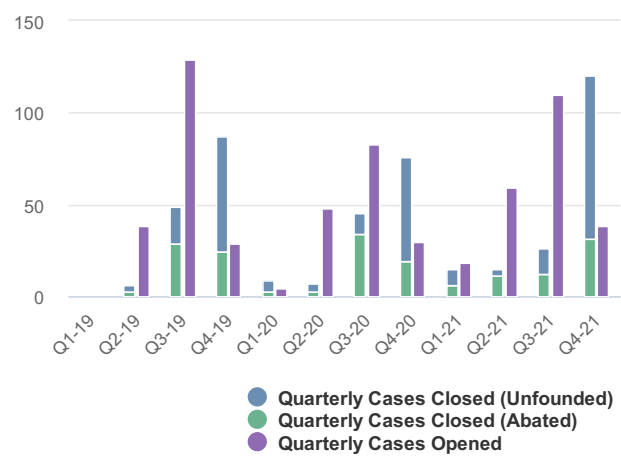
Total Permits Issued by Quarter

Cannabis Permits



Quarterly Cannabis Enforcement Complaints

Cannabis Enforcement Complaints



Owner

CG Craig Griesbach (CDA)





Housing

Board of Supervisors 2021

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access too affordable and workforce housing development.



Progress Update

Q4-21

Highlights from the past quarter (October – December 2021) and Other End-of-Year Accomplishments:

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals.

- **301 Units of New Housing:** Since 2017, eight developments have been in planning, active construction, or have been completed, totaling 301 new units of affordable housing throughout the county: 157 units for Western Nevada County and 144 units for Eastern County. Of those, 175 units are complete.
- **Lone Oak Senior Housing** was completed and provides 31 units of housing to low income seniors.
- **Empire Mine Courtyard** is under renovation and will convert 21 units of affordable permanent housing in March 2022 for households experiencing homelessness.
- **Brunswick Commons** will be completed this winter with an expected date of occupancy in February 2022. This project will provide 41 units of housing to homeless individuals with 12 units set aside for permanent supportive housing.
- **Cashin's Field:** Housing and Community Services (HCS) identified and collaborated with Nevada City's Cashin's Field project for 51 units of affordable workforce housing; pre-construction work has begun. This project was selected as the first Western Nevada County Regional Housing Trust Fund (WNCRHTF) project.
- **Penn Valley Senior Housing Project** is complete. Units are leased and tenants have moved in.
- **The Ranch House:** No Place Like Home Round 2 funding in the amount of \$1,412,000 is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing with estimated completion of January of 2023.
- **Jail Diversion Housing:** Purchased property through the Community Services Infrastructure Grant (CSIG) for jail diversion housing. Renovations are in progress and will be complete by the end of December. The program will begin providing housing and services in January 2022.
- HCS, in partnership with City of Grass Valley and City of Nevada City, established the **Nevada County Regional Housing Trust Fund** using Permanent Local Housing Allocation (PLHA) funds as well as a State Housing Trust Fund match award. The Trust Fund has been implemented and is being used to fund the Cashin's Field project.
- The **Landlord Liaison and Recruitment (LLR) program** is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.
- HCS staff are working with the Regional Housing Authority, developer The Pacific Companies (TPC), and the Town of Truckee to secure financing for the California Highway Patrol surplus site in Truckee, now called "Pacific Crest Commons". This includes assisting in completing a No Place Like Home Round 4 application which, if successful, will mean the incorporation of 10 supportive housing units into the project.

Next Steps

Q4-21

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction and development of housing projects, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.



Initiatives

✓ **Truckee Lofts Project**
Board of Supervisors 2021 | 7/1/18 - 8/31/21

■ **Housing Master Plans Project**
Board of Supervisors 2021 | 10/1/21 - 10/31/21

✓ **Penn Valley Senior Housing Project**
Homeless Plan Phase 1 | 7/1/18 - 8/31/21

↑ **Implement a centralized landlord recruitment and retention program**
Homeless Plan 2021 | 1/1/21 - 12/31/21

↑ **Facilitate and promote partnerships for the development of affordable and supportive housing**
Homeless Plan 2021 | 1/1/21 - 12/31/21

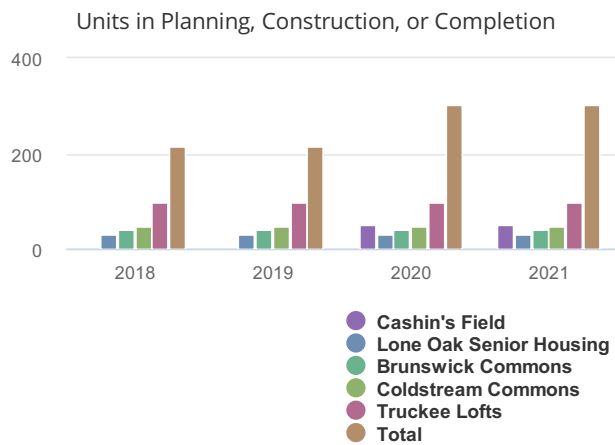
Measures

↑ **New Housing Units Built in Unincorporated Areas**
Community Development Agency

↑ **Housing Units**
Homeless Plan Phase 1

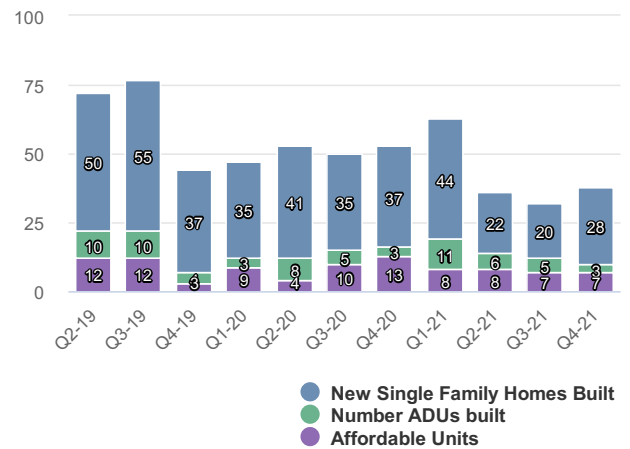
↑ Affordable Housing Units

Housing Units



↑ New Housing Units Built

New Housing Units Built in Unincorporated Areas

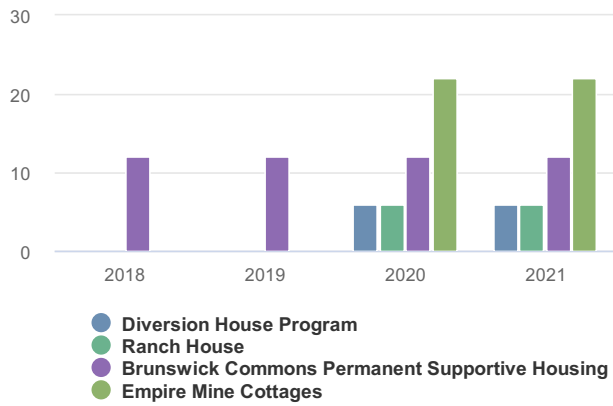




Permanent Supportive Housing

Housing Units

Units in Planning, Construction, or Completion





Homelessness

Board of Supervisors 2021

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Progress Update

Q4-21

Highlights from the past quarter (October – December 2021) and Other End-of-Year Accomplishments:

- **Veteran's Campaign to End Homelessness:** Worked closely with state and federal partners to utilize Built for Zero data to target ending homelessness among veterans by Veteran's Day, 2021. The effort served 37 veterans; 14 veterans secured permanent housing, 3 were assisted in relocation, and 4 were provided assistance to secure housing. Of the 16 homeless veterans remaining in Nevada County, 11 will move into housing as units are completed in Brunswick Commons and Empire Mine Courtyard.
- **Empire Mine Courtyard** is under renovation and will convert 21 units of affordable permanent housing in March 2022 for households experiencing homelessness.
- **Odyssey House** renovations were completed in December and provides an additional 6 beds of intensive mental health residential treatment supporting adults with serious mental illness transitioning to independent living. Renovations were supported through an award of Community Development Block Grant funding in the amount of \$3,196,396, which allowed the County to increase bed space as well as upgrade Odyssey House to a state-of-the-art facility.
- **Housing the Homeless in Truckee:** 24 total housing placements this year were achieved through Coldstream Commons, Artists Lofts, or through private landlords, which reduced the homeless population by 50%. Last year's Point in Time Homeless Count showed 45 people experiencing homelessness in the region.
- **The HOME Team** engaged 252 unduplicated homeless individuals for fiscal year 20/21, which is 68% over the target of 150. Unduplicated individuals receiving intensive case management numbered 141, which is 76% over the target of 80. December 2021 data for the HOME Team is incomplete because of delays in data entry due to HOME Team vacancies. This will affect Q4 totals.
- **Improved the By-Name List** and implemented it as an accurate tool to address homelessness of specific individuals. The By-Name List categorizes vulnerability of homeless individuals to better meet their needs for housing placement.
- **Funding for Homelessness Services:** Worked with the Nevada Regional Continuum of Care to draw down funding for homeless services, including funding related to COVID-19, as well as coordinating efforts within the department to apply for new funding sources for homelessness services.
- The **Landlord Recruitment Program** is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.

Next Steps

Q4-21

Ongoing homelessness efforts include more effectively utilizing coordinated entry, continually improving effectiveness of the By Name List, coordinating with jails to connect homeless individuals to services upon release, working with the state Housing is Key platform to centralize management of rental assistance funds, providing leadership to the Continuum of Care (CoC), and keeping the public informed and engaged in homelessness efforts.



Initiatives



Complete Renovation of Odyssey House Mental Health Residential Treatment Center

Homeless Plan Phase 1 | 1/1/19 - 12/31/21



Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless

Homeless Plan 2021 | 1/1/21 - 12/31/21



Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and pre...

Homeless Plan 2021 | 1/1/21 - 12/31/21



Strengthen housing focused case management and post housing supportive services

Homeless Plan 2021 | 1/1/21 - 12/31/21



Expand year-round shelter capacity

Homeless Plan 2021 | 3/1/21 - 12/31/21



Expand and strengthen non-congregate, navigation-based, interim housing options

Homeless Plan 2021 | 1/1/21 - 12/31/21



Provide strong leadership to the Nevada County Regional Continuum of Care

Homeless Plan 2021 | 1/1/21 - 12/31/21



Strengthen the coordinated multi-disciplinary case conferencing team (HRT)

Homeless Plan 2021 | 1/1/21 - 12/31/21



Continue to support and strengthen the HOME Team and expand embedded outreach and engagement across the CoC

Homeless Plan 2021 | 1/1/21 - 12/31/21

Measures



Point in Time Homeless Count

Homeless Plan Phase 1



Coordinated Entry Calls for Homeless Services

Homeless Plan Phase 1



Low Barrier Congregate Sheltering

Homeless Plan Phase 1



HOME Team

Homeless Plan 2021



Grants Awarded

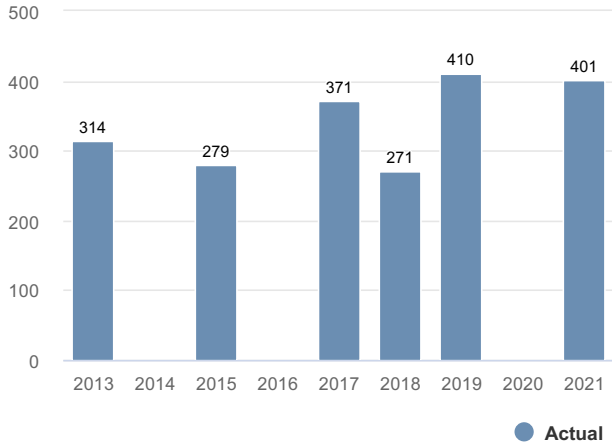
Homeless Plan 2021





Point in Time Homeless Count

Point in Time Homeless Count

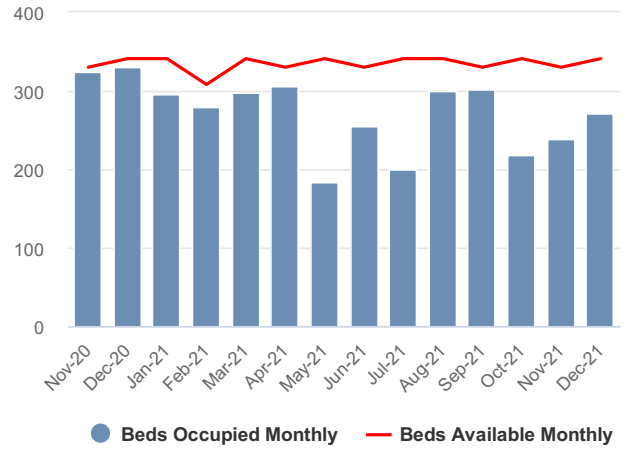


● Actual



Low Barrier Congregate Sheltering Capacity and Beds Occupied

Low Barrier Congregate Sheltering



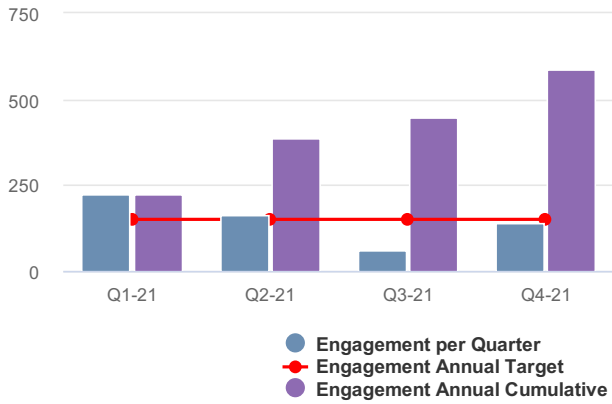
● Beds Occupied Monthly — Beds Available Monthly



Engagement

HOME Team

HOME Team



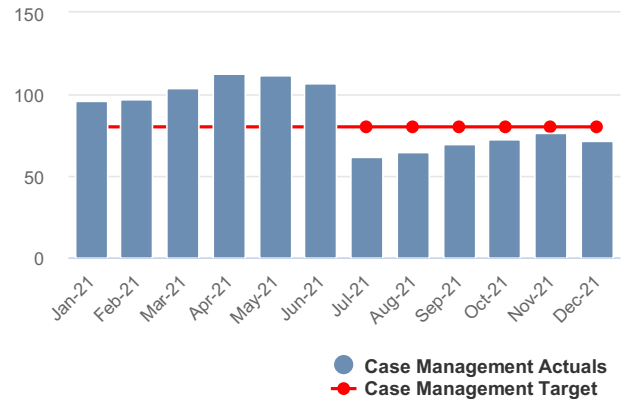
● Engagement per Quarter
● Engagement Annual Target
● Engagement Annual Cumulative



Receiving Intensive Case Management

HOME Team

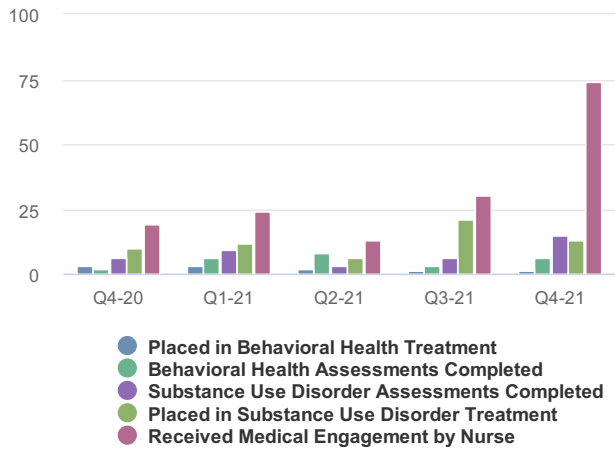
HOME Team Monthly Snapshot



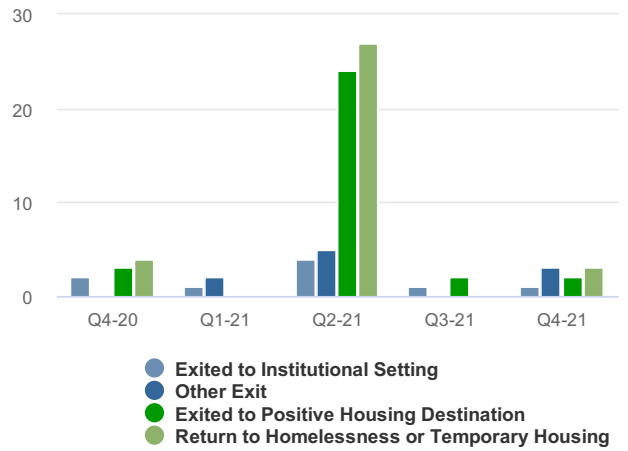
● Case Management Actuals
● Case Management Target



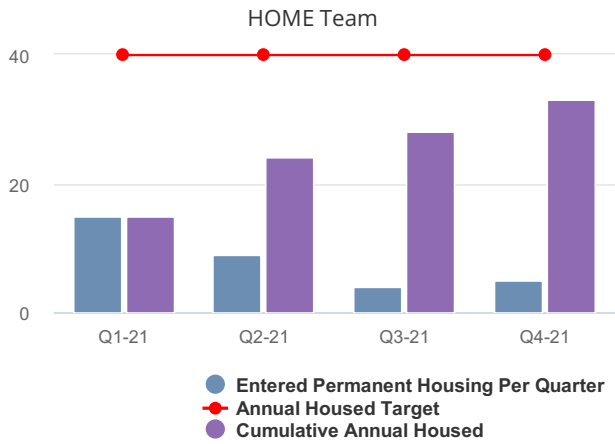
HOME Team Case Management Services (Duplicated Individuals)
HOME Team



HOME Team Intensive Case Management Program Exits (Duplicated)
HOME Team



Entered Permanent Housing
HOME Team






Owner

 Mike Dent






Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Financial Stability and Core Services		
 <p>Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives. County Executive Office</p>	<p>As new funding sources have emerged, paired with increased service needs in the community, we continue to approach staffing levels conservatively with targeted new positions to support specific Board and community priorities, such as cannabis and emergency preparedness/response.</p>	<p>Next Steps for 2022 include:</p> <ul style="list-style-type: none"> • Continue analysis on 1-5 year staffing needs across the county's main agencies • Begin the Fiscal Year 22/23 budget development cycle including reviewing departmental request for staffing changes in the next fiscal year
 <p>Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans. Information and General Services</p>	<p>Q4 2021 Update:</p> <ul style="list-style-type: none"> • Data storage solution replaced, providing enhanced performance and protection for County data. • The ERAC generator 80% complete, Dispatch renovation project is 90% Complete, Bost House expansion project is 85% complete and Odyssey House projects 100 % complete as of the end of the calendar year • Truckee Joseph Center is 60% complete as of the end of the year. • Facilities is progressing into the ground lease phase for a new US Forrest Service facility utilizing a 9 acres section of vacant County land next to Juvenile Hall along Highway 49. • Facilities has identified a fiscally viable long term county-wide storage options to meet the total County storage needs now and into the future. • Forward Progress has been made on the animal shelter expansion study 	<ul style="list-style-type: none"> • Perform in-depth review and revision of core technical documentation in anticipation of Senior staff retirement • Upgrade remote site connectivity (VPN) and replace key Internet connection equipment. • The ERAC generator 100% complete, Dispatch renovation project 100% Complete, Bost House expansion project 100% complete • Truckee Joseph Center 100% complete by end of March 2002 • Complete ground lease with US Forrest Service facility utilizing a 9 acres section of vacant County land next to Juvenile Hall along Highway 49. • Complete facility lease agreement for county-wide storage option. • Complete animal shelter expansion study analysis and design presentation.



Initiatives	Progress Update	Next Steps
<p> Increase Collection of Delinquent Taxes Nevada County</p>	<p>Since October 1, 2021, the Treasurer & Tax Collector has performed the following activity in regard to the collection of delinquent property related taxes:</p> <ul style="list-style-type: none"> • Collected \$1.18M in delinquent secured debt, leaving an outstanding delinquent secured balance of \$6.3M (2.27% delinquency rate). • Collected \$38K in defaulted unsecured debt, releasing 12 liens and leaving an outstanding delinquent unsecured balance of \$372K. • Recorded 1,800 liens for unpaid unsecured taxes, updated our file with the FTB for tax intercepts and placed boat registration holds on 548 vessels. • Collected and processed 206 secured tax redemptions, totaling \$1.228M. • Monitored 32 bankruptcy cases to ensure proper filing of claims and timely payments. • Held tax auction in November 2021 with 12 properties sold for a total of \$564K in proceeds, returning these properties into a taxpaying status. • Implemented our e-secure system which allows for the electronic recording of tax liens, saving resources and creating efficiencies in the office. 	<ul style="list-style-type: none"> • Will send approximately 3,800 secured reminder notices to taxpayers with unpaid 1st installments in mid-January. • Will send reminder letters to all taxpayers on an installment plan or Escaped Assessment payment plan to ensure timely payments are made before 04/11/2022. • Start site visits for unpaid business taxes to encourage payment plans or payment in full and to educate the businesses on importance of filing the 571 business property statements. • Begin next steps on unpaid mobile home taxes that are not on payment plan up to and including the possibility of seizure and sale.
<p> Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration County Executive Office</p>	<p>The Nevada County Budget Tools and Training Program was awarded a CSAC Challenge Award, recognizing this innovative and ongoing project to decentralize expertise and knowledge from the County Executive Office to those closest budget activities, creating efficiencies and department ownership of their budgets.</p> <p>Further detail can be found here: https://www.counties.org/sites...</p>	<p>CEO staff will continue to deliver the Interim Budget Analyst program for the Fiscal Year 22/23 budget development cycle.</p> <p>This program offers hands-on experience to County staff in all aspects of the budget review and preparation process. These staff then take this experience back to their departments and into their future career paths.</p>
<p> Manage Core Services Levels by Reorganization or Streamlining Current Resources. County Executive Office</p>	<p>Q4 highlights include:</p> <ul style="list-style-type: none"> • Deployment of a second mobile crisis team to ensure that a team is available 7 days a week • Purchased drone equipment to further improve the effectiveness and safety of cannabis enforcement activities, and started the process of training and certification for Cannabis Compliance staff 	



Initiatives	Progress Update	Next Steps
<p data-bbox="99 212 126 243">↑</p> <p data-bbox="152 161 313 254">Ensure Healthy Performance of County General Fund</p> <p data-bbox="152 256 297 300">County Executive Office</p>	<p data-bbox="358 161 971 243">General Fund performance is measured on a Fiscal Year basis (July through June). Q4, 2021 represents Q2 of the 21/22 Fiscal Year.</p> <p data-bbox="358 264 971 319">General Fund revenues and expenses are in line with historical averages for Fiscal Q2, when offsetting for key outliers:</p> <p data-bbox="358 338 451 359">Revenue</p> <ul data-bbox="370 380 870 478" style="list-style-type: none"> <li data-bbox="370 380 870 407">• FY 20/21 revenues inflating the historical average <ul data-bbox="402 415 656 478" style="list-style-type: none"> <li data-bbox="402 415 656 443">• Coronavirus Relief Fund <li data-bbox="402 451 716 478">• Tobacco Settlement revenues <p data-bbox="358 497 448 518">Expense</p> <ul data-bbox="370 539 971 753" style="list-style-type: none"> <li data-bbox="370 539 971 594">• Prepayment of PERS Annual Required Contributions for the Miscellaneous Tier <ul data-bbox="402 602 971 688" style="list-style-type: none"> <li data-bbox="402 602 971 688">• While this has been performed in 2 of the 3 prior Fiscal Years, the total cost of prepayment is higher than those years by approximately 2M. <li data-bbox="370 699 971 753">• Legal settlement costs resulting from litigation against the County (\$1M) <p data-bbox="358 772 987 854">Taking these outliers into account, the Initiative is marked as On Target, even though the raw data for Revenue and Expense are causing the graphs to show as Below Plan.</p>	

OBJECTIVES




↑ **Emergency Preparedness**

<p data-bbox="99 1058 126 1089">↑</p> <p data-bbox="152 972 310 1131">Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors</p> <p data-bbox="152 1134 297 1178">County Executive Office</p>	<p data-bbox="358 972 854 999">Highlights last quarter (October - December 2021):</p> <ul data-bbox="370 1008 987 1661" style="list-style-type: none"> <li data-bbox="370 1008 987 1062">• Contract for three call boxes was signed. Installation will occur by June 30, 2022. <li data-bbox="370 1068 959 1096">• Payment was issued for pumping of Purdon porta-potties. <li data-bbox="370 1102 987 1157">• Cohort reviewed 2021 accomplishments and challenges and established 2022 goals. <li data-bbox="370 1163 732 1190">• The new Cohort logo was finalized. <li data-bbox="370 1197 954 1251">• Coordinated with Caltrans around some requested safety improvements at the Highway 49 river crossing. <li data-bbox="370 1257 927 1312">• Received and reviewed the results from SYRCL’s visitor impact survey. <li data-bbox="370 1318 987 1457">• Cohort issues, such as the need for increased resources for federal land managers in our region, were conveyed to federal officials at the NACo Western Interstate Region conference and in meetings with our county’s federal congressional representatives. <li data-bbox="370 1463 987 1661">• The Cohort members were given an opportunity to relay their parks and recreation-related priorities to the County Executive Office. This will inform the 2022 “recreation master plan” process, and supports our ability to advance projects through advocacy, funding, or convening, with the goal of establishing shovel-ready projects aligned with funding opportunities. 	<p data-bbox="1029 972 1382 999">Plans for Q1 (Jan-Mar 2022) include:</p> <ul data-bbox="1040 1014 1528 1520" style="list-style-type: none"> <li data-bbox="1040 1014 1528 1100">• Meet with Department of Fish and Wildlife to coordinate around illegal mining at Purdon Crossing. <li data-bbox="1040 1106 1528 1161">• Map out the Cohort’s safety / visitor etiquette messaging plans for 2022. <li data-bbox="1040 1167 1528 1222">• Continue exploring whether to extend the burn ban in Yuba River corridor. <li data-bbox="1040 1228 1528 1314">• Continue exploring whether a shuttle bus and/or parking lot near Purdon/Edwards would be beneficial. <li data-bbox="1040 1320 1528 1375">• Work toward implementation of the parking citation increase. <li data-bbox="1040 1381 1528 1436">• Continue supporting the rollout of the mile marker project. <li data-bbox="1040 1442 1528 1520">• Support the parks and recreation master planning process. Solicit in the input of Cohort member agencies and organizations.
---	---	---



Initiatives	Progress Update	Next Steps
<p>Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services</p>		
<p>Planning and Preparedness Office of Emergency Services 2021</p>	<p>In Q4 OES:</p> <ul style="list-style-type: none"> Coordinated with local school administrators and fire chiefs to leverage preparedness messaging to prepare residents for seasonal hazards such as flooding, debris flow, snowstorms, and hazardous vegetation reduction. Responded to community requests for hardcopy maps of evacuation zones for Nevada County. Generated downloadable, printable maps for the public to use as a backup reference for community evacuation zones during an evacuation. 	<p>In Q1 of 2022,</p> <ul style="list-style-type: none"> Meet with local non-profits to address gaps in the emergency response system identified during the December 2021 Winter Storm, such as FREED Center for Independent Living, 211 Connecting Point, and the Foodbank of Nevada County, and Team Rubicon. Maintain an ongoing dialogue with local nonprofit, law and fire partners around seasonal wildfire preparedness. This includes an emphasis on hazardous vegetation reduction and review of internal plans, policies, and procedures. Meet with PG&E to review After Action Report and next steps for future winter storm planning efforts, such as pre-positioning critical resources in advance of extreme winter weather.
<p>Hazard Mitigation Office of Emergency Services 2021</p>	<p>In Q4, OES:</p> <ul style="list-style-type: none"> Applied for the California Fire Safe Council Evacuation Route Grant opportunity to complete a Nevada County Evacuation Route Improvement Plan which, if funded, will conduct evacuation route hazard risk assessment and prioritize evacuation route improvement projects. Applied for Building Resilient Infrastructure and Community Grant secure funding to provide residents financial assistance to implement defensible space, complete wildfire home retrofits, as well as develop another strategic shaded fuel break. Hired three new temporary Defensible Space Inspectors to operate at full winter/spring capacity. 	<ul style="list-style-type: none"> Applied for Community Development Block Grant Mitigation Resilient Infrastructure funding to increase evacuation route resilience to wildfire. Address fuel loading concerns brought by the 2021 December winter storm. Lead the County's planning and implementation efforts to develop green waste solutions on public and private property.





Initiatives	Progress Update	Next Steps
<p> Response Office of Emergency Services 2021</p>	<p>In Q4, OES:</p> <ul style="list-style-type: none"> Continued to monitor, support, and respond to natural and manmade disasters, most notably the 1) 23 October atmospheric river event which brought 13 inches of rain to Nevada county and concerns over debris-flow in the River Fire burn scar and 2) the 27 December winter storm and wide-scale multi-week power outages. Activated the EOC fully for 5 days in December and 10+ days in Q1. Lead a CodeRED Emergency Alert training course with 12 Sheriff's Office deputies providing them with the fundamentals of the alerting system to deepen County alerting capacity. 	<p>In Q1, OES will:</p> <ul style="list-style-type: none"> Continue to monitor, support, and respond to natural and manmade disasters. Advance Emergency Operations Center Type III credentialing for staff serving on the response team.
<p> Recovery Office of Emergency Services 2021</p>	<p>In Q4, OES:</p> <ul style="list-style-type: none"> Coordinated with County Environmental Health to finalize all River Fire Right of Entry submissions for the Personal Property Debris Removal Program. Worked with 211 and the Department of Social Services to complete River Fire resident FEMA submissions for Individual Assistance. Completed, in collaboration with Placer and Nevada County stakeholders, the plan for emergency protective measures for the Bear River Watershed. Lead the FEMA Public Assistance Recovery Scoping meeting which outlines the details of the County FEMA claim and Public Assistance River Fire Damage Inventory which identifies River Fire projects that meet reimbursement criteria. 	<p>In Q1, OES will:</p> <ul style="list-style-type: none"> Continue to monitor the progress of the River Fire personal property debris removal program and support residents as challenges arise. Continue meeting with CAL OES and FEMA to build the River Fire Recovery cost reimbursement projects, answering requests for information and supplying necessary deliverables. Present Jones Fire costs and reimbursement summary to the Board seeking their approval to accept Federal reimbursement funds which will allow us to pay for Jones Fire costs. Lead the County in initial damage assessments and cost recovery associated with the 2021 December winter storm.
<p> Public Safety Power Shutoff Preparation Office of Emergency Services 2021</p>	<p>In Q4, OES:</p> <ul style="list-style-type: none"> Coordinated with Pacific Gas & Electric and Truckee Donner Public Utility District to monitor fall weather that could have driven local long-duration power outages. Worked with Truckee Donner Public Utility District and the Town of Truckee to formally capture Public Safety Outage Management processes and refine gaps in planning. Met with Sierra Division PG&E representatives to discuss collaboration in 2022 on PG&E vegetation management and system hardening. 	<p>OES anticipates:</p> <ul style="list-style-type: none"> Participating in future multi-jurisdictional Public Safety Power Outage Management planning meetings with the Town of Truckee, Truckee Donner Public Utility District, Nevada Energy, and community stakeholders when these recurring meetings are reinstated.




Initiative Details




Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Economic Development		
 Maintain GoNevadaCounty.com to promote sustainable tourism	<p>On October 21, 2021, the Purchasing Department, on behalf of the CEO's Office, initiated the RFP process and developed RFP No. 149180. More than 20 firms were notified of the solicitation and 19 firms accessed the RFP documents. A well-attended pre-proposal conference was held November 10th, with applications due November 24th. The County received four qualified applications.</p> <p>Staff recruited an evaluation panel with five community members and four staff members who are subject matter experts familiar with the current Go Nevada County website and economic development/tourism marketing. The Panel met several times to review each Proposal for compliance with the criteria as published in the RFP and score the applications. Interviews were later conducted of the two finalists (The Union and Local Freshies). The evaluation panel unanimously supported Local Freshies due to their experience in creating and managing similar marketing campaign throughout the Sierra Nevada region.</p>	<p>On December 20, 2021, County staff issued a notice of intent to award the Go Nevada County Marketing Campaign, pending Board approval, to Local Freshies® with supporting web development provided by Hatchback Creative. With a high degree of experience in tourism destination clients, including Visit California's California High Sierra, the two agencies will be guided by Colleen Dalton acting in an advisory role, given her responsibility as CEO of the eastern Nevada County tourism authority, Visit Truckee-Tahoe.</p>





Initiatives	Progress Update	Next Steps
<p data-bbox="152 163 321 321">Partner with the Sierra Business Council to support Economic Development countywide.</p> 	<p data-bbox="358 174 964 228">Highlights from October-December 2021; SBC provided direct assistance to the County in the following areas:</p> <ul data-bbox="370 260 997 1688" style="list-style-type: none"> • Provided technical assistance to small businesses, including 273 hours of one-on-one business counseling to 104 unique businesses; • Hosted 40 hours of live and virtual workshops to 154 participants on various topics including Business Plan Creation, Email Marketing, Access to Capital, Forgivable Loan Programs and another round of the Sierra Commons 12-part Business Creator series and related Accountability Sessions; • Completed two high demand workshop series: Forest Entrepreneurship and How to start an In-home childcare business; • Coordinated in the delivery of an additional 56 virtual workshops hosted by the regional SBDC; • Collaborated with Curious Forge and the ERC to deliver a new metal work entrepreneurial program; • Assisted the County in applying for the CA Microgrant program for microbusinesses; • Launched the Community Development Block Grant forgivable loan for the Town of Truckee; • Re-launched the Green Business Certification program in conjunction with Visit Truckee Tahoe's goal of earning the Sustainable Destination certification; • Partnered with the ERC in the planning and production for the Annual Economic Development conference held on October 26, 2021; • Worked with the Community Collaborative to identify businesses in need and Spanish translation services to access state programs; • Provided dedicated and curated assistance to five separate Internet Service Providers including CASF grant scoping, investor relations, business planning and community interface; • Partnered with the County to support Broadband expansion, including managing the "Last-Mile Broadband Grant Program," and development of guidelines for possible line-extension program; • Collaborated with the County and the California Emerging Technology Fund to launch the County's programmatic EIR for broadband; • Assisted two affordable housing developers in eastern county in navigating the Affordable Housing Sustainable Communities grant process; • Advocated for Nevada County to be represented in the Capital region for the Community Economic Resilience Fund, and; • Provided government affairs support and representation related to responsible recreation, Covid-19 recovery funding and various Sierra Nevada Conservancy programs. 	<p data-bbox="1029 174 1425 201">Next Steps for Q1 (January-March 2022):</p> <ul data-bbox="1040 243 1528 1493" style="list-style-type: none"> • Participate in the County's Economic Development Work Group and explore options related to developing an economic development strategy; • Focus on strategy and action steps to make progress on the "Warm Handoff" provision of the contract in coordination with CDA Director Trish Tillotson; • Monitor CalOSB developments with the Community Economic Resilience Fund "CERF" on behalf of Nevada County and coordinate with Valley Vision on planning; • Administer the latest round of ARPA resilience grants and CA Microenterprise grants; • Finish draft of County's Broadband Strategy V2 to include updated priority areas, last-mile considerations, new funding, line extension provisions, and updated policies; • Continue to provide technical assistance and workshops to businesses in coordination with Sierra Commons and the Economic Resource Council (ERC); • Continue to provide direct technical assistance for Covid-19 recovery; access to grants/loans (e.g. participate in Business webinars and other educational forums); • Participate in the coordinated Grants Committee to attract resources to County and improve County's competitiveness to win grants for Board objectives; • Participate in formal and ad hoc meetings focused on solutions for increased visitors to the area, particularly the impacts to outdoor recreation assets; • Continue to participate in the Broadband Workgroup, manage the "Last-Mile" Broadband Grant program, planning for the programmatic EIR and update the County's Broadband Strategy; and • Provide leadership in coordinated legislative advocacy work at state and federal level through the Sierra Consortium.



Initiatives	Progress Update	Next Steps
 <p>Provide support to small businesses impacted by Covid-19 pandemic.</p>	<p>On November 9th, the Board of Supervisors unanimously awarded \$1,991,884 in "Community Resiliency Grants," funded by the American Rescue Plan Act (ARPA), to 32 local nonprofits, small businesses, and special districts.</p> <p>The County received 73 eligible applications totaling \$4,967,963 in requests that met federal guidelines to "respond to the public health emergency or its negative economic impacts, including assistance to households, small businesses, and nonprofits, or aid to impacted industries such as tourism, travel, and hospitality."</p> <p>Staff continued to host regular COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners.</p>	<p>In Quarter 1 of 2022, the "Community Resiliency" grant agreements will be executed pending Board approval on 1/11/22.</p> <p>Staff will continue to host bi-monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines as needed.</p>
 <p>Support development of the Higgins Area Plan</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Conducted the following outreach with Project Consultant: 1 Public Workshop (Visioning); 2 MAC Meetings; 3 Stakeholder Group Meetings, and; 3 Individual Stakeholder Interviews. • Focused via public workshop on identifying the community's vision for the area; attendees were asked topical questions regarding the community strengths and identity, and what types of housing, recreation, and transportation development they would like to see in the area. • Focused on identifying challenges and opportunities through stakeholder meetings and interviews in the Greater Higgins area. Stakeholders were identified by the MAC and County Staff and included local, state and federal governmental entities, schools and service organizations, and business and large land owners. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Receive and review the existing conditions analysis prepared by the consultant team. • Meet with the MAC to share results of the stakeholder interviews and the project consultants' existing conditions analysis. • Collaborate with MAC leadership to create a call to action for MAC members to support outreach activities through social media and direct outreach to neighbors to attend the 2nd public workshop. • Host a second public workshop in February to hear from community members about the challenges and opportunities of living in the Greater Higgins Area. The workshop will focus on issue areas that will need to be addressed through Area Plan policies as well as opportunities to achieve the community vision.
 <p>Support development of the Penn Valley Community Center</p>	<p>Conversations are ongoing as to how to best support this project.</p>	<p>Continue identifying opportunities to partner and collaborate to build this project.</p>



Initiatives	Progress Update	Next Steps
<p> Identify lessons learned and opportunities to enhance permitting processes</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Conducted a Hot Wash with a cannabis land-use applicant and their project team gaining feedback on a multitude of land-use permitting processes and additional insight for process improvement ideas including permit routing streamlining, improved communication, and permit software automation. • Continued to meet regularly with OPS Team to work on specific initiatives. The team is working on two initiatives specific to the front counter customer service experience and warm handoffs. • Continued to regularly meet with the As-Built Policy Advisory Group discussing all aspects of the as-built process including process mapping the land-use permitting process and a special presentation by the Assessor's Office. • Collaborated with the Office of Emergency Services and the Nevada County Contractors Association to create a website and release the River Fire Residential Master Plan Catalog. This is an array of pre-approved residential master plans available to River Fire victims at a reduced cost. • Collaborated with the Town of Truckee to help them with land-use permit reviews and processing due to impacts from their cyber security attack this past fall. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Conduct an additional project Hot Wash with Environmental Health as the lead department to gain additional insight and opportunities for process improvements within the agency. • OPS Team to have recommendations to implement improvements to improve the front counter customer service experience and warm handoffs. • As-Built Policy Advisory Group to have recommendations to implement improvements to improve and streamline the as-built land-use permitting processes. • Continue to collaborate with the Nevada County Contractors' Association and the Office of Emergency Services to market and add additional plans to the River Fire Residential Master Plan Catalog.
<p> Nevada County Energy Action Plan Implementation Community Development Agency</p>	<p>No update at this time.</p>	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Continue to meet monthly with the Community Working Group to discuss ways that the community, homeowners, and businesses can be more energy-efficient and save money. • Collaborate with the Sierra Business Council to focus on County operations and County-owned facilities to conserve energy and water and implement more efficient systems and County functions. Wastewater treatment facilities, transit/vehicle fleet, and upgrading heating and air conditioning units to more energy-efficient models are possible areas that the County could explore for efficiencies in energy consumption and long-term costs.










Initiatives	Progress Update	Next Steps
<p>Support development of a Soda Springs Visitors Center with stakeholders County Executive Office</p>	<p>Due to the coronavirus, major progress on the project was stalled. While a second grant was underway in the end of 2019, progress to update the feasibility study to include an identified visitor center location was effectively halted. At such time, the DSA retracted work and paused the project. Conversely, the DSA continued other work in the area that included work on a Donner Summit Public Use, Trails and Recreation Facilities Plan. In July 2021, the DSA held a 3rd Donner Summit Summit to allow the community to receive and provide comments for the draft plan. The plan includes five (5) major goals that include provide supporting recreational facilities. Supervisor Hardy Bullock spoke at the event and several staff participated including then Public Works Director Trisha Tillotson, and staff analyst Jeffrey Thorsby. The event materials can be found at www.donnersummitca.com.</p> <p>Subsequently, in late December 2021 DSA reached out to County staff in conjunction with the Donner Summit Historical Society with a potential location for a visitors' center. Additionally, Supervisor Bullock has outlined interest in also exploring various locations and other options that could accommodate the needs of a visitors center or base camp type operation for travelers and peak period tourists.</p>	<p>County staff will work with Community Development Agency Director to review feasibility and options for an economic development type project on the summit into the County's efforts to develop a Park and Recreation Master Plan. Board of Supervisors/County Executive Office (CEO) staff will work with DSA, Donner Summit Historical Society, Placer County, and other stakeholders in the area like Sierra Business Council to re-ignite work on the project to advance economic development opportunities for the area.</p>
<p>Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband Community Development Agency</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Applied for several infrastructure related grants • Continued work on several grant projects this past quarter. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Continue to monitor grant opportunities • Continue working with the Grant Committee as opportunities arise
<p>Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts County Executive Office</p>	<p>In the months following the August 4th River Fire, which burned 2,619 acres and destroyed fifty-four homes in Nevada County, the community raised over \$260,000 to help wildfire survivors. Donations to the Nevada County Relief Fund came from over 600 generous local donors, businesses, and community groups including \$77,500 from the Placer Community Foundation. The Relief Fund partnered with case workers (Navigators) from 211 Connecting Point to Assist dozens of households impacted by River Fire</p>	<p>The Relief Fund's Community Advisory Committee continues to work with 211 Navigators to support households recovering from the River Fire.</p>








Initiative Details




Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Broadband		
 Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.	Initiative will be coordinated with an update to the County's Broadband Strategy (pending).	
 Develop an environmental permitting “toolkit” to facilitate broadband.	In the past quarter, staff: <ul style="list-style-type: none"> Approved a contract to conduct a Countywide Programmatic Environmental Impact Report (EIR) to meaningfully increase the viability of universal and accessible broadband throughout Nevada County. This EIR will put Nevada County in the position to have shovel-ready projects, which will make the County more competitive for state and federal broadband dollars. Released the Notice of Preparation of the EIR and held a kick-off meeting with Ascent Environmental to begin drafting the EIR. 	In the next quarter, staff will: <ul style="list-style-type: none"> Continue to work with Ascent Environmental, Inc. to complete the Draft Programmatic EIR. The EIR is expected to take approximately 8-10 months to complete and will involve multiple opportunities for public engagement.
 Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.	Highlights from the past quarter (October-December): <ul style="list-style-type: none"> Contracting with the four ISPs is largely complete and the ISPs are moving forward with implementation. <ul style="list-style-type: none"> Spiral Fiber is moving forward with its Network Design. Oasis Broadband preparing to build a tower in the spring. Northern Sierra Broadband has secured its nonprofit status, and has assessed the existing conduit in the project area. Nevada County Fiber has installed 9 of 16 connections; they also received a CASF grant for 28 more connections. 	<ul style="list-style-type: none"> Continue to coordinate with SBC to administer the grants and monitor implementation. Continue to meet monthly with Sierra Business Council to discuss funding opportunities and identify potential projects that will provide broadband services to areas of the County that are not currently served.
 Evaluate the feasibility of a pilot “line extension” grant program.	Initiative will be addressed in the updated Broadband Strategy (pending).	
 Update the “Broadband Strategy” with Sierra Business Council.	Initiative is due to begin in Quarter 1, 2022.	
 Develop process and funding guidelines to support “Dig Once” initiatives.	In the past quarter, staff: <ul style="list-style-type: none"> Drafted and routed a “Dig Once” procedure. 	In the next quarter, staff will: <ul style="list-style-type: none"> Bring this procedure to the Board of Supervisors to be considered and, hopefully, adopted.



Initiatives	Progress Update	Next Steps
 <p>Develop a map of projects in the County to show service areas and gaps.</p>	<p>Initiative will be addressed in the updated Broadband Strategy (pending).</p>	
 <p>Engage and inform the community about County efforts to expand Broadband,.</p>	<ul style="list-style-type: none"> Following the Board decision to to fund a programmatic EIR (10/12/21), the public was notified through press releases at: News Flash • Nevada County, CA • CivicEngage (mynevadacounty.com) Two New Broadband Projects Approved in Nevada County, posted 12/21/21 at: News Flash • Nevada County, CA • CivicEngage (mynevadacounty.com) 	<p>Continue to communicate efforts underway to expand rural broadband.</p>
 <p>Advocate at state and federal level for funds to expand rural broadband.</p>	<p>In December, Supervisor Ed Scofield, Chief Information Officer Steve Monaghan, and Superintendent of Schools representative Andrea Marks addressed the California Public Utilities Commission (CPUC) in support of several projects that would bring more reliable connectivity to Nevada County.</p> <p>Later, the CPUC approved over \$8 million between two Nevada County broadband projects for Race Telecommunications, Inc., and Nevada County Fiber, connecting 527 additional Nevada County homes to high-speed internet (or “broadband”) in District 1.</p>	<p>Board and CEO staff will continue to advocate for rural broadband in coordination with our state and federal lobbyists and partners at RCRC and CSAC.</p>
<p>OBJECTIVES</p> <p> Cannabis</p>		
 <p>Collect Quarterly Cannabis Business Taxes Cannabis Division</p>	<p>In the prior quarter, the Treasurer/Tax Collector's Office:</p> <ul style="list-style-type: none"> Collected a total of \$414,769.29 for the 20-21 fiscal year, exceeding the projected revenue goal of \$300,000. There are also some outstanding invoices, based on current information, the balance of these invoices is approximately \$40,000 in total. Registered a total of 111 businesses for the current 21-22 fiscal year, and have sent out 35 welcome packets to newly licenses/permitted businesses since the start of the fiscal year. We have collected a total of 91 tax returns and \$62,786.08 for Quarter 1 and are actively working to collect the outstanding 70 tax returns. This is \$30k below where we were at Quarter 1 end 2020 due to a decrease in price per pound and surplus in the market. Reports from the industry are that businesses are struggling to move their product in the legal market. Worked to finalize the MOU process with California Department of Food and Agriculture, which will give us access to the CCTT-Metric system. We should be receiving documents from them in the next few weeks to get enrollment. 	<p>In the next quarter, the Treasurer/Tax Collector's Office will:</p> <ul style="list-style-type: none"> Partner with CDA for site visits, increasing exposure to the tax side of the industry to increase compliance and offer assistance. Work with County Counsel on potential ordinance changes and present these potential changes to the Board at the Board Workshop in January. Participate in the next webinar that is being hosted by the Cannabis Alliance and prepare new tutorial videos for our website as another resource for taxpayers. Attend the upcoming quarterly regional cannabis meetings and continue conversations and sharing information with other counties regarding the Cannabis landscape.








Initiatives	Progress Update	Next Steps
<p> Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Developed the Unmanned Aircraft Surveillance Program, including purchased equipment, developed internal procedures, and staff currently. • Drafted a Memorandum of Understanding (MOU) with the Sheriff's Office regarding planned collaboration to address unpermitted cannabis cultivation and is currently under review. • Focused on new staff training and development including mentorship, one-on-one training, and external training opportunities. • Investigated all received public cannabis concerns. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Implement Unmanned Aircraft Surveillance Program • Finalize Memorandum of Understanding (MOU) with Sheriff's Office and solidify planned collaboration addressing unpermitted cannabis cultivation. • Continue to implement and train on new enforcement tools and techniques. • Collaborate with State Agencies to conduct onsite outreach and education regarding local and state permitting process.
<p> Research New Cannabis License Types Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Met with stakeholders and state licensing authorities (Department of Cannabis Control) to discuss additional license types and possibilities. • Refined recommendations for additional license type options based on activity. • Collaborated with County Counsel to review impacts to cannabis ordinance regrading license types. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Recommend new license type options to Board of Supervisors and receive direction. • Continue to meet with County Counsel to review impacts to cannabis ordinance regarding license types.
<p> Maintain a Cannabis Permitting Program Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Submitted application for Department of Cannabis Control's (DCC) Local Jurisdiction Assistance Grant Program, potentially securing \$1.2million to assist in the further development of the Cannabis Permitting Program. • Submitted application for California State Equity Grant, to secure Type 1 Funding for the development of a local Cannabis Equity Program \$2.3million. • Collaborate with California Water Boards to conduct onsite outreach and education regarding local and state permitting process. • Met with DCC to discuss local industry, local permitting opportunities, and grant specifics. • Focused on new staff training and development including mentorship, one-on-one training, and external training opportunities. • Approved 13 cannabis permits. • Submitted annual report for Type 1 Cannabis Equity grant funding. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Receive grant awards and approval from Board of Supervisors. • Collaborate with Purchasing Department to conduct request for proposal (RFP) process. RFP will focus on grant management opportunities for the Cannabis Equity Grant. • Review and begin program design for the DCC Local Jurisdiction Assistance Grant Program.



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Housing		
 Housing Master Plans Project	<p>In the prior quarter, Staff:</p> <ul style="list-style-type: none"> Collaborated with the contractor and regional jurisdictions to develop specific plan sets. 	<p>In the next quarter, Staff will:</p> <ul style="list-style-type: none"> Continue to monitor plan set development and prepare for approvals from all jurisdictions.
 Truckee Lofts Project	<p>Q4 Updates:</p> <ul style="list-style-type: none"> Truckee Lofts is complete. Units are leased and tenants are moved in or in the process of moving in. A ribbon cutting ceremony was held for this project and others on October 1st. 	
 Penn Valley Senior Housing Project Homeless Plan Phase 1	<p>Q4 Updates:</p> <ul style="list-style-type: none"> Lone Oak Senior Housing project was completed in July. All units are leased and tenants have moved in. A ribbon cutting ceremony was held August 5th. 	
 Implement a centralized landlord recruitment and retention program Homeless Plan 2021	<p>Q4 updates:</p> <ul style="list-style-type: none"> Housing and Community Services (HCS) has selected a provider for the Landlord Liaison and Recruitment (LLR) program. The program is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative. The program will be supported by over \$700,000 in Emergency Solutions Grant (ESG) provided by the Continuum of Care (CoC) and County allocated Homeless Housing, Assistance, and Prevention (HHAP) round 1 and 2 funds. The Housing Choice Voucher waitlist reopened with a boost in funding from the American Recovery Plan. The funding provides additional vouchers for homeless people living with disabilities, transitional age youth, and the general population of homeless households. 	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> Continue to promote the program to the community through collaboration with businesses.






Initiatives	Progress Update	Next Steps
<p data-bbox="94 247 126 279">↑</p> <p data-bbox="151 163 321 346">Facilitate and promote partnerships for the development of affordable and supportive housing</p> <p data-bbox="151 346 321 367">Homeless Plan 2021</p>	<p data-bbox="358 163 480 184">Q4 updates:</p> <ul data-bbox="370 218 992 1436" style="list-style-type: none"> • Housing and Community Services staff are working with the Regional Housing Authority to secure all necessary financing for the California Highway Patrol surplus site, now called "Pacific Crest Commons" in Truckee. This includes assisting in completing a No Place Like Home Round 4 application which, if successful, will mean the incorporation of 10 supportive housing units into the project. • Purchased property through the Community Services Infrastructure Grant (CSIG) for jail diversion housing. Renovations are in progress and will be complete by the end of December. The program will begin providing housing and services in January 2022. • Brunswick Commons construction will be completed this winter with an expected date of occupancy in February 2022. • Housing and Community Services (HCS) identified and collaborated with Nevada City's Cashin's Field project for 41 units of affordable housing; pre-construction work has begun, with the estimated completion date in spring 2023. This project was selected as the first Western Nevada County Regional Housing Trust Fund (WNCRHTF) project. • Penn Valley Senior Housing Project is complete, and all units are leased with tenants moved in. • Truckee Artist Lofts is complete with units leased and tenants moving in. • HCS is working with the Regional Housing Authority and AMI staff to convert the Empire Mine Courtyards acquired through Homekey funds into permanent affordable housing. • HCS applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000, which is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing. An architectural contract is in place. Estimated completion date is December of 2022. • Worked with local municipalities to establish and coordinate funding of affordable housing through the use of a Local Housing Trust Fund (WNCRHTF) through the Permanent Local Housing Allocation (PLHA). • HCS staff working with AMI staff successfully converted 8 Permanent Supportive Housing voucher holders to Housing Choice Vouchers, which creates more capacity to take new permanent supportive housing candidates. 	<p data-bbox="1027 163 1284 184">Priorities for next quarter:</p> <ul data-bbox="1039 218 1526 331" style="list-style-type: none"> • HCS staff anticipate releasing a Request for Proposal for this years Local housing trust fund funding with a focus on an owner occupied project.



Initiative Details



Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Homelessness		
 <p>Complete Renovation of Odyssey House Mental Health Residential Treatment Center Homeless Plan Phase 1</p>	<p>Q4 updates:</p> <p>Odyssey House is complete and residents are in the process of moving in. A ribbon cutting was held for the facility in December.</p>	
 <p>Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless Homeless Plan 2021</p>	<p>Q4 updates:</p> <ul style="list-style-type: none"> • The state has centralized distribution of rental assistance and mortgage assistance through a state portal for both landlords and tenants; any funding received by Nevada County towards these goals will be distributed through the portal. Funds awarded to the Nevada County Continuum of Care (CoC) for prevention have been rolled into the state’s plan. • Housing and Community Services (HCS) continues to apply for funding to support both rental assistance and mortgage assistance, work with the state to leverage incoming coronavirus relief funds to provide emergency rental assistance to those impacted by the pandemic, and work with partners to administer funds. Of the \$17.5 million dollars requested for rental assistance, over \$3.5 million has been distributed, benefiting 373 households. • HCS is working with the CoC to educate about the state initiative, and local partners in Eastern and Western County are working with distressed renters and landlords to get individuals into the program. • Eligibility staff are attending homeless meetings to coordinate services and leverage other funding sources. HCS staff expanded the Housing Resource Team to meet separately weekly to review case plans and housing coordination for families and Transitional Age Youth. 	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> • Housing and Community Services (HCS) will work to develop a communication strategy for partners and community members to help customers understand the availability of rental assistance and how to apply. • Implement a County and Continuum of Care wide diversion training to ensure front line staff at all access points for families are equipped with skills and tools to divert families from entering homelessness.



Initiatives	Progress Update	Next Steps
<p data-bbox="94 304 126 336">↑</p> <p data-bbox="151 163 329 478">Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and prevent them from entering the adult homeless system Homeless Plan 2021</p>	<p data-bbox="358 163 480 191">Q4 updates:</p> <ul data-bbox="370 218 997 747" style="list-style-type: none"> • The Youth Continuum of Care (CoC) Committee is working on a youth specific Point in Time count, which is scheduled for January 25th, and is spearheaded by a consortium of providers including Bright Futures for Youth. The Youth Committee will utilize data from the count along with analysis from a wide range of regional sources to compile a Youth and Families homelessness report with specific recommendations to address key gaps in the youth and families system. This report will be included in the broader Homeless Action Plan as part of the Homeless Housing Assistance Program (HHAP) funding requirements. • Added the Qualified Individual function whose job it is to assess the real need for Short Term Residential Treatment Provider (STRTP) placements to ensure such placement is in the best interest of the child's mental health. • Behavioral Health is partnering with Bright Futures for Youth to provide homelessness case management for young adults; contract is in place. 	<p data-bbox="1029 163 1284 191">Priorities for next quarter:</p> <ul data-bbox="1040 218 1484 302" style="list-style-type: none"> • Compile data on gaps to provide recommendations for additional funding to address youth homelessness.
<p data-bbox="94 871 126 903">↑</p> <p data-bbox="151 789 329 999">Strengthen housing focused case management and post housing supportive services Homeless Plan 2021</p>	<p data-bbox="358 789 480 816">Q4 updates:</p> <ul data-bbox="370 844 997 1402" style="list-style-type: none"> • Behavioral Health is currently funding case managers and looking at the harm reduction model for addressing substance use disorders (SUD). SUD navigator for Eastern County added in August; the position was successful in connecting homeless individuals not in the Behavioral Health system to SUD services. • Processes were developed to access Rapid Rehousing and Behavioral Health support after achieving residency. • Behavioral Health continues to utilize full-service partnership and case management services to support individuals with serious mental illness in maintaining stable housing. • A contract is in place for the CalWORKS Housing Support Program (HSP), which provides youth and family housing and shelter options. • Implemented Critical Time Intervention (CTI) through the HRT collaboration. CTI model is discussed at each HRT meeting. • Behavioral Health staff are utilizing HMIS and actively pursuing housing for homeless clients in both Eastern and Western County. 	<p data-bbox="1029 789 1284 816">Priorities for next quarter:</p> <ul data-bbox="1040 844 1528 1402" style="list-style-type: none"> • Exploring CalAIM initiative around securing additional funding for recovery residences, which would incorporate a concerted focus on developing housing plans for individuals. • Identify opportunities for increased permanent supportive housing for individuals with serious mental illness through Mental Health Services funding, including permanent supportive housing models with onsite staffing. • Investigate opportunity for increased supportive housing through Behavioral Health infrastructure funding, including permanent supportive housing models with onsite staffing. • Providing up to 2 years of supportive services to every homeless individual in the system is a key gap in our system. Centralizing and standardizing post housing case management across the homeless response system is key in addressing this issue.



Initiatives	Progress Update	Next Steps
 <p data-bbox="151 163 321 258">Expand year-round shelter capacity Homeless Plan 2021</p>	<p data-bbox="358 163 480 191">Q4 updates:</p> <ul data-bbox="370 218 995 751" style="list-style-type: none"> • Completed a Request for Proposal (RFP) for a lead organization to provide non-congregate sheltering to reduce unsheltered homelessness among veterans, families, and chronically homeless individuals; proposals and non-congregate sheltering needs are under consideration. • Currently, Housing and Community Services (HCS) staff provides between 30-35 hotel rooms on an ongoing basis to over 45 homeless households. The households can utilize the hotel space to better connect to services. All hotel stayers are coordinated at the Housing Resource Team (HRT) meeting. • A contract is in place for the CalWORKS Housing Support Program (HSP), which provides youth and family housing and shelter options. • Continued to contract with Community Beyond Violence for domestic violence shelter services. • Recent completion of affordable housing projects in the Truckee region has resulted in an increase in housing placements for homeless households. 	<p data-bbox="1027 163 1284 191">Priorities for next quarter:</p> <ul data-bbox="1039 218 1498 331" style="list-style-type: none"> • Select non-congregate shelter provider from the Request or Proposal results and expand family shelter options through the Homekey funding opportunity.
 <p data-bbox="151 793 321 951">Expand and strengthen non-congregate, navigation-based, interim housing options Homeless Plan 2021</p>	<p data-bbox="358 793 480 821">Q4 updates:</p> <ul data-bbox="370 848 995 1612" style="list-style-type: none"> • Housing and Community Services (HCS) was awarded Homekey funding for purchase of a hotel to house homeless households. Utilizing 30 recently allocated emergency housing vouchers, this project will convert to 21 units of affordable permanent housing in March 2022 for households experiencing homelessness. • HCS staff is working on an additional Homekey proposal that would add additional interim, non-congregate shelter beds for families. A submission for Homekey funding is due Jan 29th, 2022. • The Homeless Management Information System (HMIS) has been implemented for all providers and all hotel/motel stayers are tracked in HMIS. • Since the beginning of COVID, County staff working with partners have sheltered over 300 households in non-congregate settings. • Utilized trailers for COVID isolation and quarantine; trailers will be converted to permanent housing at designated mobile home parks as COVID hospitalization numbers and the need for quarantine and isolation allow. • The Request for Proposal for non-congregate sheltering has been completed. Housing and Community Services (HCS) is in the negotiations phase with a respondent to craft a proposal that will deliver non-congregate services that are connected to the Housing Resource Team (HRT) case conferencing process. 	<p data-bbox="1027 793 1284 821">Priorities for next quarter:</p> <ul data-bbox="1039 848 1523 993" style="list-style-type: none"> • Submit Homekey application in January for two eligible identified projects. • Utilize non-congregate sheltering funding and work with Hospitality House to shelter long stayers in hotels to free up emergency beds.



Initiatives	Progress Update	Next Steps
<p data-bbox="94 220 126 262">↑</p> <p data-bbox="151 163 321 321"> Provide strong leadership to the Nevada County Regional Continuum of Care Homeless Plan 2021 </p>	<p data-bbox="358 163 480 189">Q4 updates:</p> <ul data-bbox="370 220 995 1018" style="list-style-type: none"> • Worked closely with state and federal partners to utilize Built for Zero data to target ending homelessness among veterans by Veteran's Day, 2021. The effort served 37 veterans; 14 veterans secured permanent housing, 3 were assisted in relocation, and 4 were provided assistance to secure housing. There are 16 homeless veterans remaining in Nevada County, 11 of whom have active housing plans. A new goal was set to reach functional zero by June of 2022. • Currently working with the local CoC to complete a Homeless Action Plan (pursuant to new state regulations governing allocations of funding to address homelessness). • The Homeless Management Information System (HMIS) is implemented across all providers, the By Name List has been refined and implemented, and Housing and Community Services (HCS) is currently working with Built for Zero to develop monthly reports to track metrics identified in the Homeless Plan that will be communicated through ClearPoint and monthly reports to the Continuum of Care (CoC). • Nevada County works closely with the CoC to coordinate and implement the yearly Point in Time (PIT) count, scheduled for end of January 2022, with a youth PIT count scheduled. • Continued ClearPoint as a tool for tracking progress on the Homeless Plan, with reports available through the Board of Supervisors webpage. • Began initial meetings for the Outcomes and Measures Committee and the Best Practices Committee to ensure accurate and timely data collection and submission. 	<p data-bbox="1027 163 1284 189">Priorities for next quarter:</p> <ul data-bbox="1039 220 1531 273" style="list-style-type: none"> • Provide access to Built for Zero reports through the Better Together website.
<p data-bbox="94 1249 126 1291">↑</p> <p data-bbox="151 1192 321 1350"> Strengthen the coordinated multi-disciplinary case conferencing team (HRT) Homeless Plan 2021 </p>	<p data-bbox="358 1192 480 1218">Q4 updates:</p> <ul data-bbox="370 1249 979 1507" style="list-style-type: none"> • The By Name List has been cleaned up and implemented as an accurate tool to address homelessness of specific individuals. • The Housing Resource Team (HRT) engaged in a 3-month process improvement and is working closely with Built for Zero to improve case conferencing practices. Weekly case conferencing now occurs for 4 distinct subpopulations experiencing homelessness: families and youth, chronic homelessness, veterans, and Truckee/Tahoe residents. 	<p data-bbox="1027 1192 1284 1218">Priorities for next quarter:</p> <ul data-bbox="1039 1249 1523 1480" style="list-style-type: none"> • Expand case conferencing to youth and families. • Coordinate quarterly by name list clean up and review, ensuring accuracy of the real time data of households on the list. • Begin tracking households at risk of experiencing homelessness through a parallel coordinated entry process.



Initiatives	Progress Update	Next Steps
<p>Continue to support and strengthen the HOME Team and expand embedded outreach and engagement across the CoC Homeless Plan 2021</p>	<p>Q4 updates:</p> <ul style="list-style-type: none"> Continued to incorporate therapists and case managers into Probation, the Public Defender's Office, the jail, and in Hospitality House to expand embedded outreach and engagement. Secured funding to continue embedded therapist in the jail. Conducted Justice and Mental Health Collaboration meetings to improve screening and referral processes. Realigned homeless outreach worker in Truckee for better alignment with ongoing homelessness efforts. Housing and Community Services (HCS) was awarded Homekey funding for purchase of a hotel to house homeless households. Utilizing 30 recently allocated emergency housing vouchers, this project will convert to 21 units of affordable permanent housing in March 2022 for households experiencing homelessness. 	<p>Priorities for next quarter:</p> <ul style="list-style-type: none"> Support implementation of HRT meetings in Truckee and explore expansion of outreach and supportive services in the Truckee region to include a medical outreach component. Strengthen the outreach system in partnership and collaboration with expanded outreach capacity at Hospitality House and Sierra Roots. Explore automated ways to source and track referrals from jail to treatment partners based on universal screening tools.

