

2021 BOARD OBJECTIVES THIRD QUARTER REPORT

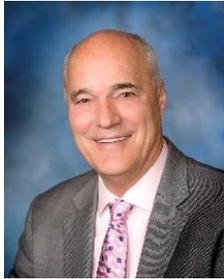


Photo courtesy of Tom Mooers

This report outlines the various initiatives in progress during the third quarter of 2021 that contribute to the achievement of the Board of Supervisors' annual priority objectives.



October 2021



Message from the Chair

This summer reminded us of how wildfires endanger our community. The August 4th River Fire burned 2,619 acres and destroyed fifty-four homes in Nevada County. Three weeks later, the Grass Valley Bennett Fire showed us how vulnerable our cities and towns, hospitals, and assisted living centers are too. Near daily fires, thick smoke, on top of the long pandemic, put many of us on edge.

But our response to these wildfires also highlighted how fortunate we are to have the most amazing team of courageous men and women who worked tirelessly to contain and put out these blazes – the firefighters, law enforcement, emergency services, social services, animal rescue teams, and so many others. And in the aftermath of the fires, our community gave generously to help our neighbors. The Nevada County Relief Fund raised over \$260,000 from over 600 local donors – money that the Connecting Point Navigators, hired by the County, is using to help forty-eight households recover from their devastating losses.

As good as we are at responding and recovering from wildfire, preventing fires must be our priority. And hats off to the Office of Emergency Services team that secured \$1 Million from FEMA to provide defensible space assistance to 123 residents, who are low-income or living with disabilities, with another \$4 Million coming in Phase II that will assist another 775 people. And that's not including the \$952,610 the County received to complete the 9-mile South County Shaded Fuel Break in Alta Sierra.

If there's one thing we can't afford to lose, it's housing. That's why I am so pleased by the completion of two new affordable housing projects – the 31-unit Penn Valley Senior Housing and the 73-unit Truckee Artists' Lofts – and extend a warm welcome to the tenants now moving in.

This October the County is honoring our veterans. We're strengthening our partnership with Beale to support active and retired service members. But we mustn't forget our homeless veterans, who served our Country with honor. I applaud Health and Human Services' Campaign to End Veteran's Homelessness by Veterans Day 2021 using the "Built for Zero" national model. With community partners, we expect to house every local homeless veteran.

We've all seen the negative economic impacts of the pandemic. Many of our small businesses and nonprofits still need help. That's why the Board allocated \$2 Million in "Community Resiliency Grants" and \$250,000 in micro-grants, funded with American Rescue Plan Act money.

When it comes to cannabis, the County is focused on supporting responsible farmers like the eighteen newly permitted farms. But we're cracking down on egregious grows that harm our neighborhoods and environment. The Board approved the use of drones to verify citizen complaints of illegal activity and hired additional staff to support the cannabis permitting and enforcement program.

As we start the fourth quarter of 2021, I think we've made good progress on each of the Board's seven major objectives, and I look forward to the final report at our January 2022 Board Workshop.

Sincerely,

A handwritten signature in blue ink, appearing to read "Dan Miller".

Dan Miller, Chair
Board of Supervisors



2021 Board Objectives Summary



Fiscal Stability and Core Services

Maintain the County's financial stability and core services.



Emergency Preparedness

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Economic Development

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Broadband

Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Cannabis

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Housing

Coordinate with local jurisdictions, developers, and other partners to facilitate development of, and access, to affordable and workforce housing development.



Homelessness

In partnership with community providers and other jurisdictions, utilize Housing First principles and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Board of Supervisors (BOS) Objectives Development Cycle



Intent of Report

This Third Quarter Report summarizes the initiatives and performance measures used to track progress toward the Board of Supervisors' 2021 policy objectives. Following the Board's January planning workshop, and subsequent adoption of their Board Objectives on February 23, 2021 with Resolution 21-049, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at ceo@co.nevada.ca.us.

Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:

	On Target
	Caution
	Below Plan
	Not Started
	Completed





Financial Stability and Core Services

Board of Supervisors 2021

Maintain the County's financial stability and core services.



Progress Update

Q3-21

The County is experiencing financial stability, as indicated by the following key indicators:

- General Fund revenues, as a % of adopted budget, are performing slightly better than historical averages through the first quarter of the fiscal year (July – June)
- General Fund expenses, as a % of adopted budget, are performing in-line with historical averages, when offsetting for a couple of key outliers:
 - Prepayment of PERS Annual Required Contributions (ARC) for the Miscellaneous Tier. While this prepayment has been performed in 2 of the 3 prior Fiscal Years, the total cost of the ARC is higher than those years by approximately 2M.
 - Timing of various budgeted General Fund transfers, which have not typically been performed in Fiscal Q1.
- Collection of more than \$2M in delinquent property related taxes.

The delivery of core services has been sustained by the overall fiscal stability and the dedication of County staff, even as the COVID-19 pandemic and other factors have stretched staff capacities and increased service needs in the community.

In recognition of workload impacts being experienced by nearly all County departments, County Executive leadership is focused on the following:

- 5-year staffing needs evaluation across the County's main agencies
- Evaluating targeted new positions to support specific Board and community priorities
- Continuing to identify opportunities for reorganization and/or streamlining

Next Steps

Q3-21

Next steps for Q4, 2021 include the following:

- Continue to proactively monitor General Fund revenue and expense performance
- Continue to implement the American Rescue Plan Act (ARPA) Expenditure Plan, advancing Board priorities, ensuring the sustained delivery of core services, and addressing emergent community and County program needs
- Prepare to present a formal ARPA Expenditure Plan update in Q1, 2022
- Continue 5-year staffing needs evaluation, including fiscal sustainability analysis



Initiatives



Increase Collection of Delinquent Taxes

Nevada County | 7/1/19 - 12/31/21



Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.

Information and General Services | 7/1/19 - 12/30/21



Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...

County Executive Office | 7/1/19 - 12/31/21



Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration

County Executive Office | 2/1/19 - 12/31/21



Manage Core Services Levels by Reorganization or Streamlining Current Resources.

County Executive Office | 1/1/19 - 12/31/21



Ensure Healthy Performance of County General Fund

County Executive Office | 7/1/19 - 12/31/21

Measures



Key General Fund Revenues

Board of Supervisors 2021



County Budget

County Executive Office



General Fund Revenues

County Executive Office



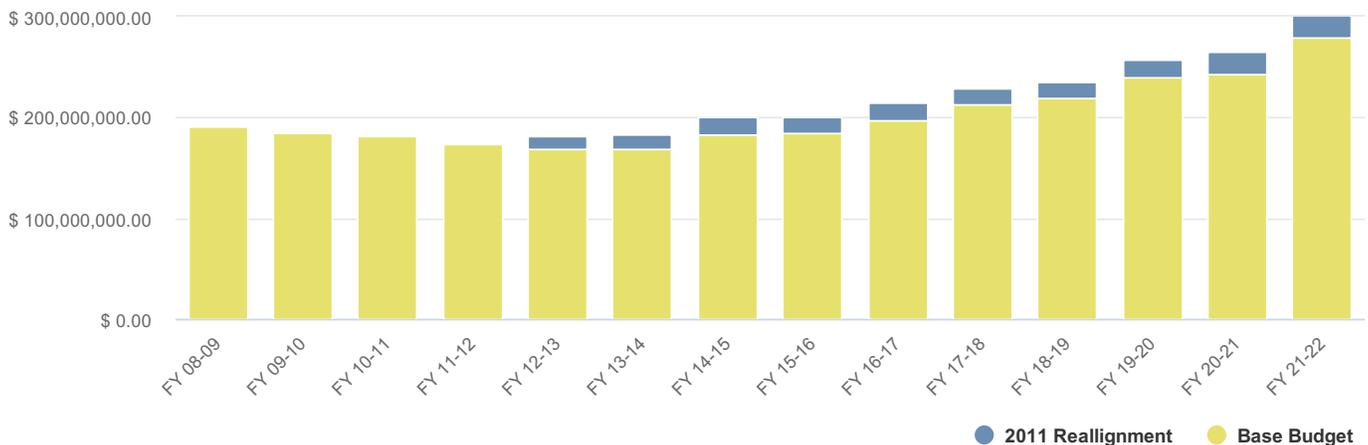
General Fund Expenses

County Executive Office

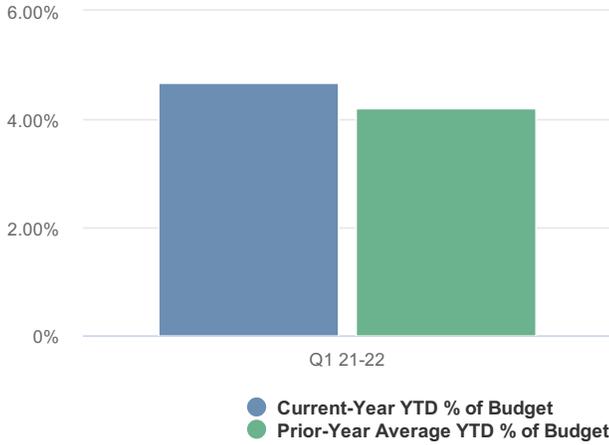


County Budget

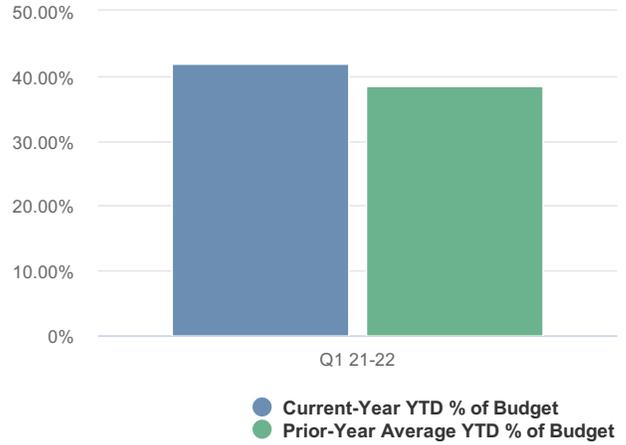
County Budget



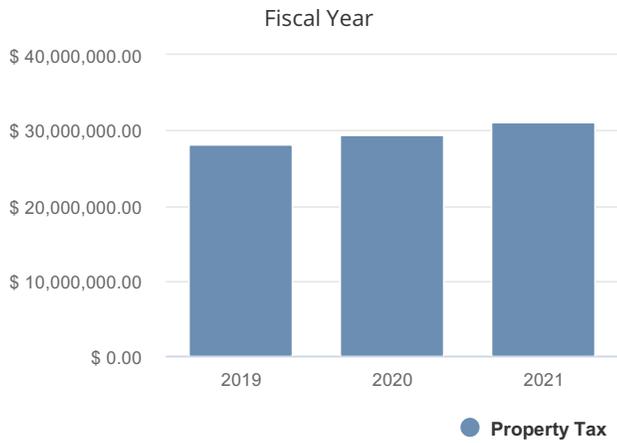
General Fund Revenues
General Fund Revenues



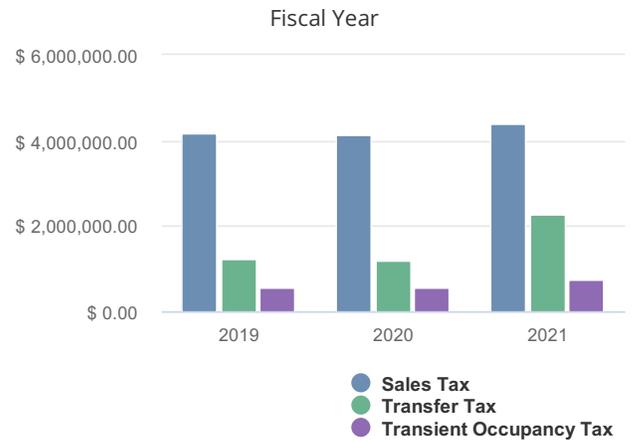
General Fund Expenses
General Fund Expenses



Property Tax
Key General Fund Revenues



Sales, Transfer, TOT Taxes
Key General Fund Revenues



Owner

MP Martin Polt (CEO)



Emergency Preparedness

Board of Supervisors 2021

Lead the community in all hazards planning, preparedness, response, and recovery with a focus on wildfire. Do this by focusing on improving countywide evacuation safety, continuing to strengthen early alert and warning systems; creating more defensible space around properties and roadways, engaging residents in emergency preparedness and fire-safe land stewardship, leading the community in recovery from Federally declared disasters and by mitigating the impact of Public Safety Power Shutoff Events.



Progress Update

Q3-21

Highlights from Q3 included:

- Implemented Zonehaven system in coordination with local law enforcement and fire districts. Used operationally during both the River and Bennett Fires. Continued Know Your Zone campaign to help expedite messaging around Evacuation Warnings and Evacuation Orders.
- The Ready Nevada County Dashboard was recognized as a County Government Experience Award Winner.
- Led River Fire Response and Recovery efforts. Advocated for State and Federal assistance. Started year long process for residential recovery, public recoupment of funds and Bear River Watershed protection.
- Received \$952,610 CAL FIRE Fire Prevention grant award to complete the South County Shaded Fuel Break along egress routes on a total of 339 acres in Alta Sierra.
- Secured two FEMA Hazard Mitigation Grants totaling \$1,014,440 in Phase I to provide defensible space assistance to 123 low-income residents and those with access and functional needs. OES anticipates receiving a total of \$4,023,738 in Phase II to provide defensible space assistance for 775 additional residents.
- Continually monitored fire events and fire weather within Nevada County and adjacent counties. Supported Nevada County Sheriff's Office in sending CodeRED Emergency Alerts and in the utilization of the Zonehaven platform.

Next Steps

Q3-21

In Q4:

- OES will be focused on responding to fall fire weather and winter weather events, Public Safety Power Shutoffs, and wildfires. OES will monitor evolving situations, support public messaging, and engage community resources such as warming centers, temporary evacuation points, animal shelters, community resource centers, etc.
- OES will also use this time to review and update its emergency plans, EOC training and procedures.
- OES will also enter into contracts with community partners to begin work on the South County Shaded Fuel Break and disburse funds to assist residents with defensible space assistance.
- Additionally, OES will submit grant applications to advance wildfire mitigation efforts, resilience to extended power outages, and evacuation planning.



Initiatives

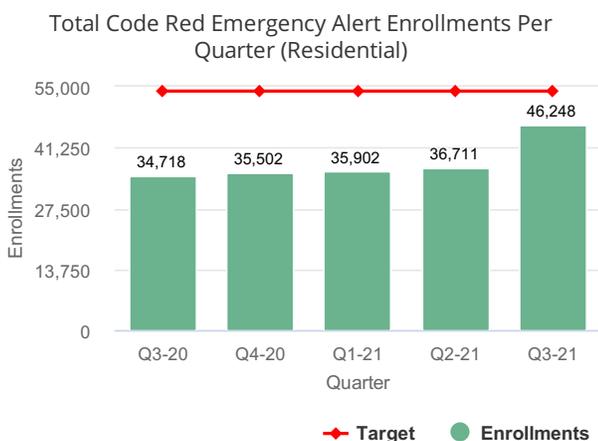
- ↑ **Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property**
 Information and General Services | 1/1/21 - 12/31/21
- ↑ **Planning and Preparedness**
 Office of Emergency Services 2021 | 1/1/21 - 12/31/21
- ↑ **Hazard Mitigation**
 Office of Emergency Services 2021 | 1/1/21 - 12/31/21
- ↑ **Response**
 Office of Emergency Services 2021 | 1/1/21 - 12/31/21
- ↑ **Recovery**
 Office of Emergency Services 2021 | 1/1/21 - 12/31/21
- ↑ **Public Safety Power Shutoff Preparation**
 Office of Emergency Services 2021 | 1/1/21 - 12/31/21
- ↑ **Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors**
 County Executive Office | 1/1/21 - 12/31/21

Measures

- ↑ **Improve Early Warning Systems and Emergency Communications to Reach Everyone**
 Office of Emergency Services 2021
- **Roadside Vegetation Treatment**
 Office of Emergency Services 2021
- ↑ **Emergency Response Activation**
 Office of Emergency Services 2021
- **DSI Inspection Program**
 Office of Emergency Services 2021

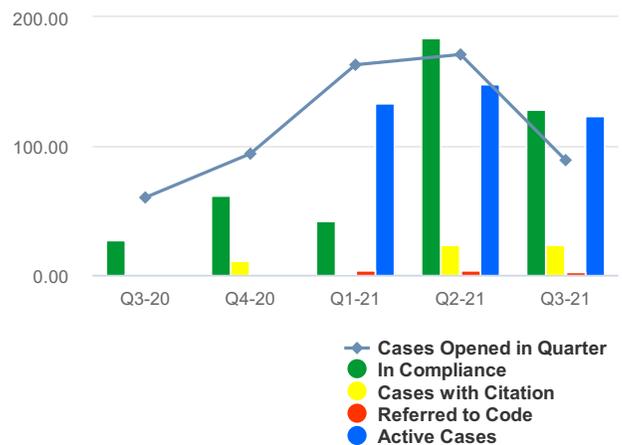
Improve Early Warning Systems and Emergency Communications to Reach Everyone

Improve Early Warning Systems and Emergency Communications to Reach Everyone

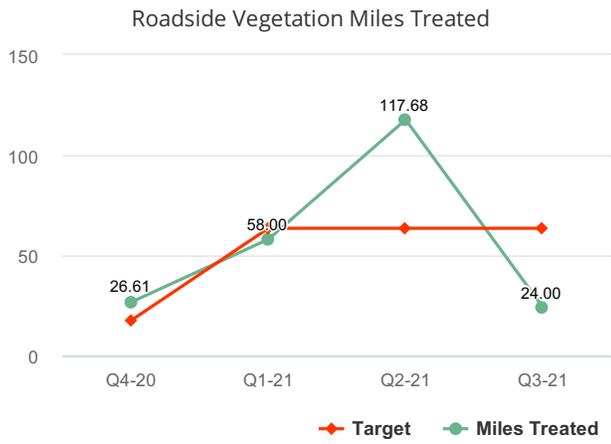


DSI Inspection Program Case Status

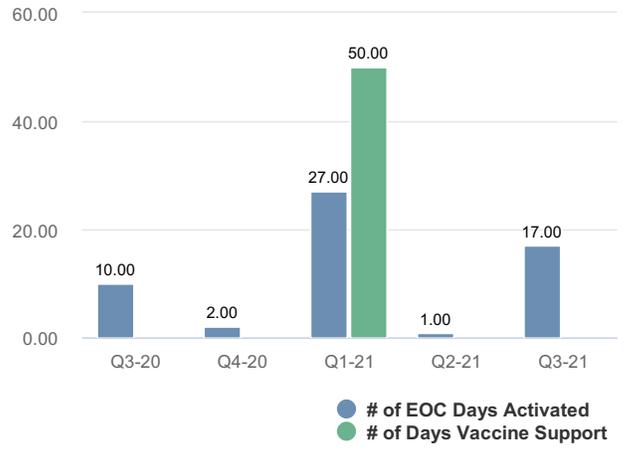
DSI Inspection Program



Roadside Vegetation Treatment
Roadside Vegetation Treatment



Emergency Response Activation
Emergency Response Activation



Economic Development

Board of Supervisors 2021

Focus on a post-pandemic economic recovery strategy emphasizing resiliency and entrepreneurship; retaining and attracting high quality jobs; investing in major infrastructure projects; and working in partnership with our municipalities to support our small business and tourism sectors.



Progress Update

Q3-21

Highlights from the past quarter (July-September 2021):

- Using American Rescue Plan Act (ARPA) funds, the Board granted nearly \$200,000 in micro-grants to support small businesses.
- Staff solicited Requests for Applications for the \$2 Million ARPA-funded "Community Resiliency" grants. Staff received 74 applications totaling \$5 Million. The Board will consider the CEO's funding recommendations on 11/9/21.
- Year to date since January, SBC has provided 1020 free counseling hours to 325 clients in Nevada County.
- Staff continued to host monthly COVID-19 Business Task Force meetings and public webinars, and conducted direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines.

Next Steps

Q3-21

In Q4 (October-December 2021), the County will:

- Award up to \$2 Million in "Community Resiliency" grants to nonprofits, small businesses, and special purpose districts.
- Seek proposals to manage the "Go Nevada County" economic development/tourism marketing campaign with the goal to award in January 2022.
- Continue to host bi-monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines as needed.



Initiatives



Maintain GoNevadaCounty.com to promote sustainable tourism

Board of Supervisors 2021 | 7/1/20 - 6/30/22



Partner with the Sierra Business Council to support Economic Development countywide.

Board of Supervisors 2021 | 1/1/21 - 6/30/22



Provide support to small businesses impacted by Covid-19 pandemic.

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Higgins Area Plan

Board of Supervisors 2021 | 1/1/21 - 12/31/21



Support development of the Penn Valley Community Center

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Identify lessons learned and opportunities to enhance permitting processes

Board of Supervisors 2021 | 1/1/21 - 12/30/21



Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband

Community Development Agency | 1/1/21 - 12/31/21



Nevada County Energy Action Plan Implementation

Community Development Agency | 3/1/20 - 12/31/21



Support development of a Soda Springs Visitors Center with stakeholders

County Executive Office | 3/1/19 - 12/1/20



Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts

County Executive Office | 7/1/20 - 12/31/20



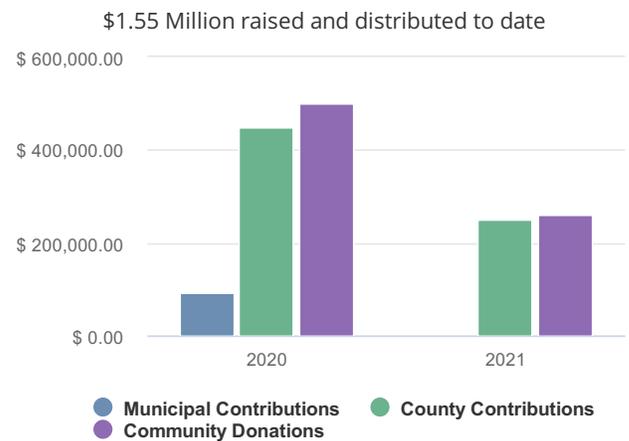
Sierra Business Council Metrics

Sierra Business Council Metrics

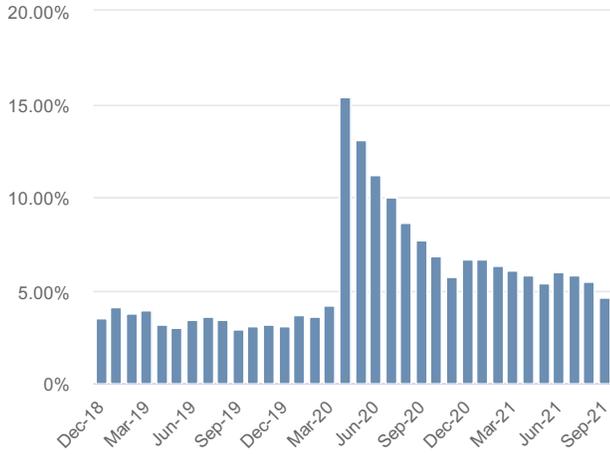


Nevada County Relief Fund

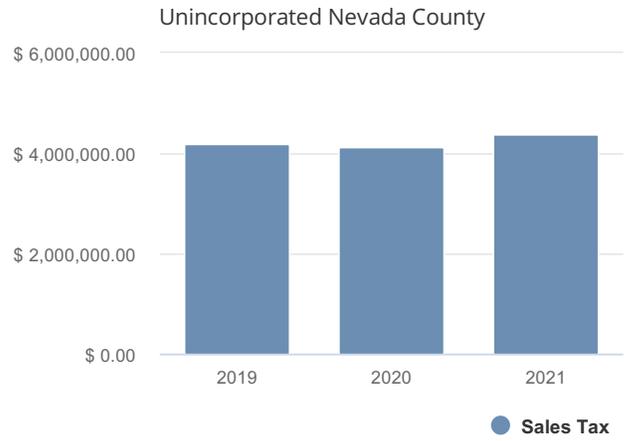
Nevada County Relief Fund



Unemployment Rate
Nevada County Unemployment Rate



Sales Tax
Key General Fund Revenues



Owner

 Caleb Dardick (CEO)



Equitably expand broadband to support economic development, distance-learning, telework, telemedicine, and general quality of life for all residents by championing the implementation of Nevada County Broadband Strategy Plan policies and last-mile infrastructure projects.



Progress Update

Q3-21

Expediting access to the internet for all residents is a County priority. The County's Broadband Work Group meets regularly to promote the expansion of rural broadband through our "Last-Mile Grants Program," "Dig Once" policy, and legislative advocacy. Highlights of our work in the third quarter (July-September 2021) included:

- The Broadband Work Group developed the scope of work and hired a consultant, Ascent Environmental, Inc., for a Countywide Environmental Impact Report (EIR) designed to expedite shovel-ready broadband projects (approved by the Board on 10/12/21). This programmatic EIR should help local internet service providers overcome CEQA specific barriers to implementing local last-mile broadband projects in Nevada County.

Next Steps

Q3-21

Next quarter, the County's Broadband Work Group expects to:

- Work with Ascent Environmental, Inc. to launch the Programmatic EIR process, which is expected to take 10-12 months to complete;
- Develop additional resources (an online "tool kit") to facilitate speedier implementation of last-mile broadband projects in Nevada County; and
- Continue to seek state and federal funding for large-scale broadband projects .



Initiatives

 **Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Develop an environmental permitting “toolkit” to facilitate broadband.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Evaluate the feasibility of a pilot “line extension” grant program.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Update the “Broadband Strategy” with Sierra Business Council.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Develop process and funding guidelines to support “Dig Once” initiatives.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

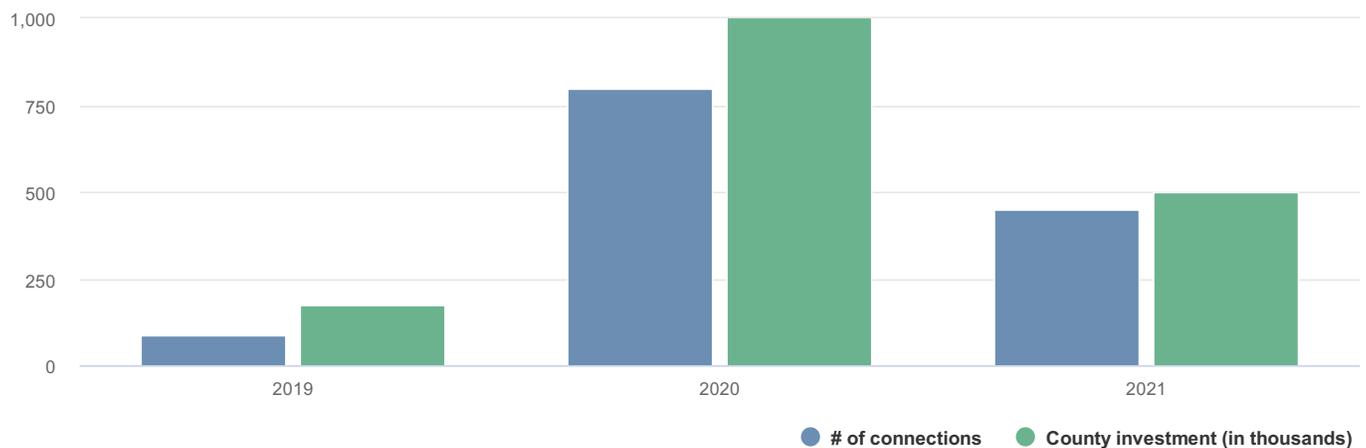
 **Develop a map of projects in the County to show service areas and gaps.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Engage and inform the community about County efforts to expand Broadband,.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

 **Advocate at state and federal level for funds to expand rural broadband.**
Board of Supervisors 2021 | 1/1/21 - 12/31/21

Last-Mile Broadband Connections

Last-Mile Broadband Connections



Owner

 Steve Monaghan (IGS)



Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional license types related to larger cultivation area and micro-businesses.



Progress Update Q3-21

During the past quarter, staff continued to respond to permitting demands while investigating public concerns.

- Received approval from the Board of Supervisors for the implementation of the Unmanned Aircraft Surveillance Pilot Program for 2022.
- Collaborated with local and state agencies to address numerous egregious unpermitted cultivation sites, reducing significant risk to the public and the environment.
- Hired additional staff to support the cannabis permitting and enforcement program.
- Received approval from Board of Supervisors for Cannabis Equity Grant assessment and program.
- Approved 18 cannabis cultivation permits.
- Collected a total of \$390,067.86 for the 20-21 fiscal year, exceeding the projected revenue goal of \$300,000. There are some pending payments, as well as outstanding returns and true-ups we are actively trying to collect, which should increase the overall revenue.

Next Steps Q3-21

During the next quarter, staff will continue to respond to permitting demands while investigating public concerns.

Staff will also:

- Develop the Unmanned Aircraft Surveillance Program, including purchase equipment, develop internal procedures, and train staff.
- Develop Memorandum of Understanding (MOU) with the Sheriff's Office regarding planned collaboration to address unpermitted cannabis cultivation.
- Submit an application for Department of Cannabis Control's Local Jurisdiction Assistance Grant Program, potentially securing \$1.2million to assist in the further development of the Cannabis Permitting Program.
- Submit an application for California State Equity Grant, to secure Type 1 Funding for the development of a local Cannabis Equity Program.
- Train and develop new staff.

Initiatives

- Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**
Cannabis Division | 12/1/19 - 12/31/20
- Collect Quarterly Cannabis Business Taxes**
Cannabis Division | 7/1/19 - 6/30/20
- Research New Cannabis License Types**
Cannabis Division | 4/1/20 - 12/31/20
- Maintain a Cannabis Permitting Program**
Cannabis Division | 1/1/20 - 12/31/20

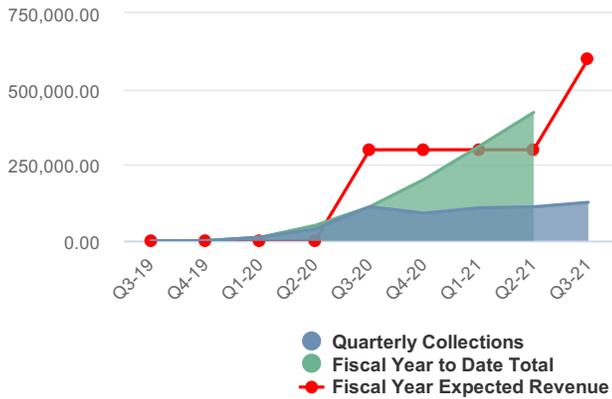


Measures

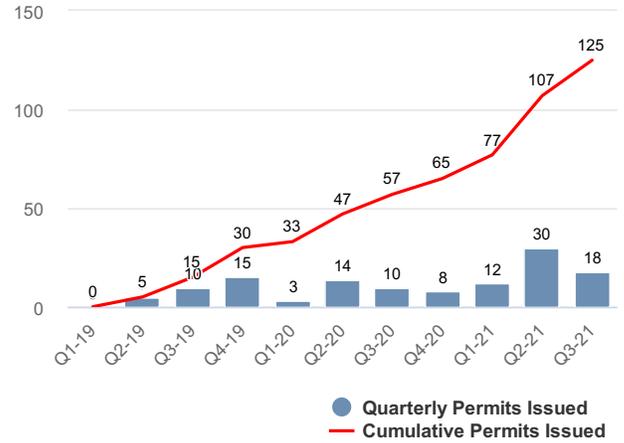
- ↓ **Cannabis Enforcement Complaints**
Cannabis Division
- **Cannabis Permits**
Cannabis Division
- ↑ **Cannabis Tax Revenue**
County Executive Office

↑ Cannabis Tax Revenue Cannabis Tax Revenue

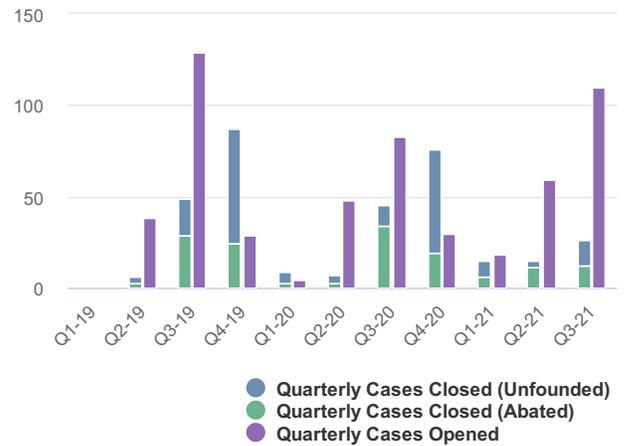
Quarterly Cannabis Taxes Collected



■ Total Permits Issued by Quarter Cannabis Permits



↓ Quarterly Cannabis Enforcement Complaints Cannabis Enforcement Complaints



Owner

CG Craig Griesbach (CDA)





Housing

Board of Supervisors 2021

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access too affordable and workforce housing development.



Progress Update

Q3-21

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals.

Highlights from Q3 included:

- **Empire Mine Courtyard** is under renovation. This project will convert 21 units of affordable permanent housing in February 2022 for households experiencing homelessness.
- Construction has started on the **Brunswick Commons** site. Construction financing was completed in December and construction will be completed this winter with an expected date of occupancy in February 2022.
- Housing and Community Services identified and collaborated with Nevada City's **Cashin's Field** project for 51 units of affordable housing; tax credits were awarded in November, construction financing closed in May, and pre-construction work has begun. This project was selected as the first Western Nevada County Regional Housing Trust Fund (WNCRHTF) project.
- **Penn Valley Senior Housing** Project is complete. Units are leased and tenants have moved in. A ribbon cutting ceremony was held for this project on August 5th.
- A developer was selected by State procurement process for development of the Truckee California Highway Patrol surplus property. Design is in process; town of Truckee is lead.
- Housing and Community Services applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000, which is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing. An architectural contract is in place. Estimated completion date is January of 2023.
- Housing and Community Services, in partnership with City of Grass Valley and City of Nevada City, successfully established the **Nevada County Regional Housing Trust Fund** using Permanent Local Housing Allocation (PLHA) funds as well as a State Housing Trust Fund match award. The WNCRHTF has been implemented and is being used to fund the Cashin's Field project.
- Housing and Community Services has selected a provider for the **Landlord Liaison and Recruitment (LLR) program**. The program is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.

Next Steps

Q3-21

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction of the Brunswick Commons development, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.



Initiatives

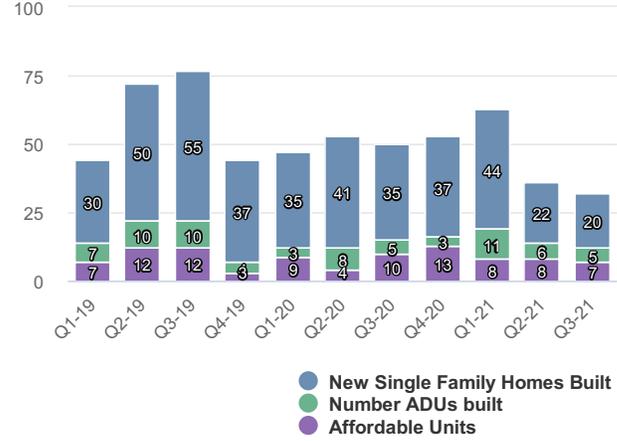
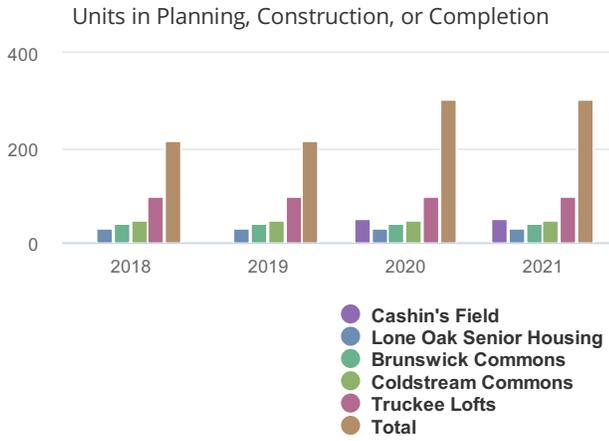
- ✓ **Truckee Lofts Project**
 Board of Supervisors 2021 | 7/1/18 - 7/1/19
- ↑ **Housing Master Plans Project**
 Board of Supervisors 2021 | 10/1/21 - 10/31/21
- ✓ **Penn Valley Senior Housing Project**
 Homeless Plan Phase 1 | 7/1/18 - 1/1/20
- ↑ **Implement a centralized landlord recruitment and retention program**
 Homeless Plan 2021 | 1/1/21 - 12/31/21
- ↑ **Facilitate and promote partnerships for the development of affordable and supportive housing**
 Homeless Plan 2021 | 1/1/21 - 12/31/21

Measures

- ↑ **New Housing Units Built in Unincorporated Areas**
 Community Development Agency
- ↑ **Housing Units**
 Homeless Plan Phase 1

↑ Affordable Housing Units Housing Units

↑ New Housing Units Built New Housing Units Built in Unincorporated Areas

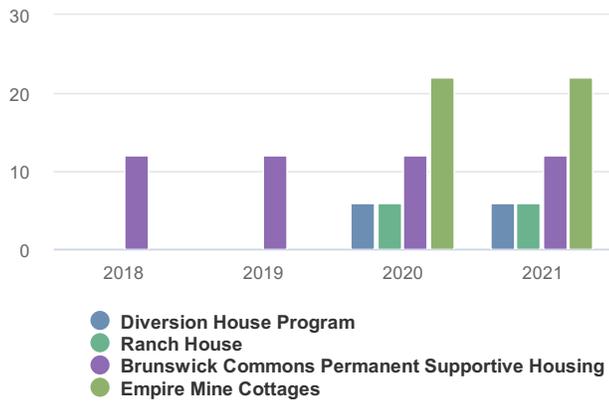




Permanent Supportive Housing

Housing Units

Units in Planning, Construction, or Completion





Homelessness

Board of Supervisors 2021

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Progress Update

Q3-21

Highlights for this quarter included:

- Empire Mine Courtyard is under renovation and will provide 21 units of permanent supportive housing to households experiencing homelessness. These units are scheduled for completion in February of 2022.
- Health and Human Services is working with Built for Zero and community partners on the Campaign to End Veteran's Homelessness. Nevada County expects to reach functional zero for veterans as new units are completed in Empire Cottages and Brunswick Commons.
- Engaged 252 unduplicated homeless individuals through the HOME Team for this fiscal year, which is 68% over the target of 150. Unduplicated individuals receiving intensive case management numbered 141, which is 76% over the target of 80.
- Began construction on Cashin's Field, a 51 unit affordable housing development. Continued construction on Brunswick Commons, which includes 41 units of affordable housing with 12 units designated for homeless individuals with mental illness. Construction was completed on 31 units of affordable senior housing.
- Design is in process on an existing three bedroom, two bath County owned property which will convert into six individual units of permanent supportive housing.
- Odyssey House is scheduled for completion in November of 2021, which will add treatment beds for intensive mental health treatment.
- Worked with the Nevada Regional Continuum of Care to draw down funding for homeless services, including funding related to COVID-19, as well as coordinating efforts within the department to apply for new funding sources for homelessness services.
- Selected a provider for the Landlord Liaison and Recruitment (LLR) program. The program is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative.
- Improved the By-Name List and implemented it as an accurate tool to address homelessness of specific individuals. The By-Name List categorizes vulnerability of homeless individuals to better meet their needs for housing placement.
- Ongoing homelessness efforts include more effectively utilizing coordinated entry, onboarding all providers to the Homeless Management Information System (HMIS), improving effectiveness of the By Name List, coordinating with jails to connect homeless individuals to services upon release, working with the state Housing is Key platform to centralize management of rental assistance funds, providing leadership to the Continuum of Care (CoC), and keeping the public informed and engaged in homelessness efforts.

These initiatives to address homelessness are further outlined in Nevada County's Homeless Plan, which can be found on the Nevada County Better Together Website.

Next Steps

Q3-21

Nevada County will continue to consider options to expand supportive services in Eastern Nevada County, consider models and identify and apply for funding opportunities for a navigation model, apply for unique, one-time funding opportunities during the COVID-19 pandemic to address homelessness, and provide effective services to prevent homelessness to individuals in Nevada County. Housing and Community Services, together with Nevada County Behavioral Health and Nevada County Department of Social Services, is currently working on phase 2 of the Homeless Plan to identify and put in action the next phase of initiatives.



Initiatives



Complete Renovation of Odyssey House Mental Health Residential Treatment Center

Homeless Plan Phase 1 | 1/1/19 - 4/13/21



Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless

Homeless Plan 2021 | 1/1/21 - 12/31/21



Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and pre...

Homeless Plan 2021 | 1/1/21 - 12/31/21



Strengthen housing focused case management and post housing supportive services

Homeless Plan 2021 | 1/1/21 - 12/31/21



Expand year-round shelter capacity

Homeless Plan 2021 | 3/1/21 - 3/31/21



Expand and strengthen non-congregate, navigation-based, interim housing options

Homeless Plan 2021 | 1/1/21 - 12/31/21



Provide strong leadership to the Nevada County Regional Continuum of Care

Homeless Plan 2021 | 1/1/21 - 12/31/21



Strengthen the coordinated multi-disciplinary case conferencing team (HRT)

Homeless Plan 2021 | 1/1/21 - 12/31/21



Continue to support and strengthen the HOME Team and expand embedded outreach and engagement across the CoC

Homeless Plan 2021 | 1/1/21 - 12/31/21

Measures



Point in Time Homeless Count

Homeless Plan Phase 1



Coordinated Entry Calls for Homeless Services

Homeless Plan Phase 1



Low Barrier Congregate Sheltering

Homeless Plan Phase 1



HOME Team

Homeless Plan 2021



Grants Awarded

Homeless Plan 2021





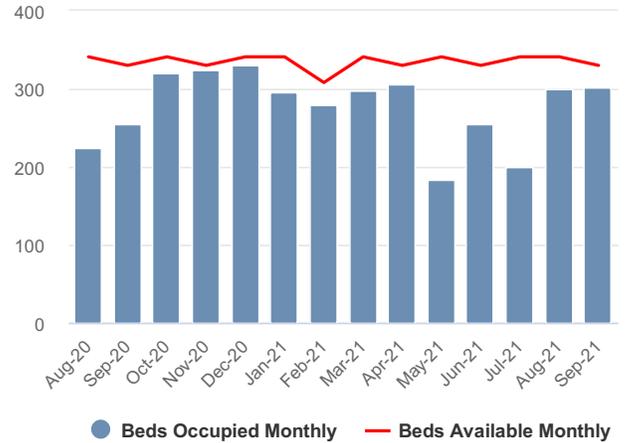
Point in Time Homeless Count

Point in Time Homeless Count



Low Barrier Capacity and Beds Occupied

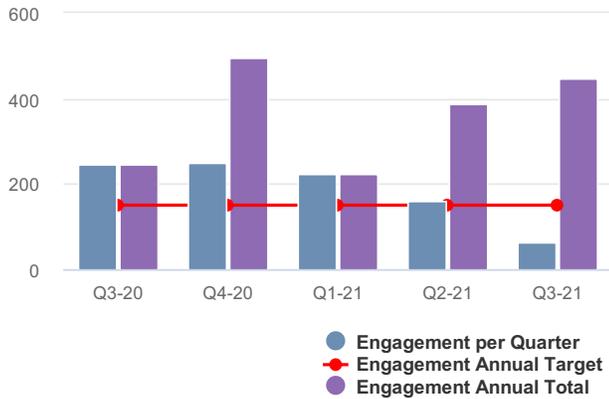
Low Barrier Congregate Sheltering



Engagement

HOME Team

HOME Team



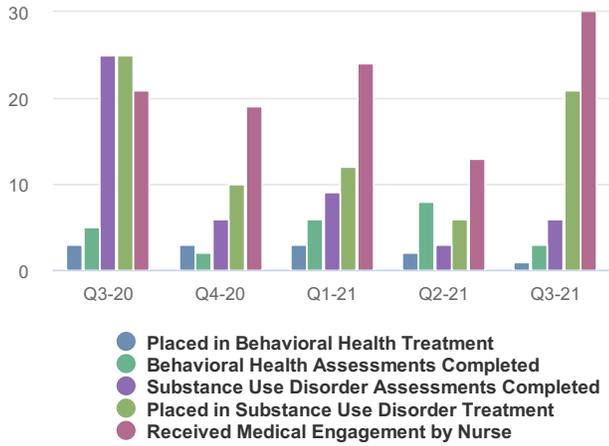
Receiving Intensive Case Management

HOME Team

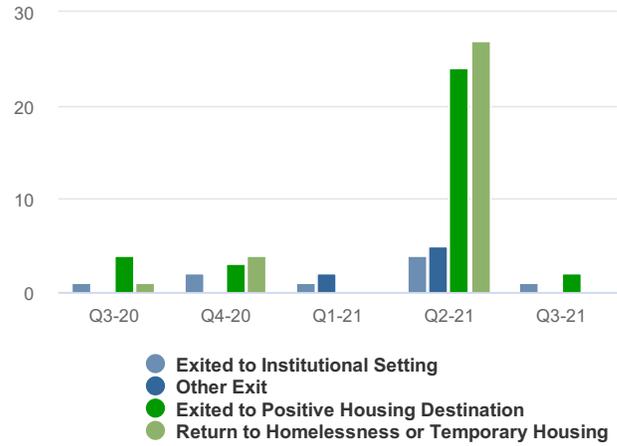
HOME Team Monthly Snapshot



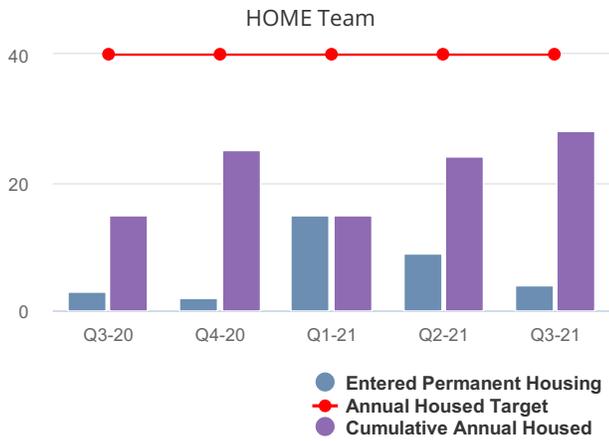
HOME Team Case Management Services (Duplicated Individuals)
HOME Team



HOME Team Intensive Case Management Program Exits (Duplicated)
HOME Team



Entered Permanent Housing
HOME Team



Owner

 Mike Dent



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Financial Stability and Core Services		
 <p>Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives. County Executive Office</p>	<p>As new funding sources have emerged, paired with increased service needs in the community, we continue to approach staffing levels conservatively with targeted new positions to support specific Board and community priorities, such as cannabis and emergency preparedness/response.</p>	<p>Next Steps for Q4 include:</p> <ul style="list-style-type: none"> • Continue analysis on 1-5 year staffing needs across the county's main agencies • Begin the Fiscal Year 22/23 budget development cycle including reviewing departmental request for staffing changes in the next fiscal year
 <p>Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans. Information and General Services</p>	<ul style="list-style-type: none"> • Implemented the Rubrik Complete Solution to provide more robust cybersecurity and data protection for County Data stored in our data center • Protected County systems and data while providing support resources to two partner agencies as they worked through CyberSecurity/Ransomware attacks • IS Apps team continues to work with OES on ZoneHaven, zone-based evacuation technology. • All conduits have been installed for the ERAC Generator Project. The generator pad has been poured and test and the generator has been placed on the pad via a large crane • Facilities worked with Truckee Departments to plan for schedule power outages, routed power to server rooms at Joseph Center to allow wi-fi backup during power outages • Truckee Joseph Center Campus inside renovations are approximately 50% complete with the exterior ADA ramp nearing completion • The Bost Cottage Addition Project is about 70% complete • Entered into a contract with a vendor for vegetation management services on County owned property, including a property in Cascade Shores and at Tobiassen Park, which had 18 trees removed 	<ul style="list-style-type: none"> • Implement new enterprise data storage to strengthen Cybersecurity Resiliency, expected to complete in December • Continue work to establish the Truckee Library Tech Center and Job Center • IS Apps team to continue the evaluation process for a unified public-facing public records request system that will be shared across all departments • IS Apps team to continue supporting justice initiatives such as body worn cameras and digital evidence sharing • The ERAC generator, Dispatch renovation, Bost House and Odyssey House projects will be completed or very near completion by the end of the calendar year • The Truckee Joseph Center remodel is projected to be 80% complete by the end of the calendar year • Facilities will continue to work with the US Forrest Service towards utilization of six acres of vacant County owned property along Highway 49. • Facilities is evaluating long term county-wide storage options to meet the needs of various departments



Initiatives	Progress Update	Next Steps
<p data-bbox="94 197 131 233">↑</p> <p data-bbox="152 163 282 275">Increase Collection of Delinquent Taxes Nevada County</p>	<p data-bbox="358 174 992 258">Since July 13, 2021, the Treasurer & Tax Collector has performed the following activity in regards to the collection of delinquent property related taxes:</p> <ul data-bbox="370 317 992 821" style="list-style-type: none"> • Collected \$1.9M in delinquent secured debt, reducing outstanding balance of delinquent secured taxes to \$6.4M (2.29% delinquency rate) • Collected \$73K in defaulted unsecured debt (due 08.31.20 or before), reducing outstanding balance of defaulted unsecured taxes to \$388K • Mailed 1,845 new delinquent unsecured liens notices in September 2021 • Visited county mobile home parks to post notices of intent to seize on mobile homes that have remained unpaid for 2 or more years • Started payment plans on a majority of the mobile homes that were posted for intent to seize within one week of posting • Created pamphlet for unsecured taxes to reduce delinquencies produced by change of addresses, ownership or closure of business and sent with all unsecured tax bills 	<ul data-bbox="1040 170 1528 642" style="list-style-type: none"> • File recorded liens on the remaining unpaid accounts of the 1,845 notices sent last month and report these accounts to the Franchise Tax Board for tax intercept and place boat registration stops on unpaid boat taxes • Hold a tax auction in November 2021 for secured properties that are not redeemed by November 3, 2021 (approximately 30 parcels on the list currently) • Start site visits for unpaid business taxes to encourage payment plans or payment in full and to educate the businesses on importance of filing the 571 business property statements. • Begin next steps on unpaid mobile home taxes that are not on payment plan up to and including the possibility of seizure and sale
<p data-bbox="94 942 131 978">↑</p> <p data-bbox="152 863 310 1066">Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration County Executive Office</p>	<p data-bbox="358 856 768 884">No specific activity to report for Q3, 2021.</p>	<p data-bbox="1029 856 1487 974">In preparation for the Fiscal Year 22/23 Budget cycle, CEO staff will be developing training materials for all county staff involved in the budgeting process.</p>
<p data-bbox="94 1178 131 1213">↑</p> <p data-bbox="152 1094 310 1297">Manage Core Services Levels by Reorganization or Streamlining Current Resources. County Executive Office</p>	<p data-bbox="358 1094 570 1121">Q2 highlights include:</p> <ul data-bbox="370 1136 992 1430" style="list-style-type: none"> • The Mobile Crisis Team consisting of a behavioral health therapist and a Sheriff's Deputy continue to prove to be an effective collaboration to streamline and better serve residents in crisis. • The Sheriff's office and Cannabis Compliance have partnered to streamline cannabis enforcement efforts. • All county departments continue to adjust to COVID safety protocols to provide services to their customers. Online services, drop off and in person appointments continue to provide options for efficiently accessing county services. 	<p data-bbox="1029 1094 1338 1121">Priorities for the future include:</p> <ul data-bbox="1040 1136 1528 1339" style="list-style-type: none"> • Develop a second Mobile Crisis Team to expand shift hours of availability for MCT services to the community. • Purchase and train Cannabis Compliance staff on the use of a drone to further improve the effectiveness and safety of cannabis enforcement activities.



Initiatives	Progress Update	Next Steps
<p>↑ Ensure Healthy Performance of County General Fund County Executive Office</p>	<p>General Fund performance is measured on a Fiscal Year basis (July through June). Q3, 2021 represents Q1 of the 21/22 Fiscal Year.</p> <p>General Fund revenues and expenses are in line with historical averages for Fiscal Q1, when offsetting for key outliers:</p> <p>Revenue</p> <ul style="list-style-type: none"> • State of California Recall Election Grant (717K) • Indigent Defense Grant (323K) <p>Expense</p> <ul style="list-style-type: none"> • Prepayment of PERS Annual Required Contributions for the Miscellaneous Tier <ul style="list-style-type: none"> • While this has been performed in 2 of the 3 prior Fiscal Years, the total cost of prepayment is higher than those years by approximately 2M. • Timing of budgeted General Fund transfers not typically performed in Fiscal Q1 (1M) 	<p>General Fund revenues and expenses will continue to be monitored against the adopted budget.</p>
OBJECTIVES		
↑ Emergency Preparedness		
<p>↑ Facilitate the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors County Executive Office</p>	<p>In the previous quarter, staff and the South Yuba River Safety Cohort:</p> <ul style="list-style-type: none"> • Advocated for increased resources for our federal land managers – particularly increased law enforcement staffing – in response to ongoing reports of illegal activity, including illegal campfires, on federal lands. • Distributed nearly 4,000 river visitor bandannas which provided visitor etiquette and safety information in English and Spanish. • Supported the River Ambassador program, which returned after a one-year pandemic hiatus, with \$15,000 to expand their operations to Purdon Crossing. • Received support from the Sierra Gold Parks Foundation to implement an engaging display in the downtown Nevada City Alpha Building windows. The display consisted of posters from each of the Cohort’s member agencies, with visitor etiquette and safety information for the entirety of Q3. • Determined that there was Cohort member support for extending the fire ban in the Yuba River corridor, as well as increasing the parking fine at river crossings. 	<p>In the next quarter, staff and the South Yuba River Safety Cohort will:</p> <ul style="list-style-type: none"> • Research and advance extending the fire ban in the Yuba River corridor and increasing the parking fines at river crossings before the next river season. • Prepare an end-of-2021 wrap-up presentation to deliver at the final Cohort meeting of the year on November 30. This presentation will cover the Cohort’s accomplishments in 2021, projects that extend into 2022, and new issues that have arisen during the course of the year. • Finalize the new Cohort logo. • Determine whether to continue advancing the parking lot project between Edwards and Purdon and, if so, identify a project lead and next steps. • Issue payment for portable restroom pumping to the Social Good Fund / Friends of Purdon Crossing and identify ways to streamline that process in the future. • Engage California Department of Fish and Wildlife in a conversation about illegal mining at Purdon and Edwards Crossing and the need for heightened enforcement.



Initiatives	Progress Update	Next Steps
<p> Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property Information and General Services</p>	<p>In the previous quarter, staff:</p> <ul style="list-style-type: none"> Completed 24 miles of hazardous vegetation removal alongside county-maintained roadway in Q3. Fewer miles were completed in Q3 as our contractor was redirected to wildfires. Entered into a contract and began treatment to complete hazardous fuels reduction treatment on Cascade Shores property and Tobiassen Park. So far 18 trees have been removed. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> Complete the remaining 55 miles of roadside vegetation treatment to achieve the 2021 goal of 254 miles total. Finish hazardous fuels treatment on the Cascade Shores property by the end of the year, weather permitting. Conduct fuels treatment on additional County properties with County staff and CAL FIRE Washington Ridge crews on a limited basis.
<p> Planning and Preparedness Office of Emergency Services 2021</p>	<p>In the previous quarter, staff:</p> <ul style="list-style-type: none"> Conducted the CodeRED and Nixle emergency alert test in August, in coordination with Town of Truckee to the test system and encourage community-wide registration. Bolstered countywide CodeRED Emergency Alerts registrations. It is estimated that of the 54,800 Nevada County households, 46,000 households and 870 businesses have registered. Circulated translated Ready, Set, Go! and Know Your Zone outreach materials to increase the preparedness of Spanish speakers in our Latinx community. Engaged residents in the Know Your Zone education campaign at public venues such as the First Friday Artwalk and Downtown Grass Valley Markets, as well as partnered with the Town of Truckee to engage residents at the Truckee Thursday Market. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> Continue to promote the Know Your Zone campaign in the community to increase familiarity with this new evacuation tool. Bring the Evacuation Annex and Sheltering Annex to the Nevada County Board of Supervisors for ratification.



Initiatives	Progress Update	Next Steps
 <p data-bbox="151 163 321 258"> Hazard Mitigation Office of Emergency Services 2021 </p>	<p data-bbox="358 174 646 201">In the previous quarter, staff:</p> <ul data-bbox="358 212 997 1100" style="list-style-type: none"> • Ramped down the Defensible Space Inspection program to correspond with the higher fire threat during the summer months. The DSI team conducted 308 inspections on a total of 123 open cases. • Hired a temporary Analyst to assist with OES grant management for the next seven months. • Received \$952,610 CAL FIRE Fire Prevention grant award to complete the South County Shaded Fuel Break along egress routes on a total of 339 acres in Alta Sierra. • Submitted a Community Project Funding application for \$1.75 million to complete Phase II of the Ponderosa West Grass Valley Defense Zone to complete treatment on an additional 1,200 acres. • Secured two FEMA Hazard Mitigation Grants totaling \$1,014,440 in Phase I to provide defensible space assistance to 123 low-income residents and those with access and functional needs. OES anticipates receiving a total of \$4,023,738 in Phase II to provide defensible space assistance for 775 additional residents. • Submitted a California Resilience Challenge grant application to update the Community Wildfire Protection Plan. Award status pending. • Submitted a \$175,000 grant application to the California Fire Safe Council to hire a limited-term, funding contingent staff member dedicated to coordinating countywide wildfire mitigation efforts for 18 months. Award status pending. • Submitted two CAL FIRE Fire Prevention grants to complete Phase II of the Ponderosa West Grass Valley Defense Zone and the South Yuba Rim Shaded Fuel Break. Both grants did not receive an award. 	<p data-bbox="1029 174 1312 201">In the next quarter, staff will:</p> <ul data-bbox="1029 212 1528 772" style="list-style-type: none"> • Apply for the California Fire Safe Council Evacuation Route Grant opportunity to update the Nevada County Emergency Access Route Study, conduct evacuation route hazard risk assessment, and prioritize evacuation route improvement projects. • Apply for Building Resilient Infrastructure and Community Grant secure funding to provide residents financial assistance to implement defensible space, complete wildfire home retrofits, as well as develop another strategic shaded fuel break. • Apply for Community Development Block Grant Mitigation Resilient Infrastructure funding to increase evacuation route resilience to wildfire. • Hire three new temporary Defensible Space Inspectors to operate at full winter/spring capacity.



Initiatives	Progress Update	Next Steps
<p> Response Office of Emergency Services 2021</p>	<p>In the previous quarter, staff:</p> <ul style="list-style-type: none"> • OES staff monitored, supported, and responded to extreme heat events, wildfires, and power shutoffs. • Led the Emergency Operations Team and the County response to two major wildfires in Nevada County that drove large-scale evacuations. The River Fire and Bennett fire were fast-moving multi-day wildfires that in the case of the River Fire, 2,619 acres, destroyed 53 homes and 27 structures in Nevada County. It also significantly impacted the Bear River Watershed. Many residents and their animals were sheltered at Bear River High School and the Nevada County Fairgrounds. • Partnered with County staff to conduct planning around extreme heat events and conducted public messaging in front of peak heat conditions. Partnered with the Department of Social Services to open Cooling Centers in Penn Valley and Grass Valley to provide a respite to vulnerable populations. • Recognized by The Center for Digital Government as a County Government Experience Award Winner for the innovation of the Ready Nevada County Dashboard which keeps residents informed of real-time emergency data during disasters. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Continue to monitor, support, and respond to natural and manmade disasters.
<p> Recovery Office of Emergency Services 2021</p>	<p>In the previous quarter, staff:</p> <ul style="list-style-type: none"> • Completed Jones Fire recovery by submitting final request for reimbursement for County of Nevada funding expended during the Presidentially declared disaster in August of 2020. • Completed debris removal operations at the Woolman School and supported them through the soil sampling and erosion control process so that the school may rebuild. • Submitted reimbursement claims to FEMA for the costs incurred implementing the COVID Vaccination Clinic, food programs to keep residents fed, and additional COVID response efforts. • Collaborated with non-profits, state and federal partners in both Placer and Nevada Counties to develop emergency protective measures for the Bear River Watershed to protect the Rollins Reservoir a drinking water source from River Fire contaminants. • Led the Nevada County River Fire Recovery effort and secured financial, food, and remediation assistance for River Fire survivors. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Coordinate with County Environmental Health to finalize all River Fire Right of Entry submissions for the Personal Property Debris Removal Program. • Work with 211 & the Department of Social Services to complete River Fire resident FEMA submissions for Individual Assistance. • Complete, in collaboration with Placer and Nevada County stakeholders, the plan for emergency protective measures for the Bear River Watershed. • Lead for the FEMA Public Assistance Recovery Scoping meeting which outlines the details of the County FEMA claim and Public Assistance River Fire Damage Inventory which identifies River Fire projects that meet reimbursement criteria.



Initiatives	Progress Update	Next Steps
<p>  Public Safety Power Shutoff Preparation Office of Emergency Services 2021 </p>	<p>In the previous quarter, staff:</p> <ul style="list-style-type: none"> • Moved forward plan and agreement between the County of Nevada and Beale Air Force Base which will enable a generator transfer between the base and the county. • Partnered with the Town of Truckee to plan for and mitigate Public Safety Outage Management events that threaten power outage to the Town of Truckee. This was done through periodic stakeholder meetings with businesses, the medical community, and the public with a message that focused on education and personal preparedness. OES participated in multiple meetings and town halls to meet this objective. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Coordinate with Pacific Gas & Electric and Truckee Donner Public Utility District to monitor fall weather that may drive local long-duration power outages. • Work with Truckee Donner Public Utility District and the Town of Truckee to formally capture Public Safety Outage Management processes and refine gaps in planning. • Pursue Pacific Gas & Electric's plans for fire mitigation work in its infrastructure within Nevada County.

OBJECTIVES


Economic Development

<p>  Maintain GoNevadaCounty.com to promote sustainable tourism </p>	<p>The County continues to contract with The Union to manage the GoNevadaCounty.com website, which is for tourism promotion. As we've moved to our "current normal" given the COVID pandemic, the contractor continues to work with staff to ensure that the site content is consistent with the County's Public Health messages. With the current restrictions from the state regarding events, we continue to monitor what is being promoted for out-of-town travel and we continue to include promoting virtual events.</p> <p>Q3 year over year, sessions are up about 5%, 24,644 in 2020 and 25,724 in 2021. Pageviews are pretty level at 37,229 in 2020 versus 37,998 this year. Total users is congruent with sessions at 5% increase year over year with 22,984 in 2021 and 31,619 in 2020. With the advertising budget restored we expect to see continued growth.</p> <p>Currently we've got a search engine marketing, programmatic (targeted) digital display ad as well as Facebook campaigns all currently running in the greater Bay Area metro area as well as the Sacramento metro area. All of the ad spend pushes out of the county.</p>	<p>On October 24, 2021, staff began soliciting Requests for Proposals from potential vendors with expertise in sustainable travel and responsible recreation using the most current multi-platform communication tools. Responses are due November 24th, with a possible Board decision in January 2022.</p>
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Initiatives	Progress Update	Next Steps
<p data-bbox="94 220 126 256">↑</p> <p data-bbox="152 163 321 321">Partner with the Sierra Business Council to support Economic Development countywide.</p>	<p data-bbox="358 163 943 191">Highlights from the July-September 2021 contract included:</p> <ul data-bbox="358 218 997 1346" style="list-style-type: none"> • SBC provided technical assistance to small businesses, including 312 hours of one- on-one business counseling to 129 unique businesses; • SBC hosted 42 hours of virtual workshops on various topics (Digital Marketing, Access to Capital & Business Planning) including launching a new session of the 12-part Business Creator series with Sierra Commons and related Accountability Sessions; • SBC launched two high demand workshop series: Forest Entrepreneurship and How to start an In-home childcare business; • SBC collaborated with the ERC to contribute funding for a new metal work entrepreneurial program at the Curious Forge; • SBC provided over 80 hours of volunteer time to assist with the Community Resilience Grant program; • SBC Administered Round 5 of the Nevada County Relief Fund deploying nearly\$250,000 in ARPA funds; • SBC assisted three organizations in successfully navigating round 2 of the Shuttered Venue Operators grant application process; • SBC partnered with the ERC in the planning and production for the Annual Economic Development conference scheduled for October 25; • SBC partnered with the County to support Broadband expansion, including managing the "Last-Mile Broadband Grant" Program; • SBC collaborated with the County and the California Emerging Technology Fund to scope a programmatic EIR for broadband; • SBC secured a relationship with Rural Communities Assistance Corporation to source county business and infrastructure investments to access a regional \$2.5 million EDA revolving loan fund; and • SBC participated in two regional EDA Build Back Better grant applications that could have benefit to Nevada County related to economic development in the recreation and wood products industries. <p data-bbox="358 1377 951 1434">For reference, during the 2020/2021 fiscal year, SBC's efforts related to the contract included:</p> <ul data-bbox="358 1465 997 1787" style="list-style-type: none"> • 2,093 hours of one- on-one business counseling to 511 unique businesses; • 173 hours of virtual workshops on various topics (Digital Marketing, Access to Capital & Business Planning) including two sessions of the 8-part Business Creator series with Sierra Commons; • Four funding rounds of the Nevada County Relief Fund that included managing the application review and award process for small businesses; and • Assistance with helping 21 businesses to access nearly \$1.6 million of investment capital. 	<p data-bbox="1029 174 1474 228">Next Steps for fiscal Q4 (October - December 2021):</p> <p data-bbox="1029 247 1516 390">Meet with new CDA Director Trish Tillotson to design strategy for facilitating "warm hand-offs" with CDA of new or expanding businesses, including potential involvement in the "Hot-wash" process;</p> <p data-bbox="1029 409 1516 674">Continue to provide technical assistance and workshops to businesses in coordination with Sierra Commons and the Economic Resource Council (ERC) such as Business Ignitor workshops and peer group counseling for new businesses, and other specialized workshops such as "So you want to start a business?" and a full series dedicated to food service, restaurants and wineries;</p> <p data-bbox="1029 693 1516 747">Sponsor panel on economic development for the ERC conference in fall 2021;</p> <p data-bbox="1029 766 1516 877">Continue to provide direct technical assistance for Covid-19 recovery; access to grants/loans (e.g. participate in Business webinars and other educational forums);</p> <p data-bbox="1029 896 1516 1008">Participate in the coordinated Grants Committee to attract resources to County and improve County's competitiveness to win grants for Board objectives;</p> <p data-bbox="1029 1026 1516 1138">Participate in formal and ad hoc meetings focused on solutions for increased visitors to the area, particularly the impacts to outdoor recreation assets;</p> <p data-bbox="1029 1157 1516 1268">Continue to participate in the Broadband Workgroup, manage the "Last-Mile" Broadband Grant program, planning for the programmatic EIR and update the County's Broadband Strategy; and</p> <p data-bbox="1029 1287 1516 1373">Provide leadership in coordinated legislative advocacy work at state and federal level through the Sierra Consortium.</p>



Initiatives	Progress Update	Next Steps
 <p>Provide support to small businesses impacted by Covid-19 pandemic.</p>	<p>Staff continued to host regular COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners.</p> <p>In July 2021, the Board of Supervisors granted nearly \$200,000 in micro-grants up to \$5,000 to 79 small businesses.</p> <p>In July 2021, County staff issued a Request for Applications to grant up to \$2 Million for the “Community Resiliency Grants Program” to support community-serving institutions and organizations with macro-grants up to \$100,000. (Staff is bringing the recommendations to the Board at the 11/9/21 meeting.)</p>	<p>In Quarter 4, staff will continue to host bi-monthly COVID-19 Business Task Force meetings and public webinars, and conduct direct outreach to business owners to notify them of new state and federal grant opportunities and the most current public health guidelines as needed.</p>
 <p>Support development of the Higgins Area Plan</p>	<p>In the past quarter, staff:</p> <ul style="list-style-type: none"> • Conducted three Municipal Advisory Council (MAC) meetings. • Focused on an introduction to the Area Plans and their purpose, discussing the needs of the community in south county, exploring the potential boundaries of the plan area, and introducing the County’s consultant who discussed meeting and outreach strategies for the plan development. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Meet with the MAC to share results of a survey that the MAC members were given that requested their opinions on the planning area boundary, key community members to contact for input on the plan, and important issues they want to include in the area plan. • Collaborate with MAC leadership to create a call to action for MAC members to support outreach activities through social media and direct outreach to neighbors to attend the public workshop. • Conduct outreach via direct mail, emails to stakeholders identified by the SCMAC and County Staff, digital and hard copy flyers, County social media posts, and a new project website: http://greaterhigginsareaplan.com/. This can be used to post information about the plan update, project timeline, upcoming meetings, and ways to provide input and comments during the process. • Host the first public workshop, October 21, to solicit input and ideas from the broader community. The workshop will be focused on community visioning and will include discussions surrounding the preliminary plan area, current issues, and participants’ vision for the future of the community.
 <p>Support development of the Penn Valley Community Center</p>	<p>A grant to the USDA was submitted but not funded to support the next steps to prepare for the Community Center. Conversations are ongoing as to how to best support this project.</p>	<p>Continue identifying opportunities to partner and collaborate to build this project.</p>



Initiatives	Progress Update	Next Steps
<p data-bbox="94 212 126 243">↑</p> <p data-bbox="151 159 321 300">Identify lessons learned and opportunities to enhance permitting processes</p>	<p data-bbox="358 159 602 184">In the past quarter, staff:</p> <ul data-bbox="370 216 992 1108" style="list-style-type: none"> • Kicked off the As-Built Policy Advisory Group with internal staff and external stakeholders to review and make recommendations for improvements to the as-built permitting processes. • Kicked off the Outstanding Public Service (OPS) Team to start working on global process improvement initiatives across CDA. The group reviewed recent customer service feedback, survey's, evaluations, and other process improvement strategies to make services more accessible. This group will meet regularly to work on progressive customer service initiatives. • Met with City of Nevada City representatives with options and costs to bring the City into using and adding their own module in the Accela land use software program to improve communication and efficiencies overall between the County and City. • Discussed participating in a "Hot Wash" session with several land use permit customers; this is in regards to their current projects. • Implemented the use of Bluebeam construction software that has helped improve flexibility and efficiencies overall when processing and stamping digital project plans within the Building Department. • Collaborated with the Nevada County Contractors' Association and local design professionals on an initiative to implement a residential master plan catalog. This will be a selection of pre-approved residential master plans that customers will be able to access for a faster and more cost effective permitting process. Also, River Fire victims will receive a decreased cost to use these plans. 	<p data-bbox="1029 159 1312 184">In the next quarter, staff will:</p> <ul data-bbox="1040 205 1528 615" style="list-style-type: none"> • Plan to move forward with Hot Washes as current projects complete or move into a space where Hot Washes make sense. • Develop the OPS Team further by creating potential project(s), and next steps as the group actively works on process improvement initiatives. • Continue to leverage the As-Built Policy Advisory Group to develop specific process improvement recommendations. • Collaborate with Nevada County Contractors' Association to outreach to community on Master Plan Catalog – especially victims of the River Fire.
<p data-bbox="94 1220 126 1251">↑</p> <p data-bbox="151 1161 321 1325">Nevada County Energy Action Plan Implementation Community Development Agency</p>	<p data-bbox="358 1171 602 1197">In the past quarter, staff:</p> <ul data-bbox="370 1209 976 1528" style="list-style-type: none"> • Met with the Energy Action Plan Community Working group monthly throughout 2021. • Collaborated with Sierra Business Council and Civic Spark Fellow Program to create a website and important information regarding energy efficiency and water conservation. • Worked with the group to create and finalize a <i>Biggest Bang for Your Buck</i> guides and an Energy efficiency toolkit. These guides along with the Energy Action Plan and other information can be found at: <a data-bbox="391 1507 971 1528" href="https://www.mynevadacounty.com/3198/Energy-Efficiency.">https://www.mynevadacounty.com/3198/Energy-Efficiency. 	<p data-bbox="1029 1171 1312 1197">In the next quarter, staff will:</p> <ul data-bbox="1040 1209 1528 1591" style="list-style-type: none"> • Continue to meet monthly with the Community Working Group to discuss ways that the community, homeowners, and businesses can be more energy-efficient and save money. • Begin to focus and identify with the Sierra Business Council ways to conserve energy and water and implement more efficient systems and County operations. Wastewater treatment facilities, transit/vehicle fleet, and upgrading heating and air conditioning units to more energy-efficient models are possible areas that the County could explore for efficiencies in energy consumption and long-term costs.



Initiatives	Progress Update	Next Steps
 <p>Support development of a Soda Springs Visitors Center with stakeholders County Executive Office</p>	<p>In Quarter 3, Nevada County staff participated in the Donner Summit Association Summit on August 21, 2021 to discuss peak period visitation impacts and strategies . Additionally, Nevada County Public Works provided a small funding match to an initiative led by Placer County to deploy several temporary toilets and trash receptacles on Donner Pass Road to alleviate waste being left by visitors alongside the public roadway and throughout the community. Last but not least a related initiative called The CCC, led by Supervisor Bullock, was held monthly throughout Q3 that discussed various issues including the impacts of Van Life Campers, trail and cycling infrastructure needs, and public safety issues related to wildfire smoke and public safety power shutoffs (PSPS events), also referred to as Public Safety Outage Management (PSOM) via Nevada Energy who supplies power to the Truckee Tahoe Public Utility District.</p>	<p>In Quarter 4, staff will evaluate and further explore opportunities to advance ways to address high visitation impacts in Soda Springs area, including reviewing opportunities that may include a Visitors Center as a part of an effort to develop a Master Recreational Plan.</p>
 <p>Seek Federal and State Funding Opportunities for Infrastructure Projects Including Broadband Community Development Agency</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Applied for several infrastructure related grants • Continued work on several grant projects this past quarter. • Bridges are designed to accommodate future broadband infrastructure. • Partnered with Tahoe-Truckee regional partners on EDA Build Back Better proposal submission including focus on investing in broadband infrastructure. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Continue to monitor grant opportunities • Continue working with the Grant Committee as opportunities arise
 <p>Partner with the Nevada County Relief Fund to support Covid-19 recovery efforts County Executive Office</p>	<p>In June 2021, the Nevada County Relief Fund announced a fifth round of grants available to small businesses thanks to the Board of Supervisors allocation of \$250,000 from the County's American Rescue Plan Act (ARPA) allocation.</p> <p>In July 2021, the Board granted nearly \$200,000 in micro-grants up to \$5,000 to 79 small businesses countywide.</p> <p>As in prior rounds, Sierra Business Council (SBC) administered the process. After evaluating each application for eligibility, staff generates a randomly selected list that is reviewed by the Relief Fund's Small Business Team to ensure geographic and business type diversity. While the applicants certify they are following state and local public health guidelines, County and municipal staff verify they are in good standing and have no current records of complaints.</p> <p>As with the Jones Fire in August 2020, the Relief Fund called for donations to support survivors of the August 4, 2021 River Fire. To date, over \$260,000 has been raised for wildfire relief from over 600 local donors.</p> <p>The County contracted with Connecting Point to provide one-on-one case management services. The Connecting Point "Navigators" have been working with 48 households impacted by the fire.</p>	<p>In Q4, the Relief Fund does not plan to engage in fundraising.</p> <p>This winter, the Connecting Point "Navigators" will continue to work with households impacted by the fire.</p>



Initiative Details

Board of Supervisors 2021

Initiatives	Progress Update	Next Steps
OBJECTIVES		
 Broadband		
 Adopt a policy declaring “Broadband is essential infrastructure” to signal this is a County priority.	Initiative will be coordinated with an update to the County's Broadband Strategy (pending).	
 Develop an environmental permitting “toolkit” to facilitate broadband.	In the past quarter, staff: <ul style="list-style-type: none"> Collaborated with Sierra Business Council, Ascent Environmental, and Internet Providers to prepare the County's Request for Proposal (RFP) for the programmatic Environmental Impact Report (EIR) and secure Board approval (done 10/12/21). Received \$50,000 "matching grant" from the California Emerging Technology Fund (CETF) to help fund the programmatic EIR. 	In the next quarter, staff will: <ul style="list-style-type: none"> Work with Ascent Environmental, Inc. to launch the Programmatic EIR. The EIR is expected to take approximately 10-12 months to complete and will involve multiple opportunities for public engagement.
 Manage the “Last-Mile” Broadband Grant program with Sierra Business Council.	In April 2021, the County awarded \$500,000 for the second round of the "Last-Mile Broadband Grant Program" to four local internet service providers (ISP); broadband service will be offered to 440 households to support distance learning, remote working, and tele-medicine. The four ISPs include Nevada County Fiber, Inc., Northern Sierra Fiber, Oasis Broadband, and Spiral Fiber, Inc., who each offered unique and innovative approaches to expanding broadband in areas challenged by both the geographic infrastructure challenges and the low population density. Highlights from the past quarter (July-September): <ul style="list-style-type: none"> Contracting with the four ISPs is largely complete and the ISPs are moving forward with implementation. <ul style="list-style-type: none"> Spiral Fiber is moving forward with its Network Design. Oasis Broadband preparing to build a tower in the spring. 	<ul style="list-style-type: none"> Continue to coordinate with SBC to administer the grants and monitor implementation. Continue to meet monthly with Sierra Business Council to discuss funding opportunities and identify potential projects that will provide broadband services to areas of the County that are not currently served.
 Evaluate the feasibility of a pilot “line extension” grant program.	Initiative will be addressed in the updated Broadband Strategy (pending).	
 Update the “Broadband Strategy” with Sierra Business Council.	Initiative is due to begin in Quarter 4.	
 Develop process and funding guidelines to support “Dig Once” initiatives.	No update at this time.	No update at this time.



Initiatives	Progress Update	Next Steps
 <p>Develop a map of projects in the County to show service areas and gaps.</p>	<p>Initiative will be addressed in the updated Broadband Strategy (pending).</p>	
 <p>Engage and inform the community about County efforts to expand Broadband,.</p>	<ul style="list-style-type: none"> Following the Board decision to to fund a programmatic EIR (10/12/21), the public was notified through press releases at: News Flash • Nevada County, CA • CivicEngage (mynevadacounty.com) 	
 <p>Advocate at state and federal level for funds to expand rural broadband.</p>	<p>Board and CEO staff continues to advocate for rural broadband in coordination with our state and federal lobbyists and partners at RCRC and CSAC.</p> <p>In September, the Board wrote the California Public Utilities Commission (CPUC) to comment on the State's "middle-mile" broadband plans. The County requested that the state-owned "middle-mile" network extend beyond Nevada City to serve North San Juan and the Town of Washington, and that the line reach Grass Valley via Highway 49 rather than Highway 174 in order to serve Lake of the Pines and Alta Sierra.</p>	<p>Board and CEO staff will continue to advocate for rural broadband in coordination with our state and federal lobbyists and partners at RCRC and CSAC.</p>
<p>OBJECTIVES</p> <p> Cannabis</p>		
 <p>Collect Quarterly Cannabis Business Taxes Cannabis Division</p>	<p>In the prior quarter, the Treasurer/Tax Collector's Office:</p> <ul style="list-style-type: none"> Collected a total of \$390,067.86 for the 20-21 fiscal year, exceeding the projected revenue goal of \$300,000. There are some pending payments, as well as outstanding returns and true-ups we are actively trying to collect which should increase the overall revenue. Registered a total of 105 businesses for the current 21-22 fiscal year, and have sent out 14 welcome packets to newly licenses/permitted businesses since the start of the fiscal year. Continued to work with CDA to put the issuance and/or renewal of ACP permits on hold for any businesses that have fallen out of compliance, and recently sent out non-compliance notices to those who have not been responsive to our attempts of collecting outstanding items. Submitted the MOU to CDFA to get access to the data in the CCTT-Metric system is still under review, however, we continue to check in with them regarding the status and anticipate having that in place soon. 	<p>In the next quarter, the Treasurer/Tax Collector's Office will:</p> <ul style="list-style-type: none"> Continue to track the license and permit information from the state and county, which are utilized to keep a current list of active cannabis businesses. Monitor Quarter 1 tax returns for the 21-22 fiscal year are due by November 1 for the period of July through September. Per the ordinance, the gross receipts rate has been increased by the CPI and will increase by .04% for the 21-22 fiscal year. Continue to attend quarterly regional cannabis meetings with other counties and connect with the Nevada County Cannabis Alliance to work with them and assist business operators. With the addition of a full-time cannabis position, we will begin field operations in collaboration with CDA and Code compliance so that we can provide a united front and audit businesses for compliance in tax remittance. Meet with County Counsel, CDA, and Code Compliance to look at potential ordinance updates in preparation for the Board Workshop.



Initiatives	Progress Update	Next Steps
 <p>Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Received approval from the Board of Supervisors for the implementation of the Unmanned Aircraft Surveillance Pilot Program for 2022. • Investigated all received public complaints in a timely manner. • Communicated via social media and local media the possible avenues to report questions and concerns about cannabis cultivation in the community. • Collaborated with local and state agencies to address numerous egregious unpermitted cultivation sites, reducing significant risk to the public and the environment. • Provided a response to the Board of Supervisors regarding the findings in the Grand Jury Report. • Hired additional staff to support the cannabis enforcement program. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Develop the Unmanned Aircraft Surveillance Program, including purchase equipment, develop internal procedures, and train staff. • Develop Memorandum of Understanding (MOU) with the Sheriff's Office regarding planned collaboration to address unpermitted cannabis cultivation. • Train and develop new staff. • Continue to investigate all received public cannabis concerns.
 <p>Research New Cannabis License Types Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Discussed options in the current climate regarding license types with the Nevada County Cannabis Alliance • Met as an agency to discuss public survey, listening session, and stakeholder feedback 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Continue to engage with stakeholders regarding license type needs and priorities within the industry • Prepare to report to the Board of Supervisors during the board workshop regarding additional license type needs going forward
 <p>Maintain a Cannabis Permitting Program Cannabis Division</p>	<p>In the prior quarter, staff:</p> <ul style="list-style-type: none"> • Received approval from Board of Supervisors for Cannabis Equity Grant assessment and program. • Conducted a public Get Legit: Permitting Workshop in collaboration with the Nevada County Cannabis Alliance. • Provided a response to the Board of Supervisors regarding the findings in the Grand Jury Report. • Approved 18 cannabis permits. • Hired additional staff to support the cannabis permitting program. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Submit application for Department of Cannabis Control's Local Jurisdiction Assistance Grant Program, potentially securing \$1.2million to assist in the further development of the Cannabis Permitting Program. • Submit application for California State Equity Grant, to secure Type 1 Funding for the development of a local Cannabis Equity Program. • Collaborate with California Water Boards to conduct onsite outreach and education regarding local and state permitting process. • Train and develop new staff.
<p>OBJECTIVES</p>		
<p> Housing</p>		
 <p>Housing Master Plans Project</p>	<p>In the past quarter, staff:</p> <ul style="list-style-type: none"> • Completed a successful RFP for this project. • Collaborated with 5 regional cities and counties to select a consultant to design plans. • Presented Housing Master Plans Project to Board of Supervisors for approval. • Executed a contract with project consultant. 	<p>In the next quarter, staff will:</p> <ul style="list-style-type: none"> • Collaborate with the contractor and regional jurisdictions to develop specific plan sets



Initiatives	Progress Update	Next Steps
<p>✓ Truckee Lofts Project</p>	<p>Q3 Updates:</p> <ul style="list-style-type: none"> • Truckee Lofts is complete. Units are leased and tenants are moved in or in the process of moving in. A ribbon cutting ceremony was held for this project and others on October 1st. 	
<p>✓ Penn Valley Senior Housing Project Homeless Plan Phase 1</p>	<p>Q3 Updates:</p> <ul style="list-style-type: none"> • Lone Oak Senior Housing project was completed in July. All units are leased and tenants have moved in. A ribbon cutting ceremony was held August 5th. 	<p>There is potential for a Phase 2 at this location.</p>
<p>↑ Implement a centralized landlord recruitment and retention program Homeless Plan 2021</p>	<p>Q3 Updates:</p> <ul style="list-style-type: none"> • Housing and Community Services (HCS) has selected a provider for the Landlord Liaison and Recruitment (LLR) program. The program is currently underway and is being promoted to the public through press releases, collaboration with local businesses, and through Community Solutions and the Built for Zero initiative. The program will be supported by over \$700,000 in Emergency Solutions Grant (ESG) provided by the Continuum of Care (CoC) and County allocated Homeless Housing, Assistance, and Prevention (HHAP) round 1 and 2 funds. • The Housing Choice Voucher waitlist reopened with a boost in funding from the American Recovery Plan. The funding provides additional vouchers for homeless people living with disabilities, transitional age youth, and the general population of homeless households. 	<ul style="list-style-type: none"> • Continue to promote the program to the community through collaboration with businesses.



Initiatives	Progress Update	Next Steps
<p data-bbox="94 247 126 279">↑</p> <p data-bbox="151 163 321 346">Facilitate and promote partnerships for the development of affordable and supportive housing</p> <p data-bbox="151 348 321 369">Homeless Plan 2021</p>	<p data-bbox="358 163 483 184">Q3 Updates:</p> <ul data-bbox="358 218 992 1108" style="list-style-type: none"> • Brunswick Commons construction will be completed this winter with an expected date of occupancy in February 2022. • Housing and Community Services (HCS) identified and collaborated with Nevada City's Cashin's Field project for 41 units of affordable housing; tax credits were awarded in November, construction financing closed in May, pre-construction work has begun, with the estimated completion date in spring 2023. This project was selected as the first Western Nevada County Local Housing Trust Fund project. • Penn Valley Senior Housing Project is complete, and all units are leased with tenants moved in. • Truckee Artist Lofts is complete with units leased and tenants moving in. • A developer was selected by the State procurement process for development of the Truckee California Highway Patrol (CHP) surplus property. Design is in process; town of Truckee is lead. • HCS applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000, which is being used to convert an existing three-bedroom, two bath County owned property into six individual units of permanent supportive housing. An architectural contract is in place. Estimated completion date is December of 2022. • HCS worked with local municipalities to establish and coordinate funding of affordable housing through the use of a local housing trust fund, the Western Nevada County Regional Housing Trust Fund (WNCRHTF) through the Permanent Local Housing Allocation (PLHA); the WNCRHTF has been implemented and is being used to fund the Cashin's Field project. 	<ul data-bbox="1040 170 1463 254" style="list-style-type: none"> • Continue to promote the program to the community through collaboration with businesses.
<p data-bbox="90 1146 188 1167">OBJECTIVES</p> <p data-bbox="94 1178 126 1209">↑</p> <p data-bbox="151 1184 305 1209">Homelessness</p>		
<p data-bbox="94 1325 126 1356">↑</p> <p data-bbox="151 1241 310 1396">Complete Renovation of Odyssey House Mental Health Residential Treatment Center</p> <p data-bbox="151 1398 277 1444">Homeless Plan Phase 1</p>	<p data-bbox="358 1241 483 1262">Q3 Updates:</p> <ul data-bbox="358 1295 948 1379" style="list-style-type: none"> • Construction is well underway and is scheduled to be complete in November of 2022, with residents moving in shortly after. 	<ul data-bbox="1040 1253 1500 1308" style="list-style-type: none"> • A ribbon cutting ceremony is planned for November 17, just before residents move in.



Initiatives	Progress Update	Next Steps
<p data-bbox="94 268 126 300">↑</p> <p data-bbox="151 163 326 390">Increase availability of rental assistance and mortgage assistance to prevent individuals and families from becoming homeless</p> <p data-bbox="151 394 321 415">Homeless Plan 2021</p>	<p data-bbox="358 163 483 184">Q3 Updates:</p> <ul data-bbox="370 218 997 632" style="list-style-type: none"> • The state has centralized distribution of rental assistance and mortgage assistance through a state portal for both landlords and tenants; any funding received by Nevada County towards these goals will be distributed through the portal. • Funds awarded to the Nevada County Continuum of Care (CoC) for prevention have been rolled into the state's plan. • Housing and Community Services (HCS) will continue to apply for funding to support both rental assistance and mortgage assistance and continue to work with the state to leverage incoming coronavirus relief funds. • Housing and Community Services is working with the CoC to educate about the state initiative, and local partners in Eastern and Western County are working with distressed renters and landlords to get individuals into Q3 the program. 	<ul data-bbox="1040 170 1520 310" style="list-style-type: none"> • Housing and Community Services (HCS) will work to develop a communication strategy for partners and community members to help customers understand the availability of rental assistance and how to apply.
<p data-bbox="94 852 126 884">■</p> <p data-bbox="151 716 326 1010">Expand access to and availability of services and housing to foster and TAY youth to prevent long term homelessness and prevent them from entering the adult homeless system</p> <p data-bbox="151 1014 321 1035">Homeless Plan 2021</p>	<p data-bbox="358 716 483 737">Q3 Updates:</p> <ul data-bbox="370 770 997 1360" style="list-style-type: none"> • The Continuum of Care (CoC) and the County utilized some funding from the Homeless, Housing, and Assistance, and Prevention (HHAP) youth set aside to apply for the Youth Homeless Demonstration Project, which provides \$1,000,000 to a selected community to address youth homelessness; this was submitted but the award was not received. • The Youth Committee is working on a youth specific Point in Time count. • The youth providers are organizing to begin a data project in order to assess gaps in the system and provide recommendations for additional funding to address youth homelessness. • Added the Qualified Individual function whose job it is to assess the real need for Short Term Residential Treatment Provider (STRTP) placements to ensure such placement is in the best interest of the child's mental health. • Behavioral Health is partnering with Bright Futures for Youth to provide homelessness case management for young adults. Contract has been drafted with goals and deliverables are established. Contract will go into effect October 1st. 	<ul data-bbox="1040 730 1484 808" style="list-style-type: none"> • Compile data on gaps to provide recommendations for additional funding to address youth homelessness.
<p data-bbox="94 1482 126 1514">↑</p> <p data-bbox="151 1402 326 1581">Strengthen housing focused case management and post housing supportive services</p> <p data-bbox="151 1585 321 1606">Homeless Plan 2021</p>	<p data-bbox="358 1413 483 1434">Q3 Updates:</p> <ul data-bbox="370 1455 997 1780" style="list-style-type: none"> • Currently in process of implementing Critical Time Intervention (CTI) through the HRT collaboration. CTI model is discussed at each HRT meeting. • Developed processes to access rapid rehousing and Behavioral Health support after achieving residency. • Behavioral Health staff are utilizing HMIS and actively pursuing housing for homeless clients in both Eastern and Western County. • Behavioral Health continues to utilize full-service partnership services to support individuals with serious mental illness in maintaining stable housing. 	<ul data-bbox="1040 1413 1520 1675" style="list-style-type: none"> • Explore funding opportunities for post-housing case management through new CalAIM Enhanced Care Management and Community Supports benefits offered through Medi-Cal Managed Care Plans. • Investigate opportunity for increased supportive housing through Behavioral Health infrastructure funding, including permanent supportive housing models with onsite staffing.



Initiatives	Progress Update	Next Steps
 <p>Expand year-round shelter capacity Homeless Plan 2021</p>	<p>Q3 Updates:</p> <ul style="list-style-type: none"> • Health and Human Services has released a Request for Proposal (RFP) for a lead organization to provide non-congregate sheltering to reduce unsheltered homelessness among veterans, families, and chronically homeless individuals. • A contract is in place for the CalWORKS Housing Support Program (HSP), which provides youth and family housing and shelter options. • We will continue to contract with Community Beyond Violence for domestic violence shelter services. 	<ul style="list-style-type: none"> • Select non-congregate shelter provider from the Request or Proposal results and expand family shelter options through the Homekey funding opportunity.
 <p>Expand and strengthen non-congregate, navigation-based, interim housing options Homeless Plan 2021</p>	<p>Q3 Updates:</p> <ul style="list-style-type: none"> • Housing and Community Services (HCS) was awarded Homekey funding for purchase of a hotel to house homeless households. Utilizing 30 recently allocated emergency housing vouchers, this project will convert to 21 units of affordable permanent housing in February 2022 for households experiencing homelessness. • HMIS has been implemented for all providers and all hotel/motel stayers are tracked in HMIS. • Trailers are currently in use for COVID isolation and quarantine; trailers will be converted to permanent housing at designated mobile home parks as COVID hospitalization numbers and the need for quarantine and isolation allow. • Winter shelter expansion is under contract for both Eastern and Western County, with provisions to allow for PSPS emergency sheltering events. 	<ul style="list-style-type: none"> • Health and Human Services will be submitting the Homekey application and working with a provider through the Request for Proposal (RFP) process to expand year round shelter capacity.



Initiatives	Progress Update	Next Steps
<p data-bbox="94 220 126 262">↑</p> <p data-bbox="151 163 321 321">Provide strong leadership to the Nevada County Regional Continuum of Care Homeless Plan 2021</p>	<p data-bbox="358 163 483 191">Q3 Updates:</p> <ul data-bbox="370 220 992 1018" style="list-style-type: none"> • The Homeless Management Information System (HMIS) is implemented across all providers, the By Name List has been refined and is being implemented, and Housing and Community Services (HCS) is currently working with Built for Zero to develop monthly reports to track metrics identified in the Homeless Plan that will be communicated through ClearPoint and monthly reports to the Continuum of Care (CoC). • Nevada County works closely with the CoC to coordinate and implement the yearly Point in Time (PIT) count. The next count is scheduled for end of January 2022. • Connecting Point's Volunteer Hub allows individuals to find opportunities to volunteer for homelessness related activities. • The Better Together Nevada County website provides info on what Nevada County is doing to address homelessness; ClearPoint, a performance management platform, has been implemented as a tool for tracking progress on the Homeless Plan, with reports available through the Board of Supervisors webpage. • HMIS is implemented across all providers. A new committee has been set up to evaluate and update the Coordinated Entry System (CES) policies and procedures with significant changes to come. • Initial meetings for the Outcomes and Measures Committee and the Best Practices Committee have begun to ensure accurate and timely data collection and submission. 	<ul data-bbox="1040 170 1528 226" style="list-style-type: none"> • Provide access to Built for Zero reports through the Better Together website.
<p data-bbox="94 1119 126 1161">↑</p> <p data-bbox="151 1060 321 1218">Strengthen the coordinated multi-disciplinary case conferencing team (HRT) Homeless Plan 2021</p>	<p data-bbox="358 1060 483 1087">Q3 Updates:</p> <ul data-bbox="370 1115 992 1556" style="list-style-type: none"> • The By Name List has been cleaned up and is being implemented as an accurate tool to address homelessness of specific individuals. • The Housing Resource Team (HRT) engaged in a 3-month process improvement and is working closely with Built for Zero to improve case conferencing practices. Over the 3 months, the HRT doubled the monthly average housing placement rate. The total 3-month project incorporated 34 households with a total of 44 people; 41% were placed in permanent or interim housing and 100% were linked to vital services never before received. • The success of implementing case conferencing dedicated to working on chronically homeless households has led to the formation of weekly case conferencing in the Tahoe Truckee region and specifically for veterans. 	<ul data-bbox="1040 1066 1511 1270" style="list-style-type: none"> • Expand case conferencing to youth and families. Coordinate quarterly by name list clean up and review, ensuring accuracy of the real time data of households on the list. Begin tracking households at risk of experiencing homelessness through a parallel coordinated entry process.



Initiatives	Progress Update	Next Steps
<p data-bbox="94 254 126 289">↑</p> <p data-bbox="151 159 326 390">Continue to support and strengthen the HOME Team and expand embedded outreach and engagement across the CoC Homeless Plan 2021</p>	<ul data-bbox="370 186 987 600" style="list-style-type: none"> • Therapists and case managers continue to be incorporated into Probation, the Public Defender's Office, the jail, and in Hospitality House to expand embedded outreach and engagement. • Funding was secured to continue embedded therapist in the jail. • Homeless outreach worker realigned for better alignment with ongoing homelessness efforts. • Housing and Community Services (HCS) was awarded Homekey funding for purchase of a hotel to house homeless households. Utilizing 30 recently allocated emergency housing vouchers, this project will convert to 21 units of affordable permanent housing in February 2022 for households experiencing homelessness. 	

