



# 2020 BOARD OBJECTIVES THIRD QUARTER REPORT

This report outlines the various initiatives in progress during the third quarter of 2020 that contribute to the achievement of the Board of Supervisors' 2020 annual priority objectives.



## Message from the Chair



As we settle into fall and the height of fire season, we have much to be grateful for here in Nevada County. My heart is full of gratitude to the first responders and fire fighters who safely evacuated our residents and saved countless homes from the Jones Fire in August. Although 7 homes were lost, it could have been so much worse as we've watched a record 4 million acres burn in California in 2020, destroying historic forests, whole communities and iconic landmarks. Our own Independence Trail was heavily damaged along with our historic Wolman School campus. I am also grateful to our community as we've pulled together to slow the spread of COVID-19. From businesses to service organizations to artists, we have each found ways to spread joy and connection in a time of social distancing and civic unrest.

Without a doubt, 2020 has been one of the most challenging years our County has faced in decades. The COVID-19 pandemic continues to threaten our physical and mental health, as well as our local economy. Nevertheless, we continue to be a community that steps up to help, takes care of each other, and works together to meet our local challenges. Your Board of Supervisors and the County are working closer than ever before with our towns and cities, and our community partners, with the clear understanding that whatever comes our way, we are better together. I am so proud that the County distributed \$3 million of Cares Act Relieve Funds directly to local organizations, our City and Town partners and to expedite broadband infrastructure projects to support distance learning and telework.

At the beginning of this year, when the Board of Supervisors identified our 2020 annual policy objectives, we recognized new and old challenges facing the County organization and our community, including preparing for wildfire season and the threat of more public safety power shutoffs. We assessed our progress on addressing homelessness and building affordable housing projects and deliberated at length about the role the County should play in promoting economic development in our community. In addition, we agreed to continue to support our emerging permitted cannabis industry, and we added energy resiliency as a critical new priority.

As this year comes to a close and we start planning for 2021, I am proud of the immense accomplishments we've made on these important community issues, despite the COVID-19 pandemic derailing every facet of our lives and work. Progress on housing and addressing homelessness is particularly noteworthy as Brunswick Commons moves toward construction and plans for Cashin's Field charge ahead while innovative programs like Operation Sugarloaf and the HOME team have helped our most vulnerable residents gain stability through housing and wrap around services. We've strengthened existing, and developed new, partnerships to support economic development by creating the Nevada County Relief Fund, other grant programs and by providing technical assistance to businesses and organization to implement the state's industry specific COVID-19 guidance.

This board has also remained vigilant in maintaining core services and the County's financial stability while closely monitoring the economic impacts of COVID-19. During the pandemic, demand for County services has increased across many core services from building permits to safety net social services programs. I'm proud of our staff's resilience, creativity and commitment to delivering these services to our community in new and innovative ways.

On behalf of the board, I want to thank everyone for their care of our community and encourage us all to persist with our efforts. Vigilance to practice social distancing and wearing face coverings is critical to containing the spread of COVID-19 and help our businesses stay open. I know we can slow the spread again and take care of Nevada County.

Heidi Hall, Chair Board of Supervisors



## 2020 Board Objectives Summary



Maintain the County's financial stability and core services.



Reduce the loss of life during a wildfire by improving evacuation routes and early warning systems; creating more defensible space around private properties and driveways, building a network of maintained fuel breaks, engaging residents in emergency preparedness and fire-safe stewardship, and enhancing critical infrastructure.



Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.



Proactively support job-enhancing economic development by implementing business friendly data-driven policies, investing in broadband and infrastructure projects that enhance the quality of life for all Nevada County residents, and partner with private sector, non-profit, Grass Valley, Nevada City and Truckee leaders to collaboratively support local businesses and promote tourism.



Coordinate with local jurisdictions, developers and other partners to facilitate development of and access to affordable and workforce housing development.



Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional supply chain license types and a compassionate use program.



In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



Promote community resiliency by implementing policies, cost-saving programs and best practices supported by the County's Energy Action Plan.



# Board of Supervisors (BOS) Objectives Development Cycle








## Intent of Report

This Third Quarter Report introduces the planned initiatives and performance measure to track progress toward the Board of Supervisors' 2020 policy objectives. Following the Board's January planning workshop, and subsequent adoption of their Policy Objectives on February 11, 2020 with Resolution 20-041, staff developed this tracking report to be delivered on a quarterly basis to the Board and available on the County's website for public review. In addition, the highlights of the report are formally presented to the Board of Supervisors twice annually. First, at the Board's annual planning workshop in January each year, and second at a regular Board of Supervisors public meeting in July as a mid-year update. This report is intended to increase transparency and accountability of the County's work toward meeting the Board's objectives.

Any questions, suggestions, or requests for additional information regarding the information in this report should be directed to the County Executive Office at [ceo@co.nevada.ca.us](mailto:ceo@co.nevada.ca.us).

### Status Symbol Key

Each objective and initiative are accompanied by a status symbol. The Key to the status symbols is below:

	On Target
	Caution
	Below Plan
	Not Started
	Completed



**Description**

Maintain the County's financial stability and core services.



**Progress Update** 🔒 Q3-20

The County is cautiously optimistic about fiscal performance in the midst of the COVID-19 pandemic. When accounting for major outliers in revenue and expense, the first quarter of FY 20-21 is in line with historical norms as compared to the adopted budget. This allows the County to continue prioritizing the delivery of core services, while remaining vigilant in controlling costs. To-date, significant reliance on fund balances has not been required in order to sustain core service delivery. However, there remains significant uncertainty with regard to future fiscal performance as the pandemic drags on. Accordingly, the Objective is given a status of “Caution” despite the overall fiscal stability.

In the first quarter of FY 20-21, the Board of Supervisors adopted a Coronavirus Relief Fund (CRF) Expenditure Plan, which outlines the County's plan for \$10M in Federal CARES Act CRF moneys allocated to the County. This plan includes the provision of \$3M in support for the community through grants to small businesses, non-profits and anchor organizations, the funding of distance learning and telework initiatives, support for local police departments. Also included in the plan is \$7M for County costs to respond to the COVID-19 pandemic. This infusion of funds will soften the fiscal burden of the County's delivery of COVID-19 response services, and minimize the impact of those costs on the delivery of other core services.

Services continue to be delivered online where appropriate, in order to maintain the health and safety of customers and County staff, and in-person where safe and necessary.

**Next Steps** Q3-20

Revenue projections and expenses will continue to be closely monitored for ongoing COVID-19 impacts throughout this year with a planned budget adjustment presented to the Board of Supervisors in the second Consolidated Budget Amendment – typically in February. Staffing resources and vacancies will also be closely monitored and vacancies will be held open where possible without impacting core services.

That monitoring and analysis will play into the planning for the FY 21-22 budget year, the early stages of which are already underway.



## Initiatives

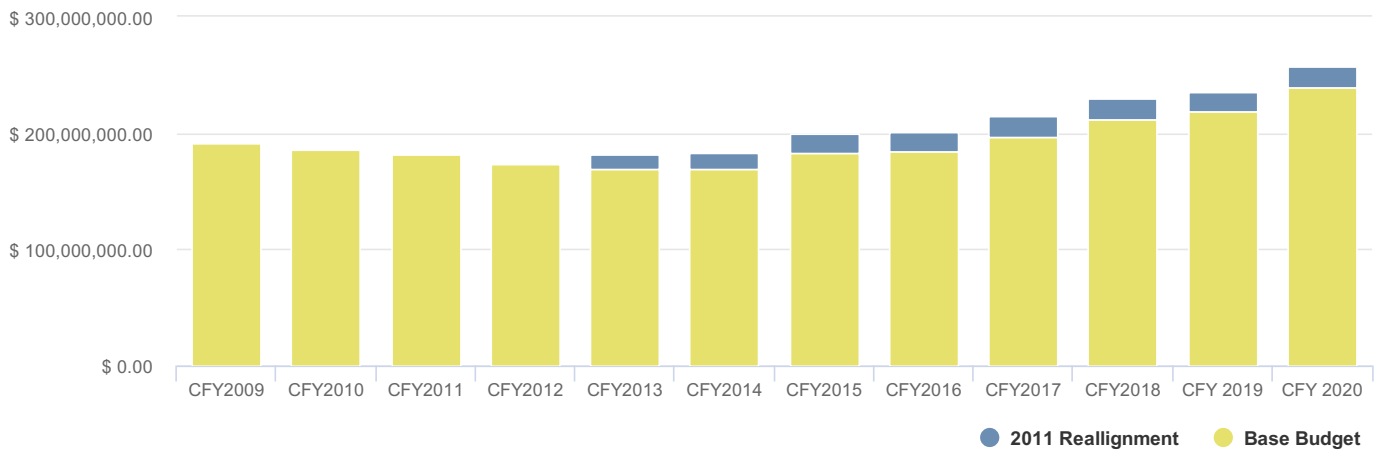
- ↑ **Increase Collection of Delinquent Taxes**  
 Nevada County | 7/1/19 - 6/30/20
- ↑ **Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.**  
 Information and General Services | 7/1/19 - 6/30/20
- ✓ **Maintain Construction Timeline for the Nevada County Operations Center (NCOC)**  
 Information and General Services | 2/1/19 - 6/14/20
- ↑ **Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availabilit...**  
 County Executive Office | 7/1/19 - 6/30/20
- ↑ **Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration**  
 County Executive Office | 2/1/19 - 6/30/20
- ↑ **Manage Core Services Levels by Reorganization or Streamlining Current Resources.**  
 County Executive Office | 1/1/19 - 12/31/19
- **Ensure Healthy Performance of County General Fund**  
 County Executive Office | 7/1/19 - 6/30/20

## Measures

- **County Budget**  
 County Executive Office
- ↑ **General Fund Revenues**  
 County Executive Office
- ↓ **General Fund Expenses**  
 County Executive Office

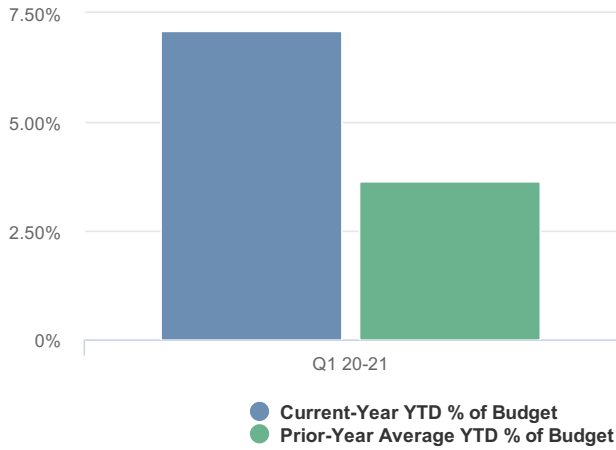
### County Budget

County Budget



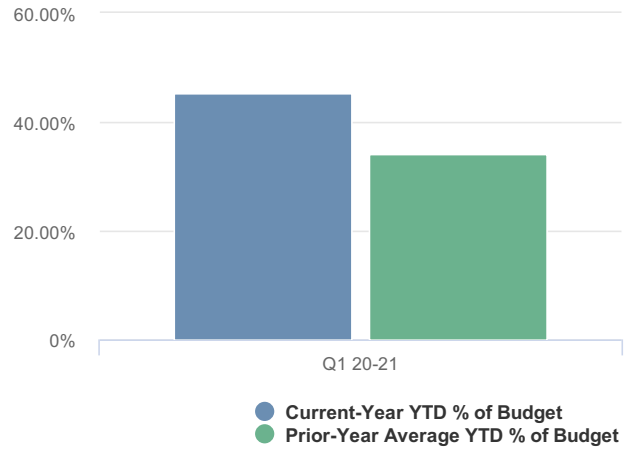
### General Fund Revenues

↑ General Fund Revenues



### General Fund Expenses

↓ General Fund Expenses





**Description**

Reduce the loss of life during a wildfire by improving evacuation routes and early warning systems; creating more defensible space around private properties and driveways, building a network of maintained fuel breaks, engaging residents in emergency preparedness and fire-safe stewardship, and enhancing critical infrastructure.



**Progress Update** Q3-20

In Q3 County of Nevada made evacuation safer by receiving public comment on the Evacuation Annex, by contracting with a forester to support the CAL FIRE roadside vegetation grant and lastly by exceeding the milestone to annually treat 50-70 miles of county-maintained roadway system. This quarter close to 6 miles were brushed. Last quarter we improved Early Warning & Communication by exceeding our annual Code Red enrollment goal in one quarter! We also conducted Code Red Training Sessions with first responders and conducted the Countywide Code Red Test. In this quarter the goal of reducing hazardous vegetation in our neighborhoods was hindered. We had set the bar at collecting 500 tons of Green Waste through our partnership with the Fire Safe Council and exceeded this by 10 times! We did fall short of our pro-active DSI inspection goals and will work on this in Q4.

**Next Steps** Q3-20

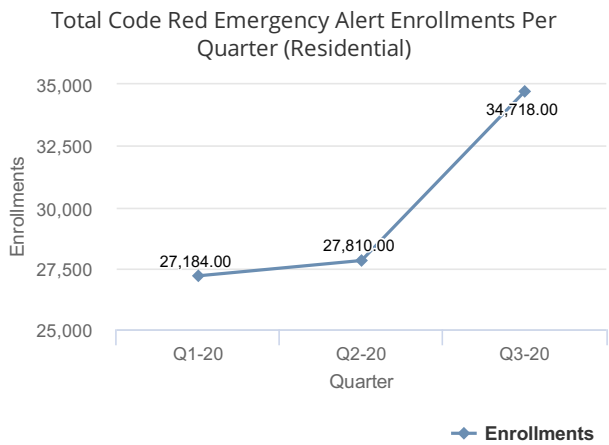
In Q4 County of Nevada will continue to make evacuation safer by finalizing contracts for roadside vegetation treatment on County roads as well as by gaining final approvals for the County Evacuation Annex. Next steps for improving Early Warning & Communications will be to continue implement the Hi-lo siren amongst first responders as well as setting up a team of Spanish Translators to support County emergency response messaging. In the upcoming quarter OES will work to reduce hazardous vegetation in our community by training a new crop of DSI Inspectors and Lead DSI as well as update our Defensible Space Standard Operating Procedure.



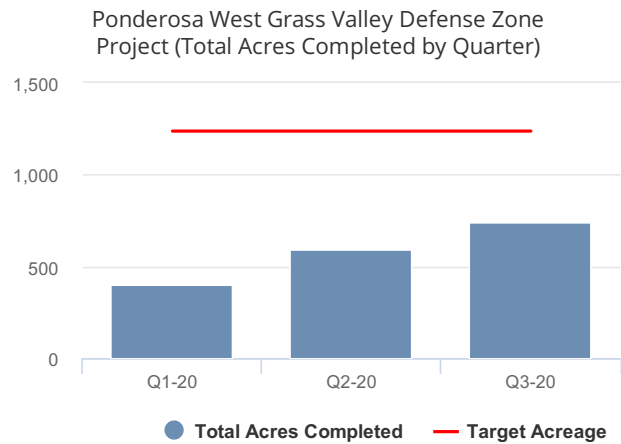
# Initiatives

- **Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property**  
 Information and General Services | 3/1/19 - 12/31/19
- ▲ **Create Safer Evacuation Routes Countywide to Save Lives.**  
 Office of Emergency Services 2020 | 1/1/20 - 12/31/20
- ▲ **Improve Early Warning Systems and Emergency Communications to Reach Everyone**  
 Office of Emergency Services 2020 | 1/1/20 - 12/31/20
- **Establish Defensible Space Around our Homes and Neighborhoods by Reducing Hazardous Vegetation and Encouraging Volun...**  
 Office of Emergency Services 2020 | 1/1/20 - 12/31/20
- ▲ **Provide a Coordinated Approach to Wildfire Response Preparedness Through Planning, Community Outreach, and Program Im.**  
 Office of Emergency Services 2020 | 1/1/20 - 12/31/20
- **Enhance Critical Infrastructure Needed to Respond to Wildfires Such as Evacuation Route Improvements, Water Storage, Fire H.**  
 Office of Emergency Services 2020 | 1/1/20 - 12/31/20
- ✓ **Update the Safety Element of the General Plan**  
 Community Development Agency | 3/1/19 - 5/1/20
- ▲ **Continue Facilitating the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors**  
 County Executive Office | 3/1/19 - 10/20/20

## ▲ **Improve Early Warning Systems and Emergency Communications to Reach Everyone** Improve Early Warning Systems and Emergency Communications to Reach Everyone



## ▲ **Ponderosa West Grass Valley Defense Zone Project** Ponderosa West Grass Valley Defense Zone Project





# Public Safety Power Shutoff Preparation

Board of Supervisors 2020

## Description

Provide community leadership to prepare for and minimize the impacts of Public Safety Power Shutoff (PSPS) events on residents and local businesses by providing timely and accurate public information, prioritizing and advocating for the hardening of critical public safety and telecommunications infrastructure, and assisting people with disabilities and older adults.



## Progress Update Q3-20

Nevada County experienced our first PSPS of 2020 in late September and we expect additional PSPS events moving into Q4 as the fall brings stronger winds and significant precipitation is not forecasted. The County and PG&E are better prepared for these events this year. PG&E has been working all year to clear hazardous vegetation away from critical power lines and other infrastructure. We expect fewer customers to be impacted this year as PG&E is able to more precisely turn off power in high danger areas without cutting off large swaths of it's infrastructure.

OES has been working all year to identify back up power generation for critical county infrastructure and moving through the process of permitting, engineering and procuring back up power generation for the Rood Center, jail, library and other county facilities.

## Next Steps Q3-20

As PSPS season continues into Q4, OES will be on call and ready to activate the Emergency Operations' Center for PSPS events as needed. Planning will continue to progress for back up power generation especially during the 2020 Presidential Election.

## Initiatives

- ↓ **Implement PSPS Resiliency Through Hardening of Critical Infrastructure**  
Office of Emergency Services 2020 | 1/1/20 - 12/31/20
- ↑ **Provide Nevada County with Timely and Accurate Public Safety Power Shutoff Information.**  
Office of Emergency Services 2020 | 1/1/20 - 12/31/20



**Description**

Proactively support job enhancing economic development by implementing business friendly data-driven policies, investing in broadband and infrastructure projects that enhance the quality of life for all Nevada County residents, and partner with the private sector, non-profit, Grass Valley, Nevada City and Truckee leaders to collaboratively support local businesses and promote tourism.



**Progress Update** Q3-20

The ongoing COVID-19 pandemic continues to strain our economy, which justifies listing this Priority Objective as a “Caution” item again. Since the onset of COVID, the County has led efforts to support local businesses with information and resources to operate safely to protect their customers through regular COVID-19 Business Task Force meetings, public webinars, and direct outreach to business owners. The County has leveraged public-private funds to support local businesses and nonprofits through the Nevada County Relief Fund, which has raised and allocated nearly \$800,000 since its launch in April 2020. The County allocated over 30% of its Coronavirus Relief Fund (CRF) monies to support economic and community resiliency including \$1.5M in macro-grants to seven “anchor institutions,” \$1M to expand rural broadband to over 500 households in the Peardale area, \$250K to the Nevada County Relief Fund, and the balance to support municipal policing.

The current focus is on Resilient Communities and Broadband as these topics relate to PSPS event impacts, COVID-19 recovery, support of remote work and distance learning opportunities, and potential influx of new remote workers in Nevada County. Initial work includes identifying gaps in the economic development ecosystem and exploring opportunities to engage with partners at the state and regional level. In addition, SBC is in the early stages of exploring opportunities to further engage the philanthropic community to support economic development and safety net initiatives.

**Next Steps** Q3-20

County staff will continue to focus on assistance to COVID-19 impacted businesses with ongoing information, support, and funding opportunities through the Business Task Force, Nevada County Relief Fund, and any new funding resources that become available. The CRF grant processes developed for the macro-grants and broadband are in place and can be easily repurposed as needed.

Focus for the next quarter will be to build on the momentum established in this new contract with SBC. In addition to building on the robust technical assistance and workshops offered to small businesses, staff looks forward to working more closely with new SBC economic development specialist Emily Blackmer, who was hired full time to focus on updating the CEDS, exploring how philanthropic capital can be leveraged for community impact, and holding focus groups to enhance the remote worker experience. With respect to broadband, SBC will monitor progress with the Race, Exwire and Nevada County Broadband projects and work with the five applicants, who did not receive CRF awards, to determine if their projects are feasible and fundable.



## Initiatives



### Track Deliverables for the Economic Development Service Contract with Sierra Business Council

Board of Supervisors 2020 | 7/1/20 - 6/30/21



### Maintain GoNevadaCounty.com website

Board of Supervisors 2020 | 7/1/20 - 6/30/21



### Assist Race Communications to Build the Bright Fiber Broadband Project

Information and General Services | 1/1/19 - 6/30/21



### Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunitie..

Community Development Agency | 3/1/19 - 6/30/21



### Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission a..

Community Development Agency | 7/1/18 - 6/30/20



### Update Penn Valley Area Plan

Community Development Agency | 3/1/19 - 8/31/20



### Work with Partners to Provide Workforce Development Programs to Local Businesses

Health & Human Services Agency | 1/1/19 - 12/30/20



### Conduct a Request for Proposal for Economic Development/Tourism Services

County Executive Office | 8/1/19 - 4/30/20



### Partner with the Donner Summit Association and Placer County to Develop a Soda Springs Visitors Center

County Executive Office | 3/1/19 - 12/1/20



### Nevada County COVID-19 Emergency Relief Fund

County Executive Office | 7/1/20 - 12/31/20





## Housing

Board of Supervisors 2020

### Description

Coordinate with local jurisdictions, developers, and other partners to facilitate development of and access too affordable and workforce housing development.



### Progress Update

Q3-20

In collaboration with community partners and stakeholders, Nevada County Housing and Community Services works to develop and implement options for housing development and programs to expand housing options for individuals. The County has received the HOME-2018 contract of \$1,000,000 for down payment and rental assistance and will begin to administer funds to Nevada County residents. Rental assistance from these funds will help mitigate income gaps individuals face because of COVID-19 and will assist in keeping people housed. Housing and Community Services is creating a landlord recruitment and retention program along with risk mitigation. Although full launch of the program has been delayed due to COVID-19; landlord engagement activities are included in the AMI contract. Tax credits were awarded for the Brunswick Commons project, the project is currently being winterized, and construction financing is planned to close by mid-December. The Penn Valley Senior Housing project contractor is beginning its construction mobilization on site with underground utility construction starting very soon.

### Next Steps

Q3-20

Nevada County Housing and Community Services will continue to work with partners and stakeholders to support construction of the Brunswick Commons development, explore options for development in Eastern County, identify parcels and project partners for potential developments, deliver down payment and rental assistance, and coordinate on funding opportunities.



## Initiatives



### Truckee Lofts Project

Board of Supervisors 2020 | 7/1/18 - 7/1/19



### Expand Recovery Residence Housing

Behavioral Health | 1/1/19 - 6/30/20



### Advocate for and Collaborate on the Development of Affordable Housing

Housing and Community Services 2020 | 1/1/19 - 6/30/20



### Expand Master Leasing and Improve Supportive Housing Programs, Including in Eastern County

Housing and Community Services 2020 | 1/1/19 - 6/30/20



### Maximize Utilization of Federal Housing Subsidies

Housing and Community Services 2020 | 1/1/19 - 6/30/20



### Secure Additional Flexible Housing Funds for Rental Assistance and to Fund a Landlord Recruitment and Retention Program

Housing and Community Services 2020 | 1/1/19 - 6/30/20



### Penn Valley Senior Housing Project

Housing and Community Services (2019) | 7/1/18 - 1/1/20

## Measures



### New Housing Units Built

Community Development Agency



### Housing Projects in Planning

Housing and Community Services 2020



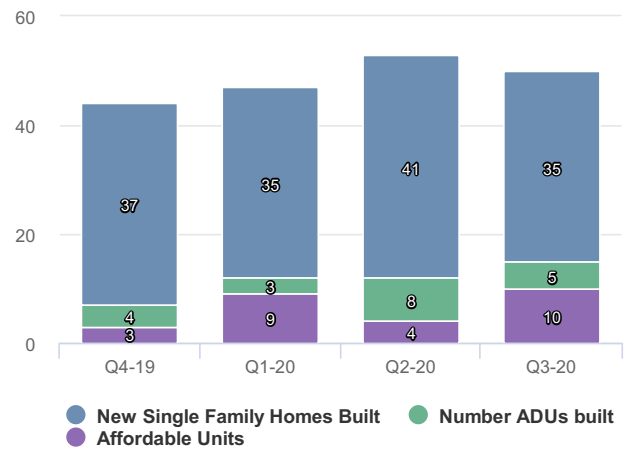
### Home and Business Loan Portfolio

Housing and Community Services 2020



## New Housing Units Built

New Housing Units Built



**Description**

Maintain and continue to improve the cannabis permitting and enforcement program to promote permitted cannabis activities while investigating options for additional supply chain license types and a compassionate use program.



**Progress Update** Q3-20

While cannabis applications and approvals have continued to increase, CDA has received valuable insight regarding the priorities of the industry and stakeholders going forward. Staff have continued to make improvements to the application and review process, and conduct educational workshops to assist would-be applicants. Tax revenues are continuing to increase following the first full year of legal cultivation. Lastly, illegal cannabis enforcement is at its peak season, and cannabis compliance staff have been working aggressively to stay on top of public complaints and ensure compliance with County code.

**Next Steps** Q3-20

CDA will be reviewing several policies which were described as barriers to entry by the cultivation community and stakeholders, in addition to researching new license types to bring before the Board of Supervisors in early 2021. Educational outreach will also continue to be a priority as cultivators come into the permitted process for next season.

**Initiatives**

- **Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program**  
Cannabis Division | 12/1/19 - 12/31/20
- **Collect Quarterly Cannabis Business Taxes**  
Cannabis Division | 7/1/19 - 6/30/20
- ▲ **Research New Cannabis License Types**  
Cannabis Division | 3/1/20 - 4/1/21
- **Research Compassionate Use**  
Cannabis Division | 3/1/20 - 4/1/21
- **Maintain a Cannabis Permitting Program**  
Cannabis Division | 1/1/20 - 12/31/20





## Measures



### Cannabis Enforcement Complaints

Cannabis Division



### Cannabis Permits

Cannabis Division



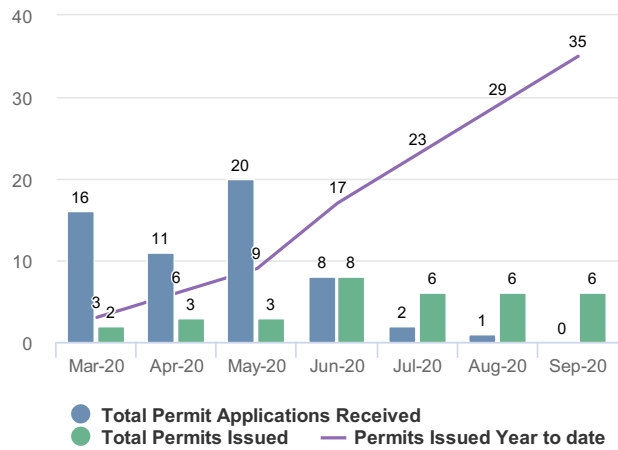
### Cannabis Tax Revenue

County Executive Office



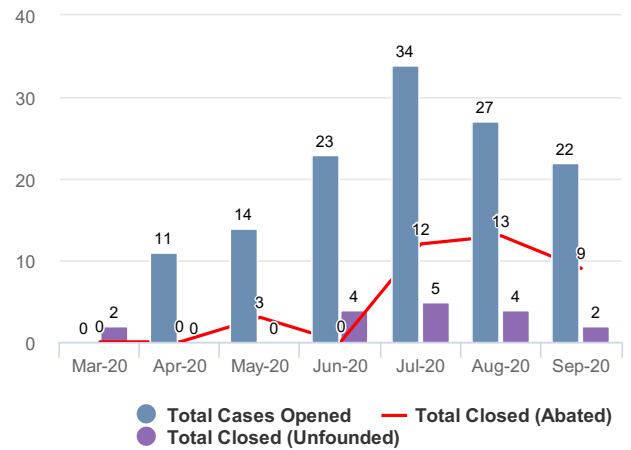
### Cannabis Permits

Cannabis Permits



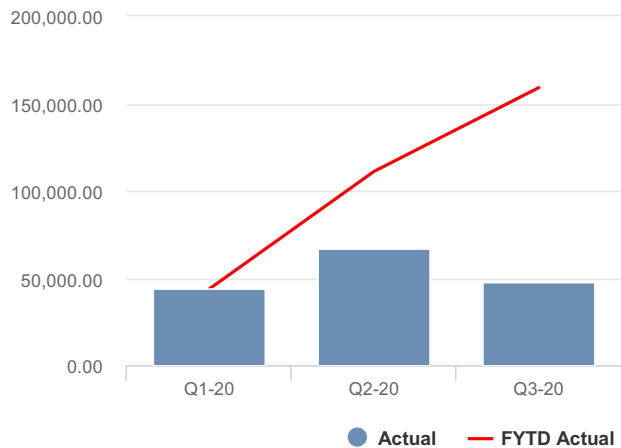
### Cannabis Enforcement Complaints

Cannabis Enforcement Complaints



### Cannabis Tax Revenue

Cannabis Tax Revenue





## Address Homelessness

Board of Supervisors 2020

### Description

In partnership with community providers and other jurisdictions, utilize housing first and continue efforts to prevent homelessness, provide emergency shelter, expand supportive services, secure housing, and enhance coordination to address the needs of the homeless population and to mitigate impacts on the community.



### Progress Update

Q3-20

Housing and Community Services, Nevada County Behavioral Health, other County departments, and community partners and stakeholders work together to develop and expand homelessness services in Nevada County. Highlights from 2019 include development and implementation of the HOME Team, implementation of a Homeless Plan that coordinates efforts across previous strategic plans, and strengthening and expanding emergency shelter operations during COVID-19. For the current quarter, Housing and Community Services worked with the Nevada Regional Continuum of Care to draw down funding for homeless services, including funding related to COVID-19, as well as coordinating efforts within the department to apply for new funding sources for homelessness services. Nevada County has improved fiscal sustainability for the Bridges to Housing program through use of GBHI and MHSa funding, and by acquiring 12 additional Housing Choice Vouchers, and continues the efforts to increase capacity for tenants. Renovation construction on Odyssey House is scheduled to begin in September and will increase bed and service capacity for residential mental health treatment. Ongoing homelessness efforts include more effectively utilizing coordinated entry, increasing landlord recruitment efforts, coordinating with jails to connect homeless individuals to services upon release, and keeping the public informed and engaged in homelessness efforts.

These initiatives to address homelessness are further outlined in Nevada County's Homeless Plan, which can be found on the Nevada County Better Together Website.

### Next Steps

Q3-20

Nevada County will continue to consider options to expand supportive services in Eastern Nevada County, consider models and identify and apply for funding opportunities for a navigation center, apply for unique, one-time funding opportunities during the COVID-19 pandemic to address homelessness, and provide effective services to prevent homelessness to individuals in Nevada County. Housing and Community Services, together with Nevada County Behavioral Health and Nevada County Department of Social Services, is currently working on phase 2 of the Homeless Plan to identify and put in action initiatives and next steps for fiscal year 20/21.



## Initiatives



**Increase Availability of Intensive Mental Health Services for Foster Youth or Youth At-Risk of Entering the Foster Care System**  
Behavioral Health | 1/1/19 - 6/30/20



**Improve Early Identification and Assessment of Mental Illness and Substance Use Disorder in the Jail**  
Behavioral Health | 1/1/19 - 6/30/20



**Expand Embedded Case Management**  
Behavioral Health | 1/1/19 - 6/30/20



**Help People Experiencing Homelessness with Substance Use Disorders Access Residential Treatment and Low Barrier Housing**  
Behavioral Health | 7/1/19 - 6/30/20



**Utilize the CalWORKS Family Stabilization Program (FSP) and the Permanent Housing Assistance (PHA) Program to Prevent Fam.**  
Social Services | 1/1/19 - 6/30/20



**Assess Gaps in Youth, Family, and Transitional Age Youth (TAY) Services and Identify Funding Opportunities**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Increase Availability and Access to Funding and Supportive Services to Prevent Individuals from Slipping into Homelessness**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Expand Shelter Options**  
Housing and Community Services 2020 | 1/1/20 - 6/30/20



**Strengthen and Support Seasonal Extreme Weather Shelters**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Increase Effectiveness of Bridges to Housing**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Implement a Motel/Hotel Voucher System**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Create a Homeless Resource Center**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Utilize the HOME Team to Engage People Experiencing Homelessness in Services**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Strengthen the Coordinated Multidisciplinary Case Conference Team (Housing Resource Team)**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Expand Outreach and Supportive Services in the Tahoe/Truckee Region**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Complete Renovation of Odyssey House Mental Health Residential Treatment Center**  
Housing and Community Services 2020 | 1/1/19 - 4/13/21



**Strengthen the Coordinated Entry System (CES)**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Enhance Data Sharing and Tracking**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Provide County Assistance to the NCRCoC**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



**Improve Community Engagement, Relations, and Education on Homelessness and Related Issues**  
Housing and Community Services 2020 | 1/1/19 - 6/30/20



## Measures

Point in Time Homeless Count  
Housing and Community Services 2020

↑ Coordinated Entry Calls for Homeless Services  
Housing and Community Services 2020

↑ HOME Team  
Housing and Community Services 2020

↑ Warming Shelter  
Housing and Community Services 2020

↑ Recuperative Care  
Housing and Community Services 2020

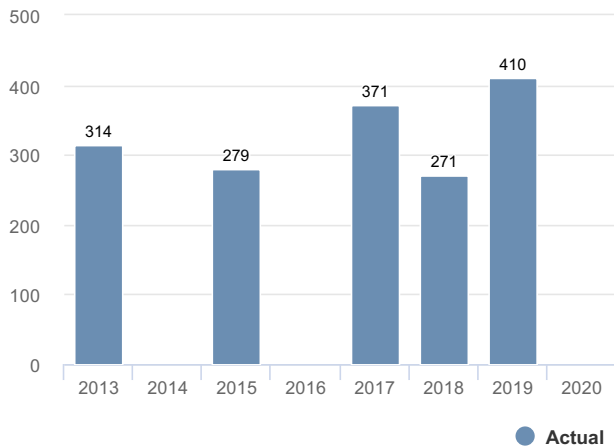
▢ Bridges to Housing  
Housing and Community Services 2020

↑ Low Barrier Sheltering  
Housing and Community Services 2020

↑ Home and Business Loan Portfolio  
Housing and Community Services 2020

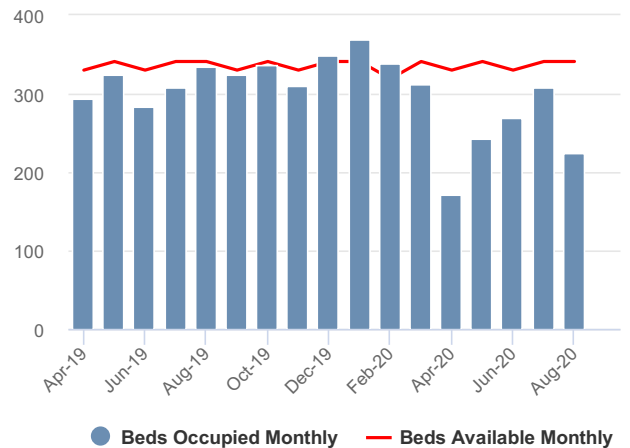
### Point in Time Homeless Count

Point in Time Homeless Count



### Low Barrier Capacity and Beds Occupied

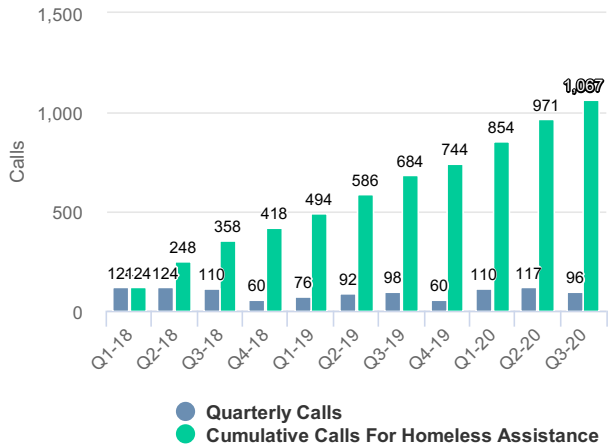
Low Barrier Sheltering





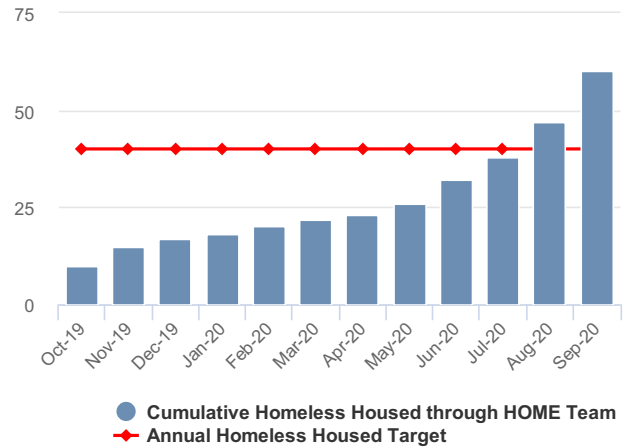
### Coordinated Entry Calls for Homeless Services

Coordinated Entry Calls for Homeless Services



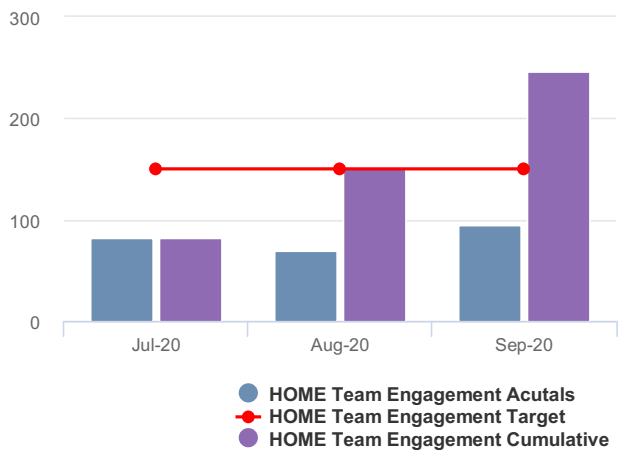
### Housed Through HOME Team

HOME Team



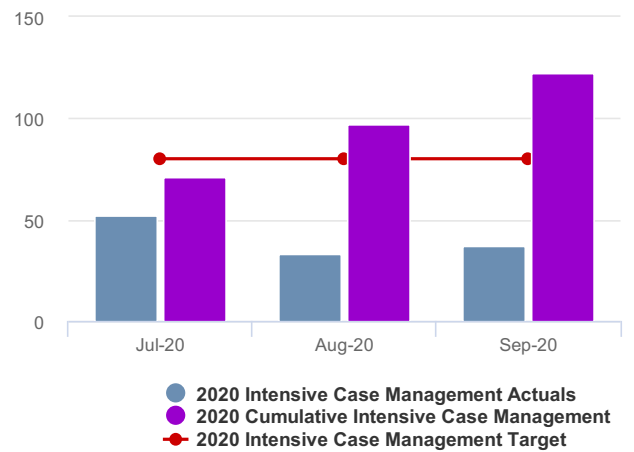
### HOME Team Engagement

HOME Team



### HOME Team Intensive Case Management

HOME Team





## Resiliency

Board of Supervisors 2020

### Description

Promote community resiliency by implementing policies, cost-saving programs and best practices supported by the County's Energy Action Plan.



### Progress Update

Q3-20

The Nevada County Energy Action Plan (EAP) provides an analysis of the energy use within the unincorporated county limits by the community and County operated facilities as well as a roadmap for accelerating energy efficiency, water efficiency, and renewable energy efforts already underway in Nevada County. It is designed to assist the County in implementing the energy and water-energy related goals and policies in the County's General Plan and Housing Element, and inform the community of cost-effective programs and best practices that will help them save energy and money. The Energy Action Plan Committee is a working group made up of community members and County staff that was formed to implement the recommendations, goals and strategies identified in the adopted plan.

The County has applied for the **Beacon Program** through the Local Government Commission. One of the County's Actions from the Energy Action Plan is to "Join the Institute for Local Government's Beacon Program in order to receive assistance in tracking community and municipal energy use and learn more about best practices." The Beacon Program recognizes and celebrates California cities and counties that: Reduce greenhouse gas emissions and energy use; Adopt policies and programs to address climate change; and Promote sustainability.

County is becoming a County member of the Local Government Commission. The Local Government Commission (LGC) offers a variety of services to assist local elected officials, their staff, and other dedicated community leaders in creating healthy, walkable, and resource-efficient communities. LGC provides workshops, trainings, forums, presentations, design charrettes, community image surveys, and policy development assistance.

### Next Steps

Q3-20

The County is collaborating with the Community Working Group to put together a "tool kit" for the public to access information and programs that are available to reduce energy consumption and water use. The "tool kit" will be a resource for incentive programs to help offset costs of building and remodeling with energy efficient appliances and materials. Information and cost benefits will be provided to help educate home owners and business owners about how to make their homes and businesses energy efficient and provide contact information to businesses and programs that can help with energy efficient design.

### Initiatives






#### Nevada County Energy Action Plan Implementation

Community Development Agency | 3/1/20 - 4/1/21



## Initiative Details

Board of Supervisors 2020





Objectives	Initiatives	Progress Update
<p> <b>Financial Stability and Core Services</b></p>	<p> <b>Control Staffing Levels and County Costs by Reviewing All Requests for Staffing Changes and Vacancies for Revenue Availability and Staffing Alternatives.</b> County Executive Office</p>	<p>The County continues to review each request to fill each vacant position and holds positions vacant if possible in order to meet our COVID-19 budget savings goals. This tool is especially critical in uncertain economic times such as we have entered in 2020 due to COVID-19. As departments begin budget planning for Fiscal Year 21-22, requests for staffing changes will be reviewed to find additional savings and efficiencies.</p>
	<p> <b>Implement Technology, Roads and Facilities Projects as Identified in the County's Financial Management Plans.</b> Information and General Services</p>	<p>The Information and General Services Agency continues to make progress on the projects and initiatives listed in the Information and Communication Technology Strategic Plan.</p> <p>The Telephone system project continuing through planning. Major accomplishments are selecting new primary connectivity for phone services (dial tone) with redundancy, completing network equipment upgrades needed for project implementation, completing network design and implementation to support new phones, completion of 75% of department interviews to plan for transition of their department-level phone requirements, implementation of major server/storage needs for backup phone system site, and finally completion of initial installation of phone system servers. Next milestone is completion of stress testing of network and configuration. Target completion is still 12/2020. Information Systems is continuing to provide support for the November Election, including consulting on new CyberSecurity concerns and validating new VoteCenter locations. Continued refinements of Board Chamber support includes adjustments to Public Comment capability, better camera and audio integration for remote (Teams) participants and permanent installation of ERAC outside comment station.</p> <p>In relation to Business Process Automation the HHS WellTrack and CEO Form 640 are in use and the Capital Assets tracking and Home Retention of vehicles are still in process of being rolled out. Two more solutions are now in development which include Grant tracking and Tuition reimbursement. Geographic Information Systems and the Office of Emergency Services has rolled out the Ready Nevada County Dashboard and used for the Jones Fire. Now working on an internal dashboard for Emergency Operations Center (EOC).</p> <p>In 2020 IGS sent out 5 phish tests and 2 training campaigns to all Nevada County Employees to further demonstrate the importance of Cyber Security. Additionally our 2020 overall phish prone percentage has gone from a high of 13.2% down to 4%. IGS's last phish test was September.</p> <p>Facilities Management has completed the request for proposal for the Penn Valley Library and will award the contract in July. Additionally, Facilities has modified our customer services areas to accommodate the physical distancing requirements and continued to work on updating the Capital Facilities Master Plan.</p> <p>Public Works continues to make progress on the Donner Pass Road Improvement and Combie Road Expansion Projects. As quarter 3 is in the heart of fire Season Public Works genuinely attempts to minimize vegetation clearance on county roads in order to not cause a unnecessary spark. For this quarter public works has begun the prerequisite for the CAL Fire Roadside Maintenance Grant.</p>



Objectives	Initiatives	Progress Update
	<p data-bbox="391 184 423 226">↑</p> <p data-bbox="444 159 643 226"><b>Increase Collection of Delinquent Taxes</b></p> <p data-bbox="444 228 578 254">Nevada County</p>	<p data-bbox="678 174 1520 317">The Treasurer &amp; Tax Collector's Office has collected \$2.06M in delinquent secured tax payments which includes 660 properties that have fully redeemed delinquent taxes and an additional \$1M on the current secured roll before bills were sent to taxpayers. Current Secured tax bills are set to mail on October 1, earlier than any other year previous. This will allow earlier cash flow and improve investment returns.</p> <p data-bbox="678 336 1528 537">We have collected \$3.6M on the current unsecured roll which have a due date of Sept 30. On the delinquent unsecured roll, the TTC has released 22 liens for taxpayers who have made full payment of unsecured taxes, equating to over \$36k. We continue to file 10 year extension liens on liens placed in 1990, 2000 and 2010 securing our interest in these old delinquent accounts. When liens are renewed, a new demand for taxes is being sent to the taxpayer, encouraging payment of taxes, penalties and interest.</p> <p data-bbox="678 556 1507 642">We have successfully downloaded all delinquent accounts with recorded liens to the Franchise Tax Board through our partnership with CalTrecs for State tax return intercepts.</p> <p data-bbox="678 661 1495 716">We have discharged over 400 accounts equating to \$342K being removed from the roll.</p> <p data-bbox="678 735 1523 789">As of September 30, 2020 there remains approximately \$7.0M in delinquent taxes still owing which equates to a 2.59% delinquency rate overall.</p> <p data-bbox="678 808 1490 863">Staff are working on accounts that will require site visits and intent to seize notices and will be venturing into the field after the 2020 liens are filed in November.</p>
	<p data-bbox="391 932 423 974">↑</p> <p data-bbox="444 886 643 1003"><b>Increase Countywide Fiscal Expertise Through Training, Reporting and Collaboration</b></p> <p data-bbox="444 1005 643 1031">County Executive Office</p>	<p data-bbox="678 886 1523 1003">CEO Staff have identified a set of improvements to implement to the training and professional development program initiated during the FY 20-21 budget development cycle, and are in the process of developing and implementing those changes leading up to budget kickoff in January, 2021.</p>
	<p data-bbox="391 1121 423 1163">✓</p> <p data-bbox="444 1050 643 1188"><b>Maintain Construction Timeline for the Nevada County Operations Center (NCO)</b></p> <p data-bbox="444 1190 586 1236">Information and General Services</p>	<p data-bbox="678 1050 1495 1136">Public Works, Fleet and Transit are now moved into the new facility. The project has been completed on time and within the allocated budget. All staff are satisfied with their new work space.</p>
	<p data-bbox="391 1306 423 1348">↑</p> <p data-bbox="444 1260 643 1377"><b>Manage Core Services Levels by Reorganization or Streamlining Current Resources.</b></p> <p data-bbox="444 1379 643 1404">County Executive Office</p>	<p data-bbox="678 1260 1528 1434">As of the close of Fiscal Year 19-20, revenue shortfalls were not as dramatic as initially forecasted. However, CEO staff, in coordination with departmental fiscal staff, continue to monitor revenue and expense trends as compared to historical norms, and compare the results against the departmental savings plans developed at the onset of the COVID-19 pandemic to determine if additional fiscal intervention is required. The continuity of core services remains a key priority.</p>





Objectives	Initiatives	Progress Update
	<p data-bbox="391 159 646 275">  <b>Ensure Healthy Performance of County General Fund</b>            County Executive Office         </p>	<p data-bbox="678 201 1531 317">           Q1 Revenues show a significant positive variance over historical averages. This is entirely driven by the receipt of Coronavirus Relief Fund (CRF) moneys in the amount of \$3.4M. When offsetting for this deposit, revenues are in line with historical averages as a year-to-date percent of budget.         </p> <p data-bbox="678 331 1531 625">           Q1 Expenses are above the year-to-date average performance by 11%. However, the reason for this is the pre-payment of Miscellaneous PERS Unfunded Amortized Liabilities (UAL) in the amount of \$13.7M. As mentioned to the Board of Supervisors in the Budget Hearing as a possible pension cost saving measure, the County will save approximately \$472,000 by pre-paying these PERS costs in one lump sum rather than paying on a monthly basis throughout the year. These costs were included in the adopted budget but spread out over the year, so it appears there's a significant variance but that variance will even out over the year. When adjusting for the pre-payment costs, expenses are actually less than historical year-to-date averages, primarily in Services &amp; Supplies.         </p> <p data-bbox="678 640 1531 756">           In summary, when adjusting for the anomalies described above, performance is stable, and CEO staff continue to be vigilant in controlling costs while monitoring revenues. But there is significant uncertainty with regard to the future, as a result of the COVID-19 pandemic. That is why this Initiative is marked as Caution.         </p>
<p data-bbox="94 810 321 877">  <b>Wildfire Preparation and Prevention</b> </p>	<p data-bbox="391 810 646 993">  <b>Continue Facilitating the Yuba River Cohort to Increase Safety at the River for Neighbors and Visitors</b>            County Executive Office         </p> <p data-bbox="391 1583 646 1745">  <b>Reduce Hazardous Vegetation on County-Maintained Roads and County Owned Property</b>            Information and General Services         </p>	<p data-bbox="678 810 1531 1129">           The Yuba River Public Safety Cohort (Cohort) continued to meet during the summer season but did suspend its meeting in August due to the Jones Fire. Through the Cohort's efforts, approximately 3,000 Blue Bandanas were printed and distributed that included safety messaging on wildfire, river safety and COVID-19. The Cohort also held a virtual Town Hall Meeting on September 30th called a Convo with the Cohort hosted by Yuba Net. At the event, Supervisor Heidi Hall and Supervisor Sue Hoek were joined by representatives from Cal FIRE, Nevada County Consolidated Fire District, North San Juan Fire, Town of Washington volunteer Fire Department, State Parks, Bureau of Land Management, Nevada County sheriff's Office, Office of Emergency Services, South Yuba River Citizen's League, Bear Yuba Land Trust and several others to discuss fire safety, watershed impacts and other safety issues.         </p> <p data-bbox="678 1144 1531 1291">           Moreover, through increased coordination of the Cohort, State and local agencies issued more than double the tickets in 2020 than in the same time last year. Staff has also began having preliminary conversations with Bureau of Land Management regarding potential parking lot locations near Edwards Crossing to help alleviate illegal parking in the area.         </p> <p data-bbox="678 1306 1531 1421">           Further, the Office of Emergency Services provided a grant allocation to the Friends of Purdon Crossing to assist public safety and solid waste efforts in the Purdon Crossing area. This effort has also been augmented by a Grant allocation to the South Yuba River Citizen's League to install vault toilets at the crossing.         </p> <p data-bbox="678 1436 1531 1554">           Last but not least, the Cohort launched the first ever successful Life Jacket Loaner Program in coordination through a collaboration of State Parks and the Board of Supervisors' Office. Life jackets were made free to the public at the Bridgeport Bridge Crossing, the 49er Bridge Crossing and Hoyt's Crossing.         </p> <p data-bbox="678 1583 1531 1698">           Public Works received funding from CAL Fire in June 2020 to provide an additional 100 miles of vegetation clearance along county roads this winter and another 100 miles the following winter and has now contracted a with a Registered Forrester as per grant requirements.         </p>



Objectives	Initiatives	Progress Update
	<p>✓ <b>Update the Safety Element of the General Plan</b> Community Development Agency</p>	
	<p>↑ <b>Create Safer Evacuation Routes Countywide to Save Lives.</b> Office of Emergency Services 2020</p>	<p>The County of Nevada has exceeded the milestone to annually treat 50-70 miles of county-maintained roadway. Treatments include mowing, brushing, and chemically treating approximately 10 feet from the shoulder. In Quarter 1, 46.54 miles were brushed, 39.85 were mowed, and 5 miles were chemically treated by the County of Nevada Public Works Department. In Quarter 2, 17 miles were brushed, 7 miles were mowed, and 468.82 miles were chemically treated. In Quarter 3, 5.7 miles were brushed. Public Works has used a variety of methods in Q1-Q3 to treat a total of 348 acres along county-maintained roadways increasing evacuation safety. The following number of roadway miles have been treated in 2020:</p> <ul style="list-style-type: none"> <li>• Brushed: 69.24 miles</li> <li>• Sprayed: 473.82 miles</li> <li>• Mowed: 46.85 miles</li> </ul> <p>A recent grant from CAL FIRE in the amount of \$868,084 was accepted and approved by the Board in Quarter 2 of 2020. In Quarter 3, a contract with a forester, as well as plans and project specifications, have been completed.</p> <p>In Quarter 3, the Nevada County Sheriff's Office and Office of Emergency Services teamed up to launch a new Evacuation Tag program to expedite evacuation by law enforcement. The tags were first used during the Jones Fire and helped speed evacuation times.</p> <p>In Quarter 3, OES solicited public comment on the Evacuation Annex of the Emergency Operations Plan.</p>
	<p>↑ <b>Improve Early Warning Systems and Emergency Communications to Reach Everyone</b> Office of Emergency Services 2020</p>	<p><b>In Quarter 3, OES:</b></p> <ul style="list-style-type: none"> <li>• Exceeded our annual goal of enrolling 5,000 new residences to CodeRED Emergency Alerts. In Quarter 3 alone, there were 6,179 new residences enrolled. This past quarter, CodeRED Emergency Alerts and the Integrated Public Alert and Warning System were utilized to successfully message the public during the Jones Fire. Approximately, 4,000 residents received an evacuation order and were safely evacuated. More than 11,000 residents were issued an evacuation warning.</li> <li>• Distributed CodeRED Emergency Alert registration information to 1,000 small businesses during the No-cost Small Business PPE Distribution event.</li> <li>• Coordinated with the Treasurer Tax Collector's Office to include CodeRED Emergency Alert registration notices in mailed tax bills.</li> <li>• Partnered with KVMR to support emergency communications by co-training Emergency Broadcasters to be equipped to communicate accurate, vetted, and official information during an emergency event or Public Safety Power Shutoff. This training paid off a week later during the Jones Fire when the only information source for some residents was KVMR.</li> <li>• Coordinated with our CodeRED vendor OnSolve to receive training in the capability to throttle CodeRED messages for our County to increase the connection rate, ultimately increasing the number of residents who receive early alert and warning.</li> <li>• Launched the CodeRED emergency Alert test in August. Coordinated with KVMR to develop a certification for emergency broadcasters.</li> <li>• Conducted a training session with a County IPAWS team member. Refreshed IPAWS skills &amp; completed monthly IPAWS tests.</li> </ul>



Objectives	Initiatives	Progress Update
	<p data-bbox="446 163 641 504"> <span style="color: blue;">Establish Defensible Space Around our Homes and Neighborhoods by Reducing Hazardous Vegetation and Encouraging Voluntary Compliance with Defensible Space Standards</span>            Office of Emergency Services 2020         </p>	<p data-bbox="678 163 868 189"><b>In Quarter 3, OES:</b></p> <ul data-bbox="678 205 1526 693" style="list-style-type: none"> <li>• Exceeded its goal to provide free residential green waste disposal programming to Nevada County residents and dispose of more than 500 tons of green waste. County of Nevada contracted with Fire Safe Council to provide free residential green waste to residents County wide this year, and in total it is estimated that more than 5,050 tons of residential green waste were collected. This is an astounding 1000% increase from 2019 to 2020. Over the course of the programming, 9,297 loads of green waste were collected with the help of nearly 100 volunteers.</li> <li>• The Ponderosa Grass Valley Defense Zone Project has been a story of success. At this point, we are well over 60% complete. As of December 31, 2019 the project had completed 398 acres of treated land with the assistance of CAL Fire. This surpassed Governor Newsom’s Emergency portion of the project 98 acres.</li> <li>• Did not achieve its aggressive Defensible Space Inspection goal of conducting up to 1,500 annual site visits with homeowners on defensible space guidelines due to COVID-19 and difficulty hiring and retaining setbacks. However, OES used Quarter 3 to partner with Human Resources to make Defensible Space Inspector compensation more competitive to assist with staffing retention.</li> </ul>
	<p data-bbox="446 730 641 1003"> <span style="color: blue;">Provide a Coordinated Approach to Wildfire Response Preparedness Through Planning, Community Outreach, and Program Implementation.</span>            Office of Emergency Services 2020         </p>	<p data-bbox="678 730 868 756"><b>In Quarter 3, OES:</b></p> <ul data-bbox="678 772 1526 1801" style="list-style-type: none"> <li>• Solicited public comment on the Mass Care and Shelter Annex of the Emergency Operations Center. This plan is awaiting approval by the Emergency Services Council and will subsequently be brought to the BOS for approval.</li> <li>• Submitted two Notice of Intents to Apply for Building Resilient Infrastructure and Communities grant funding apply for updates to existing planning documents, the Local Hazard Mitigation Plan Update and the Community Wildfire Protection Plan.</li> <li>• Submitted one Notice of Intent to Apply for Hazard Mitigation Funds to complete the South County Fuel Break and Phase II of the Ponderosa West Grass Valley Defense Zone.</li> <li>• Conducted our quarterly Wildfire Prevention Stakeholder Meeting, participated in three wildfire and public safety related virtual town halls.</li> <li>• Organized the Jones Fire Resource Recovery Center to connect impacted residents with vital assistance from multiple agencies and organizations including OES, Social Services, CalOES, Building Department, Environmental Health, Assessor’s Office, Behavioral Health, Nevada County Consolidated Fire District, and AT&amp;T.</li> <li>• Coordinated ongoing recovery efforts with private residents, The Woolman School, California State Parks, and the Bear Yuba Land Trust around the Jones Fire, including state and federal funding, as well as initial damage assessments, hazardous household waste and debris removal.</li> <li>• Presented at three monthly Wildfire Coalition of Firewise Communities virtual meetings.</li> <li>• Launched new Ready Nevada County Dashboard tool which provides situational awareness, evacuation route pre-planning assistance, real-time weather updates, links to PG&amp;E PSPS webpage, Twitter, CodeRED and Nixle alerts. This tool was critical in communicating Evacuation Warning and Orders to approximately 15,000 during the Jones Fire, as well as with the repopulation efforts.</li> <li>• Two Emergency Operations Center staff attended the EOC Action Planning Course which immediately benefitted EOC operations during the September Public Safety Power Shutoff.</li> <li>• Received two awards from the National Association of Counties and the Center for Digital Government for the <i>Ready Nevada County</i> campaign community outreach and education campaign, which utilizes a multi-media approach including video, website, social media, radio, strategic partnerships with retailers, billboards, signs, local media advertising, outreach events, speaking engagements, workshops and town halls to promote an increased state of readiness.</li> </ul>







Objectives	Initiatives	Progress Update
	<p><b>Enhance Critical Infrastructure Needed to Respond to Wildfires Such as Evacuation Route Improvements, Water Storage, Fire Hydrants, Communication Systems, and Green Waste Facilities</b> Office of Emergency Services 2020</p>	<p>In Quarter 3 OES engaged private telecommunications companies, including Verizon, AT&amp;T, and Comcast, around increased resiliency during power shutoffs.</p>
<p><b>Public Safety Power Shutoff Preparation</b></p>	<p><b>Implement PSPS Resiliency Through Hardening of Critical Infrastructure</b> Office of Emergency Services 2020</p>	<p><b>In Quarter 3 OES and IGS Agency:</b></p> <ul style="list-style-type: none"> <li>• Lobbied and advocated for PG&amp;E to implement a microgrid to keep Downtown Nevada City energized during Public Safety Power Shutoffs.</li> <li>• Established connection, gathered information &amp; set expectations for COMCAST representative. Advocated for rural residents, pushing COMCAST to harden infrastructure for PSPS &amp; increase public messaging.</li> <li>• Engaged PG&amp;E to participate in internal OES PSPS planning meetings, BOS meetings, Community Wildfire Stakeholder Meeting, and public town hall prior to PSPS event in September.</li> <li>• Created new model to display critical infrastructure within a PG&amp;E outage to assist the EOC in decision making and planning.</li> </ul>
	<p><b>Provide Nevada County with Timely and Accurate Public Safety Power Shutoff Information.</b> Office of Emergency Services 2020</p>	<p><b>In Quarter 3, OES:</b></p> <ul style="list-style-type: none"> <li>• Expanded EOC PIO team to increase capacity in an emergency.</li> <li>• Accurately and expeditiously re-messaged PG&amp;E's event information on our website, social media channels, and shared this with the local media.</li> <li>• Refined our pre-event messaging and public preparedness tempo, tying Red Flag Warning preparedness to PSPS preparedness.</li> <li>• Coordinated with key stakeholders prior to an event including FREED and 211 Connecting Point.</li> </ul>
<p><b>Economic Development</b></p>	<p><b>Assist Race Communications to Build the Bright Fiber Broadband Project</b> Information and General Services</p>	<p>Race communications provided the airport with fiber optic service on 9/23, and has started their quality testing. Race continues to make progress on their milestone and to communicate with County staff.</p>



Objectives	Initiatives	Progress Update
	<p>↑</p> <p>Track Deliverables for the Economic Development Service Contract with Sierra Business Council</p>	<p>The first report from the County's contract with the Sierra Business Council (SBC) shows progress in four areas:</p> <ol style="list-style-type: none"> <li>1. <i>Business Technical Assistance</i>: SBC provided over 300 hours of one-on-one business counseling, including outreach to each of the Nevada County Relief Fund awardees; held 64 hours of virtual workshops through Nevada County Hosts and on topics ranging from digital media and building an ecommerce website to cash flow management and QuickBooks; in addition, SBC offered an additional 96 free workshops through their regional SBDC.</li> <li>2. <i>Warm Handoff Coordination</i>: SBC began the planning for what warm handoff coordination looks like in a virtual world. This includes creating outreach materials for key stakeholders in business development and relocation.</li> <li>3. <i>Inclusive Business Collaboration</i>: SBC and the Economic Resource Council (ERC) signed an MOU that identifies the role for each organization. SBC attends ERC board meetings and has offered to collaborate on event planning through the Tech Connection. The ERC is currently in a state of reorganization and SBC looks forward to further clarifying how this relationship will develop once a new Executive Director is hired.</li> <li>4. <i>Rural Broadband Expansion</i>: SBC partnered on the CRF-funded grant application and award process leading to the Board's allocation of \$1M to expedite 500 new broadband connections (noted above). In addition, SBC continues to work with the CPUC and California Advanced Services Fund to advocate for more investment in rural broadband.</li> </ol>
	<p>✓</p> <p>Complete Combie Road Improvements Including Expanded Sewer Service to Support Future Commercial Growth Opportunities. Community Development Agency</p>	<p>The project is complete and a notice of completion was approved by the Board of Supervisors on 6/23/2020</p>
	<p>✓</p> <p>Conduct a Request for Proposal for Economic Development/Tourism Services County Executive Office</p>	<p>A Request for Proposal (RFP) was announced and issued on March 11, 2020. The RFP was noticed to 1,645 firms with 80 Firms accessing the RFP. Out of the 80 firms who accessed the RFP, the County received 1 proposal from Sierra Business Council (SBC) that highlighted a partnership with the County's current vendor Nevada County Economic Resource Council (ERC). An evaluation panel comprised of community business owners, economic development subject matter experts, County staff from Community Development Agency, Information and General Services Agency and Clerk of the Board review the proposal for compliance and ability to meet the requested scope of work defined in the RFP.</p> <p>After reviewing the Panel's comments, County staff worked to negotiate a contract with an amended Scope of Work with the vendor and recommended to the Board to approve and execute the contract on June 23rd, which was approved unanimously by the Board of Supervisors.</p>










Objectives	Initiatives	Progress Update
	<p> <b>Maintain GoNevadaCounty.com website</b></p>	<p>A contract with Nevada County Publishing Company (<a href="#">The Union</a>) was executed in the amount of \$48,000 for the management of the GoNevadaCounty.com website to promote tourism and tourism industry related sectors in Nevada County. Specifically the contract requires the contractor to ensure the site's continued growth, success and maintenance, as well as maintaining a blog on Facebook. The contractor is working with staff to ensure that any efforts to promote tourism remain consistent with the County's Public Health message and in compliance with the Shelter-at-Home Order. Efforts to promote out-of-town travel have been augmented with promoting virtual events, virtual business opportunities and safety messaging regarding safe recreation activities. As expected from the impacts of the Shelter-at-Home Order, the site analytics are approximately half of what they were at this time in 2019 with 7,373 Total Page Views, 4,555 Total Session Views, and 4,410 Visitors for September 2020 compared to 12,457 Total Page Views, 8,413 Total Sessions, and 7,279 Visitors, respectively in September 2019. Current efforts such as targeted messaging and other social media outreach efforts to attract out-of-town travelers have been suspended. Staff supported efforts outlined in the County's Comprehensive Economic Development Strategy.</p>
	<p> <b>Partner with the Donner Summit Association and Placer County to Develop a Soda Springs Visitors Center</b> County Executive Office</p>	<p>Due to COVID-19, progress has stalled on the development of a Donner Summit Visitor's Center. However, work still continues on economic development efforts on the summit with staff attending regular meetings of the Donner Summit Association (DSA).</p> <p>However, the DSA has working on coordinating an initiative to remove graffiti on the outside of the Summit railroad tunnels and snow sheds, which can be seen from 1-80, Donner Summit Road, and parts of Truckee. Their efforts have included coordinating over 70 volunteers and working with local stakeholders to remove the graffiti.</p>
	<p> <b>Seek United States Department of Agriculture, Economic Development Administration, California Public Utilities Commission and Other Funding Opportunities for Infrastructure Projects Including Broadband</b> Community Development Agency</p>	<p>Additional changes have been proposed to the Nevada County Road Standards to include standards for telecommunications and have been routed to local engineers and the Nevada County Contractors Association. Pending review by users of the standards, a draft presentation to the BOS is planned before the end of the year with implementation planned shortly after.</p>
	<p> <b>Update Penn Valley Area Plan</b> Community Development Agency</p>	<p>On August 25, 2020, the Nevada County Board of Supervisors adopted the Penn Valley Area Plan on a 5/0 vote.</p>










Objectives	Initiatives	Progress Update
	<p>✓ <b>Work with Partners to Provide Workforce Development Programs to Local Businesses</b> Health &amp; Human Services Agency</p>	<ul style="list-style-type: none"> <li>• In October 2019, Sierra Nevada Children’s Services (SNCS) began coordinating child care services during the first month of the family receiving CalWORKs</li> <li>• Monthly meetings with Connecting Point Employment Services have been established to develop new partnerships with local businesses for CalWORKs subsidized employment.</li> <li>• In August 2019, began coordinating with Alliance for Work Force Development to set strategies to expand services at the Truckee location.</li> <li>• Monthly workshops and weekly training to engage Social Services customers through Connecting Point Employment Services. In the past 6 months, engagement has been provided to all Social Services customers, including CalWORKs customers. This is a contracted service and Social Services is currently working with the contractor to continue services through the COVID-19 situation.</li> <li>• All current goals are complete.</li> </ul>
	<p>↑ <b>Nevada County COVID-19 Emergency Relief Fund</b> County Executive Office</p>	<p>The Nevada County Relief Fund has distributed over \$690,000 into local businesses and non-profits to assist them through the economic impacts of COVID-19 through several rounds of funding. Learn more at <a href="http://NevCoRelief.org">NevCoRelief.org</a></p>
<p>↑ <b>Housing</b></p>	<p>↑ <b>Truckee Lofts Project</b></p>	<p>Construction continues on the project. Waitlist has been opened to accept new tenants.</p>
	<p>↑ <b>Advocate for and Collaborate on the Development of Affordable Housing</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• Housing and Community Services (HCS) applied for and was awarded No Place Like Home Round 2 for an amount of \$1,412,000. The funding will be used to convert an existing three bedroom, two bath County owned property into six individual units of permanent supportive housing.</li> <li>• Brunswick Commons is on the third civil plans review with the city of Grass Valley. The project property is being winterized in advance of the coming winter and some dirt work may begin once the plans are approved and it is still not muddy. The developer is planning to close the construction financing by the middle of December and has started weekly due diligence meeting with all involved parties.</li> <li>• HCS is currently working with local municipalities to establish and coordinate funding of affordable housing through the use of a Local Housing Trust Fund through the Permanent Local Housing Allocation (PLHA). A workgroup comprised of staff from HCS and the Nevada County Community Development Agency (CDA) will be developed after the Housing Trust Fund is established.</li> <li>• HCS continuously considers potential properties and funding sources to support development of affordable housing and permanent supportive housing. Site control is an ongoing issue towards progress. Currently HCS has identified the Cashin’s Field project for 57 units of affordable housing and is responding to NOFAs to fund the project; tax credits were not awarded and the County will reapply for the next round.</li> <li>• Identifying project partners for No Place Like Home (NPLH), Multi-family Housing Project (MHP), and Veterans Homeless Housing Program funds (VHHP) will continue into Phase 2 of the Homeless Plan from July 1, 2020 to June 30, 2021.</li> </ul>
	<p>↑ <b>Expand Master Leasing and Improve Supportive Housing Programs, Including in Eastern County</b> Housing and Community Services 2020</p>	<p>Full launch of landlord recruitment in June has been delayed due to COVID-19. Landlord engagement and recruitment activities are included in the AMI contract renewal. This spring HSC will work with new Technical Assistance provider to refine toolkit and better coordinate efforts. Conversations with AMI to clarify roles/responsibilities and policies/procedures are complete and are included in contract renewals. HHAP funding received and will be used to work with AMI to expand.</p>









Objectives	Initiatives	Progress Update
	<p> <b>Maximize Utilization of Federal Housing Subsidies</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>HOME Team and Regional Housing Authority (RHA) will collaborate to ensure Housing Choice Voucher recipients have access to housing navigation.</li> <li>Received 12 flexible HUD vouchers. Currently moving highly stable people out of permanent supportive housing and into individual units.</li> <li>Will work with AMI on a moving on strategy in phase 2 of the Homeless Plan.</li> </ul>
	<p> <b>Secure Additional Flexible Housing Funds for Rental Assistance and to Fund a Landlord Recruitment and Retention Program</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>Awarded \$50,000 from Homeless Emergency Aid Funding (HEAP) funds to develop flexible housing resources to be expended by June 2021.</li> <li>Training on landlord engagement and toolkit for engaging and retaining landlords was provided in October.</li> <li>Receiving \$100,000 in California Emergency Solutions and Housing (CESH) funds for flexible housing assistance to be used for landlord engagement.</li> <li>Between Homeless Emergency Aid Program (HEAP) and Homeless Housing, Assistance, and Prevention (HHAP), \$75,000 is available and committed to landlord incentive funds</li> </ul>
	<p> <b>Expand Recovery Residence Housing</b> Behavioral Health</p>	<p>NCBH placed 164 people into Recovery Residences for FY 19/20, all of whom were homeless prior to entering treatment.</p>
	<p> <b>Penn Valley Senior Housing Project</b> Housing and Community Services (2019)</p>	<p>Construction of the Penn Valley Senior Housing Project, Lone Oak, is continuing on schedule. Estimated occupancy time is March of 2021.</p>
<p> <b>Cannabis Regulations</b></p>	<p> <b>Collect Quarterly Cannabis Business Taxes</b> Cannabis Division</p>	<p>In the 2019-2020 fiscal year, the Treasure &amp; Tax Collector's Office successfully registered 47 businesses and collected \$250.00 in Quarter 1, \$6,442.87 in Quarter 2, \$43,665.21 in Quarter 3 and \$67,422.54 in Quarter 4 for a total of \$117,780.62 collected through quarterly payments.</p> <p>The annual minimum tax true-up process, which determines which businesses have met their annual tax minimums based on square footage and cycles, was completed in early August and 26 invoices were sent out to businesses totaling a true-up amount of \$61,058.72. To date, the Treasurer &amp; Tax Collector's office has collected a total of \$48,022.63 in true-up payments, some of which included penalty and interest due to late payment. Currently, there are 5 businesses who are noncompliant (have not paid) and the outstanding balance for true-up payments is \$14,263.55.</p> <p>The total amount of Cannabis taxes collected to date from quarterly payments and true-up payments combined is: \$165,803.25</p>
	<p> <b>Maintain Collaborative Illegal Cannabis Cultivation Enforcement Program</b> Cannabis Division</p>	<p>Year to date, the Cannabis Compliance Division has received and investigated 140 public complaints related to illegal cannabis cultivation, the majority of those submitted within the previous quarter. Also in the previous quarter, one enforcement case was appealed to an administrative hearing. This hearing decision was in the County's favor and upheld the violations and administrative penalties. Staff have continued to collaborate with County Counsel to draft settlement agreements for property owners that were issued administrative penalties, but eventually took the appropriate steps necessary to come into compliance. Staff have collaborated with the CA Water Boards and Nevada County Sheriff's Office on numerous egregious cultivation operations within the County.</p>










Objectives	Initiatives	Progress Update
	 <p><b>Research New Cannabis License Types</b> Cannabis Division</p>	<p>During the previous quarter, the Community Development Agency, the City of Nevada City and Grass Valley held a cannabis "listening session," in which the public and stakeholders were able to provide feedback and industry priorities in regards to additional license types. During this session, staff also gained useful insight surrounding areas of concern and frustration in regards to the application and review process.</p>
	 <p><b>Research Compassionate Use</b> Cannabis Division</p>	<p>During the prior quarter, staff conducted a public "Listening Session" and received feedback from industry stakeholders that a compassionate use program is not currently a priority.</p>
	 <p><b>Maintain a Cannabis Permitting Program</b> Cannabis Division</p>	<p>Over the past quarter, CDA has maintained all services and time frames as they continue to accept, review, and issue commercial cannabis permits during the COVID-19 pandemic. The Cannabis Compliance Division has also been reviewing, inspecting, and approving ACP renewals from the previous year. A CDA process improvement team met several times during this quarter and continued to implement changes to the application review process. CDA has been assisting CSU Humboldt with initial stages of equity grant assessment research collection. CDA collaborated with YubaNet to host a "Cannabis Listening Session" in which vital feedback was received from industry stakeholders regarding cannabis license type priorities and suggestions for further improving the permit review process. Lastly, CDA participated in a "Cannabis Permitting 101" workshop and cannabis support group meeting held through the Nevada County Cannabis Alliance.</p>
 <p><b>Address Homelessness</b></p>	 <p><b>Complete Renovation of Odyssey House Mental Health Residential Treatment Center</b> Housing and Community Services 2020</p>	<p>The design is complete and the building permit has been approved. The Construction Manager, invitation to solicit construction bids, an amendment to the architect's contract to include change order, and a request to increase CDBG funding, including the use of program income, were approved at the July 14 Board of Supervisors meeting. The Notice to Proceed was issued 10/05/2020. Construction started 10/12/2020 and will last 168 business days, which puts the project completion date at May 26, 2021.</p>
	 <p><b>Assess Gaps in Youth, Family, and Transitional Age Youth (TAY) Services and Identify Funding Opportunities</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• The Youth Committee has established a meeting schedule and has developed a mission statement. Before COVID -19, the Youth Committee was meeting twice per month and County staff was attending CoC meetings. The meeting schedule will resume as re-opening progresses.</li> <li>• Received \$100k Homeless Housing Assistance and Prevention (HHAP) funding with a youth set aside. The CoC and the County are working to identify a project for youth services for this funding.</li> </ul>
	 <p><b>Expand Shelter Options</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• The By-Name List and individuals on the list have been assessed to determine who cannot or will not access shelter. The Housing Resource Team works with individuals identified and coordinates case management services for non-sheltered homeless.</li> <li>• Low participation and involvement interest by The Salvation Army means that assessing options to expand the Booth Center have not been completed.</li> </ul>







Objectives	Initiatives	Progress Update
	<p><b>Strengthen and Support Seasonal Extreme Weather Shelters</b>   Housing and Community Services 2020</p>	<p>Housing and Community Services (HCS) has previously contracted with community providers to provide cold weather sheltering during extreme weather events with support from HOME Team for case management, Public Health for vaccination engagement and naloxone training, and the Veteran's Services Office and CalFresh eligibility workers to provide enrollment services. COVID-19 has changed the shelter landscape and a move to non-congregate sheltering has been necessary. This spring, HCS and Behavioral Health partnered with Sierra Roots and Nevada City Police, with utilization of the HOME Team, for Operation Sugarloaf, which successfully addressed a homeless camp and navigated individuals to housing options. For the upcoming season, additional COVID funding will allow for more non-congregate hotel placements for winter sheltering. Additionally, work has been done to better utilize the By-name list to identify those who cannot or will not access shelter and the Housing Resource Team works with individuals identified to coordinate case management services.</p>
	<p><b>Increase Effectiveness of Bridges to Housing</b>   Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• Communication with AMI to clarify and strengthen roles and responsibilities and policies and procedures have been ongoing. Clarifications included in new contracts and completed with the FY 20/21 contract renewal.</li> <li>• Critical Time Intervention (CTI) training was provided in fall, 2020. Case planning documents in development and implementation of these tools will be part of Phase 2 of the Homeless Plan.</li> <li>• Bridges to Housing has transitioned into two long term houses and a 28 day stay house for people awaiting a more permanent solution.</li> </ul>
	<p><b>Implement a Motel/Hotel Voucher System</b>   Housing and Community Services 2020</p>	<p>Housing and Community Services has worked to streamline payment methods with hotel/motel operators and the HOME Team administers vouchers to individuals and families as needed.</p>
	<p><b>Create a Homeless Resource Center</b>   Housing and Community Services 2020</p>	<p>Housing and Community Services applied for Homekey funding for purchase of a hotel to use while navigating to housing. Funding sources have been identified for ongoing operations and the County was awarded Whole Person Care funding of \$445,868.</p>
	<p><b>Strengthen the Coordinated Multidisciplinary Case Conference Team (Housing Resource Team)</b>   Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• Delayed by COVID-19. HOME team did first outreach in Truckee region previous to COVID-19 and was scheduled to visit Truckee monthly. Schedule will be reinstated as activities re-open.</li> <li>• Housing and Community Services supports housing providers by providing access to flexible housing funds.</li> <li>• The Housing Resource Team meets weekly to case conference using the By-Name List.</li> </ul>
	<p><b>Expand Outreach and Supportive Services in the Tahoe/Truckee Region</b>   Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• 0.5 FTE SUD care coordinator hired in Tahoe/Truckee (County temporary employee) who will have special focus on homeless population.</li> <li>• Contract executed with Victor for 0.5 FTE case manager to outreach to and support homeless adults in Tahoe/Truckee</li> <li>• One Stop has resumed some in-person services and have hired a Truckee specific staff person.</li> </ul>



Objectives	Initiatives	Progress Update
	<p> <b>Enhance Data Sharing and Tracking</b> Housing and Community Services 2020</p>	<p>Regular discussions, meetings, and data entry to communicate progress of Homelessness efforts. ClearPoint is aligned with the Homeless Plan so that the team can track progress and performance. The Best Practices Committee is meeting weekly to develop standard monthly reporting tools in line with Built for Zero. Connecting Point and the County have been working with Built for Zero to create Nevada County specific Built for Zero reports. The report card has been developed and supplied to the CoC on a monthly basis since Oct of 2019. The report card will be updated with Built for Zero components by January. Delayed due to COVID-19.</p>
	<p> <b>Improve Community Engagement, Relations, and Education on Homelessness and Related Issues</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• Completed one training on Housing First. Received \$21,000 in HHAP funds to coordinate training in FY 20-21.</li> <li>• Received funds for fire clean ups.</li> <li>• Ongoing work with law enforcement through the Homeless Outreach Team to identify encampments and conduct outreach.</li> </ul>
	<p> <b>Strengthen the Coordinated Entry System (CES)</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• Prior to COVID-19, meetings were underway to inform providers of how to access the coordinated entry system (CES) in the Truckee region. Regular schedule will resume as regular meeting activities resume. Because of staff turnover, a new staff member will need to be trained to Homeless Management Information System (HMIS) for continued progress.</li> <li>• All current service providers have HMIS licenses and/or are awaiting training before issuance.</li> <li>• Entered into a contract for HMIS services through Connecting Point and are now providing technical support.</li> <li>• Prior to COVID-19, The Best Practices Committee was meeting weekly to address data quality reports for data in HMIS. Meetings have been delayed but schedule will resume with regular activities. All policies and procedures are in development.</li> </ul>
	<p> <b>Provide County Assistance to the NCRCoC</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• Contracted with Homeless Resource Council of the Sierras (HRCS) expanded to include specific duties for Nevada County Regional Continuum of Care (NCRCoC).</li> <li>• Nevada County participated in monthly governing board meetings to provide leadership and County guidance.</li> <li>• Monthly participation in Outcomes and Measures Committee was on track prior to COVID-19. Will resume as regular activities resume.</li> <li>• Assisted in shelter count January 2020.</li> </ul>
	<p> <b>Utilize the HOME Team to Engage People Experiencing Homelessness in Services</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• The HOME Team continues to exceed target numbers for engagement and intensive case management at a total of 242 individuals engaged and 122 intakes so far for FY 20/21.</li> <li>• The HOME Team worked closely with Behavioral Health, Housing and Community Services, and Nevada City Law Enforcement to implement the Sugarloaf Pilot program designed to connect Sugarloaf campers to housing options and services. Campers relocated as a community to one hotel for 4 weeks to work on personal priorities to address housing barriers.</li> <li>• Bi-monthly meetings for the Homeless Outreach Team occur with law enforcement presence.</li> <li>• Clean-up of the By-Name list is in process for better usage and prioritizing of individuals. Contract renewals for service providers specify Homeless Management Information System (HMIS) data entry for individuals.</li> </ul>



Objectives	Initiatives	Progress Update
	<p> <b>Increase Availability of Intensive Mental Health Services for Foster Youth or Youth At-Risk of Entering the Foster Care System</b> Behavioral Health</p>	<ul style="list-style-type: none"> <li>• Reso 19-591 increased Victor CSS Contract to provide 15 additional treatment slots.</li> <li>• Increased the number of clinicians qualified to serve children ages 0-5 from 2 to 4 in FY 19/20 by providing extensive training in child/parent psychotherapy.</li> <li>• Initiated 18 month training for 2 therapists and 1 clinical supervisor in evidence-based model for traumatized young children and their caregivers. Through expressed priority of treatment for younger children, our contractor also initiated this training for 4 of their clinicians and 1 supervisor.</li> <li>• Added 5-10 slots of intensive services to youth in Eastern Nevada County as of June 1, 2020.</li> </ul>
	<p> <b>Improve Early Identification and Assessment of Mental Illness and Substance Use Disorder in the Jail</b> Behavioral Health</p>	<ul style="list-style-type: none"> <li>• A half time therapist was hired and started in January 2020. The therapist provides mental health and Substance Use Disorder assessments and facilitates discharge planning.</li> <li>• The Brief Mental Health Screen is now administered to all people booked into jail. This data is used to identify inequities in length of stay and recidivism for people with mental illness.</li> <li>• The Justice and Mental Health Collaboration work group meets monthly, with data reviews as part of the agenda.</li> </ul>
	<p> <b>Expand Embedded Case Management</b> Behavioral Health</p>	<p>Received Proposition 47 Grant, which funded an embedded Personal Services Coordinator at the Public Defender’s Office to assist those with mental health and SUD needs, with a priority on those experiencing homelessness. The goal for the Personal Services Coordinator is to enroll 30 individuals per grant year; since December 2019, the Personal Services Coordinator has worked with a total of 84 individuals through the Public Defender’s Office, 39 of whom have been formally enrolled to the Prop 47 program.</p>
	<p> <b>Increase Availability and Access to Funding and Supportive Services to Prevent Individuals from Slipping into Homelessness</b> Housing and Community Services 2020</p>	<ul style="list-style-type: none"> <li>• For Fiscal year 19/20, directly housed 52 people through the successful use of vouchers for 33 chronically homeless clients and through implementation of the Supported Independent Living program for 11 individuals, along with eight additional individuals who have transitioned from County-sponsored vouchers into Section 8 vouchers.</li> <li>• For Fiscal Year 19/20, supported ongoing housing stability for 144 at risk clients by maintaining psychiatric stability and improving or sustaining overall functioning through case management and by brokering communication between clients and their roommates, and/or landlords.</li> </ul>



Objectives	Initiatives	Progress Update
	<p data-bbox="391 268 423 300">↑</p> <p data-bbox="446 163 646 415"> <b>Utilize the CalWORKS Family Stabilization Program (FSP) and the Permanent Housing Assistance (PHA) Program to Prevent Families from Becoming Homeless</b>            Social Services         </p>	<ul data-bbox="690 174 1511 558" style="list-style-type: none"> <li>• CalWORKS contracts with community based organizations and attends regular meetings with community partners to aid the Family Stabilization Program.</li> <li>• A lead worker from Welfare to Work (WTF) is attending Housing Resource Team (HRT) team meetings, as well as meetings for Truckee Tahoe Community Collaborate, Truckee Tahoe Unified School District, and Sierra Community House, allowing CalWORKS to suggest resources available through CalWORKS to community partners.</li> <li>• WTW team attends monthly Housing Support (HSP) meeting with Community Beyond Violence, Salvation Army, and FRC.</li> <li>• Every customer facing eviction should be identified during their CalWORKS interview. CalWORKS is currently screening all applications the day they are received for immediate need, with interviews set up sooner for customers whose applications indicate they are homeless or ending eviction.</li> </ul>
	<p data-bbox="391 722 423 753">↑</p> <p data-bbox="446 638 651 848"> <b>Help People Experiencing Homelessness with Substance Use Disorders Access Residential Treatment and Low Barrier Housing</b>            Behavioral Health         </p>	<ul data-bbox="690 653 1533 1037" style="list-style-type: none"> <li>• The HOME Team actively engages homeless individuals in the field, at emergency shelters, and at the North San Juan monthly food bank to make referrals to services and help navigate housing and sheltering options.</li> <li>• For FY 20/21, the HOME Team has actively engaged 242 individuals, with intensive case management for 122 people year to date. Of those 122 individuals, 22 new substance use disorder assessments were administered, and 12 individuals were placed in SUD treatment.</li> <li>• For FY 19/20, provided approximately six months of recovery residence housing support to 150 homeless individuals facilitating ongoing recovery and engagement in treatment.</li> <li>• Identified and offered support to 290 homeless individuals with SUDs in FY 19/20</li> <li>• Through HOME Team, offered comprehensive case management to 70 homeless individuals in FY 19/20.</li> </ul>



Objectives	Initiatives	Progress Update
<p>↑ Resiliency</p>	<p>↑ Nevada County Energy Action Plan Implementation Community Development Agency</p>	<p>The Nevada County Energy Action Plan Implementation Committee has been meeting monthly since November 2019 to coordinate implementation of the goals and actions outlined in the County Energy Action Plan. Working Groups have been established to:</p> <ul style="list-style-type: none"> <li>• Promote, advertise, and brand energy-efficiency and renewable energy programs.</li> <li>• Provide information regarding no-cost Title 24, Part 6 trainings for contractors, plans examiners, and designers in the community.</li> <li>• Analyze County facility energy use for best practice efficiencies, including water and electricity.</li> <li>• Provide outreach to local businesses to promote energy and water efficiency in public businesses such as hotels/motels, restaurants and other visitor serving locations.</li> </ul> <p>The County has applied for the <a href="#">Beacon Program</a> through the Local Government Commission. One of the County's Actions from the Energy Action Plan is to <i>"Join the Institute for Local Government's Beacon Program in order to receive assistance in tracking community and municipal energy use and learn more about best practices."</i> The Beacon Program recognizes and celebrates California cities and counties that: Reduce greenhouse gas emissions and energy use; Adopt policies and programs to address climate change; and Promote sustainability.</p> <ul style="list-style-type: none"> <li>• County is becoming a County member of the Local Government Commission. The Local Government Commission (LGC) offers a variety of services to assist local elected officials, their staff, and other dedicated community leaders in creating healthy, walkable, and resource-efficient communities. LGC provides workshops, trainings, forums, presentations, design charrettes, community image surveys, and policy development assistance.</li> </ul>

